
ANNUAL REPORT

Derwent Valley
COUNCIL

DERWENT VALLEY COUNCIL

2020/2021



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Introduction

The *Local Government Act 1993* requires every Council in Tasmania to produce an Annual Report. This gives an opportunity for the Council to inform the community of achievements and challenges in the last year, and review areas to be improved upon. This includes the annual corporate planning and reporting cycle of the Derwent Valley Council each year. This report covers the period of the 2020/2021 financial year.

This report contains a series of chapters, each devoted to a function of Council, and an explanation of how these functions interact within the Derwent Valley Council structure.

The report also includes as an attachment the audited standard, financial, and performance statements. This shows how monies raised via rates, charges, fees and grants received have been expended.

Each year the Council, in consultation with the community, prepares an Annual Budget within the context of the actions identified in the Strategic Plan – Our Valley 2030. The Strategic Plan and Budget are used to inform the decisions and actions of Council for the coming year.

Derwent Valley Council values the input of the community. Members of the community are invited to make submissions on the Annual Report for discussion at Council's **Annual General Meeting, which will be held at the Courthouse, New Norfolk on Thursday 9 December 2021 at 5.30 pm.**



Message from the Mayor



It is my pleasure to present the Derwent Valley Council's Annual Report for 2020/2021.

This report provides insight into the Council's achievements for the year ending 30 June 2021, as well as outlining future plans and information on the Council's current financial position.

The last year has been a challenging one for the Derwent Valley community. The ongoing impact of the COVID-19 pandemic has been felt by all of us in various ways, from a downturn in business activities, various rolling border closures affecting people's ability to visit loved ones interstate, and ongoing uncertainty and anxiety.

Derwent Valley Council responded to these circumstances, supporting the community through our 2020/2021 Community Support Package. This included rates rebates of \$294,000;

waiving of fees related to dog registrations, kennel licenses, food licenses and health inspections. This saved the community and businesses a further \$124,000. We also provided community and business grants to help local organisations recover and grow resilience. The overall impact of COVID on Council's financial position last year was around \$1.1 million, creating significant challenges.

The Derwent Valley is experiencing rapid growth in housing construction. Development application volumes are at record numbers, with around 240 processed in the last year. Growth brings with it many new opportunities for our community but also creates some challenges.

The need for ongoing investment in ageing assets and new infrastructure remains.

Significant work has been done on modelling our 10-year long-term financial management strategy. This will allow Council to forward-plan necessary infrastructure improvements and service delivery.

A restructure of our workforce over the last 12 months will ensure our people are better aligned with the services demanded by the community. Service delivery will be supported by an updated Customer Service Charter. We also plan to roll out a revised communication strategy and a new community engagement policy and framework that will support better consultation and community participation in our decision making.

Another priority for this year is embedding a new IT business system across the organisation which will provide efficiencies

in managing assets, finance, and customer requests.

We will continue to advocate at all levels of government for investment to support our growing community.

This year, improvements to The Avenue and the initial stage of the High Street Upgrade that will make our town centre a more attractive place to shop and visit.

We continue to promote growth in our region by developing an economic

development strategy, supporting new investment, and the ongoing activation of the Willow Court Precinct.



Ben Shaw
Mayor

Message from the General Manager



This report marks the conclusion of my first full year at Derwent Valley Council. A few things have changed since I have arrived, we have a new corporate structure in place with a particular focus on strengthening our expertise in planning and development to meet the demand in housing growth.

We have also made a commitment to ensuring we have the right controls and practices in place for our risk, procurement, finance and human resources functions to take us forward into the future. As such we have established a new corporate services department. But it hasn't all been about improving our systems.

We have made significant progress in activating the Barracks at Willow Court, delivering a new destination guide for tourism and we have major service reviews underway for our waste refuse site at Peppermint Hill and New Norfolk Caravan park.

The implementation of our new business system is also progressing, and we are already seeing results with improved customer service practices.

Our finances are still a challenge, with a structural deficit of \$1.1 million, the year ahead will see us delivering a strong long term financial strategy and plan to help us to set a clear course for prudent financial management over the next decade.

A handwritten signature in blue ink, appearing to be 'D. Griggs'.

Dean Griggs
General Manager

Our Valley



4,103 km²

MUNICIPAL AREA

Area of world heritage area 2,789 sq km

Total area of Public Reserves 3,266 sq km

298.71 km

TOTAL LENGTH OF COUNCIL MAINTAINED ROADS

Sealed roads 121.37 km
Unsealed roads 177.34 km



10,424

TOTAL POPULATION OF THE MUNICIPALITY¹

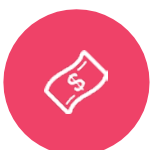


5,412

RATEABLE PROPERTIES

25.3%

HOUSEHOLDS WITHOUT INTERNET CONNECTION



\$14.2M

COUNCIL ANNUAL OPERATING INCOME (ACTUAL)

\$435M

GROSS REGIONAL PRODUCT²



3,091

JOBS IN THE VALLEY³

462

LOCAL BUSINESSES

NB: Gross Regional Product (as of 30 June 2018). GRP is the amount of the nation's wealth, which is generated by businesses, organisations and individuals working in the Derwent Valley.

¹ <https://profile.id.com.au/derwent-valley>

² <https://economy.id.com.au/derwent-valley/population>

³ <https://economy.id.com.au/derwent-valley>

Council Profile

The Derwent Valley Council is established under the provisions of the *Local Government Act 1993*. Council is made up of eight Councillors who each serve a four-year term, with elections held on an 'all in all out' basis. The term for elected Mayor and Deputy Mayor is also four years.

Mayor and Councillors



Mayor
Ben Shaw



Deputy Mayor
Jessica Cosgrove



Councillor
Paul Belcher



Councillor
Luke Browning



Councillor
Martyn Evans



Councillor
Frank Pearce



Councillor
Julie Triffett



Councillor
Natasha Woods

Decision making Structures of Council

The Council makes decisions based on a majority decision by the Councillors present at monthly meetings. Council meetings are held on the fourth Thursday of each month.

Councillors cannot make decisions individually. It is the role of Councillors to provide strategic leadership for the community and set the policy direction for the Council. Council makes decisions about the budget and determines planning applications under state legislation.

Councillors are also required to effectively represent and act in the best interests of their community. Councillors also facilitate communication between Council and members of the community.

Council is further supported by an Audit Panel. The Audit Panel is an independent advisory Committee to the Council, established in compliance with Part 8 of Division 4 of the *Local Government Act 1993* and the Local Government (Audit Panels) Order 2014. The Audit Panel's objective is to review the Council's performance under section 85A of the Act and report to the Council its conclusions and recommendations.

Members of the community have the opportunity to influence Council decision making through avenues such as community consultation and engagement, tabling of petitions and public question time at Council meetings.

The General Manager and Council Officers make operational decisions through delegated authority under Section 22 of the *Local Government Act 1993*. Delegations allow for timely and efficient decision making at an operational level. Council ensure authority is exercised appropriately by controls such as policies, procedures, supervision and audits.



Council Meetings

Council meetings are open to the public (except where an item is considered to be of a confidential nature in accordance with the Local Government (Meeting Procedures) Regulations 2015. Meeting schedules are available on Councils' website and at the Council Administration Office.

Agendas and attachments are available from Council Administration Office on the Friday prior to meetings or on Council's website www.derwentvalley.tas.gov.au. Council's website also contains confirmed minutes and audio recordings from previous Council Meetings.

There was a total of 19 Council Meetings. Included in this total was one meeting held away from New Norfolk (Bushy Park) these meetings included a community forum.

Meeting	No. of Meetings	Open Session Items	Closed Session Items	Total Items	% Items dealt with in Closed Session
Council	21	331	77	408	18.87%
Special Meetings	8	44	19	63	30.16%
Annual General Meeting	1	8	0	8	
Total	30	383	96	479	

Record of Council Meeting attendance

The below table provides the attendance of Councillors at the Council meetings and Audit Panel meetings for the 2020/2021 financial year.

Where a Councillor was not in attendance at a particular meeting, a leave of absence for a specific purpose may have been granted by Council pursuant to Section 39 of the Local Government (Meeting Procedures) Regulations 2015.

Councillors were permitted to attend virtually while the state of emergency was declared in accordance with the COVID-19 Disease Emergency (Miscellaneous Provisions) Act 2020.

Councillor	Ordinary Meeting	Closed Meeting	Special Ordinary	Special Closed	AGM	Audit Panel	Total
Ben Shaw	8	7	4	4	1	0	24
Frank Pearce	10	9	3	3	0	0	25
Jessica Cosgrove	9	9	4	4	1	0	27
Julie Triffett	11	10	4	4	1	3	33
Luke Browning	7	7	3	3	1	3	24
Martyn Evans	9	8	3	3	0	0	23
Natasha Woods	9	8	4	4	1	0	26
Paul Belcher	11	9	1	1	0	0	22

Councillor Allowances and Expenses Statement

Statement of Allowances and expenses paid to elected members Section 72 (1)(cb) of the *Local Government Act 1993*:-

Total allowances paid to the Mayor, Deputy Mayor and Councillors:

Total expenses paid to all Councillors:

Allowances, telephone and travel paid to elected members for 2020/2021 were as follows:

Councillor	Allowance	Telephone	Travel
Ben Shaw	42,986.65	425.40	4,235.50
Jessica Cosgrove	25,763.68		
Martyn Evans	13,163.68		
Julie Triffett	13,163.68		
Natasha Woods	13,163.68		
Paul Belcher	13,163.68		
Luke Browning	13,163.68		
Frank Pearce	13,163.68		
Total	147,732.41	425.40	4,235.50

Council Values

We recognise that the best way to deliver service as a Council is through valuing our people and intentionally developing a positive workplace culture. Accordingly, our staff is the driving force for excellence and assisting the organisation to achieve its strategic goals.

Our values have been created collaboratively with Staff and Councillors, they are what is most important to us and are the common touchstones for those that represent Derwent Valley Council.

Quality Service: *We work to serve our community, to make a difference in what we do every day.*

Collaboration: *We listen to and respect each other; we are supportive and work co-operatively and inclusively to achieve great results.*

Growth: *We grow and succeed through learning. We foster an environment that values the individual contribution of our people by providing them with opportunities to develop and grow their skills and knowledge to reach their potential.*

Integrity: *We strive to be valued and trusted by our community by being accountable and objective in our role as a local government.*

Wellbeing: *We demonstrate duty of care for ourselves, our teammates and our community in all that we do. We value the health and wellbeing of our staff and community.*



Council Structure



Committees of Council

The *Local Government Act 1993* provides Council with the authority to create Committees made up of only Councillors or Special Committees made up of Councillors and members of the community. At Derwent Valley Council Special Committees are mainly comprised of members of the community with an interest in the objectives of that committee.

Derwent Valley Council has standard 'Terms of Reference for Special Committees' of the Council. Copies of these are available to the public upon request.

From time-to-time Council may also create working groups. Usually created for a specific project, these groups generally run less formally than Special Committees.

The below table provides an overview of the Councils Special Committees and the minutes received by the Council for the 2020/2021 Financial Year. A list of the Councillor Representative on each of the Special Committees is available via Councils website.

Action 8.6 from Councils Strategic Plan (*review the structure and effectiveness of Council's Special Committees in consideration of the Plan's future delivery*) is to review the Special Committees of Council. The principles of this review were endorsed by Council in March 2020 including the opportunity for the Special Committees to undertake a self-assessment process against the principles of the review.

Due to COVID-19 delays in reaching the outcome of this review was delayed. Additionally, it is important to note that groups were unable to meet for many months due to the pandemic and social distancing requirements.

Special Committee	Purpose	Minutes Noted by Council in 2020/2021
Access Advisory Committee	Advises Council on access issues, particularly in relation to those people with a disability.	0
Boyer Oval Management Committee	Assists in the management and upgrading of Boyer Oval.	2
Bushy Park War Memorial Swimming Pool	Assists in the safe and efficient operation of the Bushy Park Swimming Pool.	0
Derwent Valley Youth Future Action Team (D'FAT)	Derwent Valley Council's youth advisory committee.	17
Economic Development and Growth Special Committee	To aid in the implementation of the STEP's Plan. <i>(This Special Committee was placed in hiatus in November 2019)</i>	0
Friends of Frascati Community Garden	Aides in the restoration of the gardens at Frascati House.	0
Friends of Willow Court Committee	Has a special interest in the restoration of Willow Court	7
Historical Information Centre Committee	Operates the Historical Information Centre.	8
Molesworth Recreation Reserve Committee	Assists in the management of the Molesworth Reserve.	0
New Norfolk Business Alliance	Assists in the promotion of the central business district.	10
New Norfolk Swimming Pool Committee	Assists in the safe and efficient operation of the New Norfolk Swimming Pool.	0
Tidy Town Committee	Undertakes projects to help beautify and keep the municipal area tidy.	5

Authorities and Associations	Purpose
TasWater Authority	Water supplies related issues in regard to TasWater.
Southern Tasmania Council Authority (STCA)	A grouping of 12 Southern Councils.
Local Government Association of Tasmania (LGAT)	Tasmania's peak Local Government body.

Other Committees and Organisations	Purpose
Community Grants	Administers and assesses applications to Council's Community Grants program.
Derwent Catchment Natural Resource Management	Monitors environment within the Derwent Catchment area.
Derwent Valley Autumn Festival	Plans the annual Autumn Festival.
Derwent Valley Council Audit Panel	The objective of the Panel is to assist Council and the General Manager in providing an independent process in its financial and risk management practices to ensure accountability to the community in the governance, management and allocation of resources.
Derwent Valley Visitor Information Centre	Provides volunteers for the running of the Council funded Visitor Information Centre.
Maydena Community Association	An association of members of the Maydena Community that has the support of Council.

Below are the working groups formed by Council to assist in 2020/2021.

Working Groups	Purpose
Waste Management Taskforce	<p>The Waste Management Taskforce was created to address the issues of waste management and to look at creating an overall Derwent Valley Council Waste Management Strategy.</p> <p>The outcome of the taskforce was the requirement for further progression of ideas, creation of a roadmap for council and the community to follow, and greater progression towards reduce, reuse and recycle of waste.</p>
Graffiti and Beyond	<p>In September 2020, Council supported a motion by Councillor Triffett that the Council form a short-term working group to:</p> <ol style="list-style-type: none"> 1. investigate the reasons why people resort to graffiti; 2. investigate other avenues open to channel artistic talents into other areas; 3. formulate a procedure so that when an incidence of graffiti is reported, the report is actioned by graffiti removalists; 4. form a working group to consist of interested parties, namely D'FAT, Tidy Towns, PCYC, Derwent Valley/Salamanca Arts, Councillor and Council Officer; 5. plan for ongoing street art; 6. outcomes to be included in the Graffiti Policy; and 7. investigate what deters people from participating in graffiti. <p>The first meeting of the monthly working group was held in January 2021. Membership of the group was not fixed, recurrent members including Councillor Triffett, Senior Managers, Council Officers, members of Council Special Committees Tidy Towns and Derwent Valley Youth Future Action Team (D'FAT) and a number of individual residents. Notable guests included Tasmania Police, New Norfolk Neighbourhood Watch, and street artist/youth workers. A range of research, case studies, proposals and feedback was examined, with the group reaching key findings and recommendations, and informing a revision of Council's Removal of Graffiti Policy.</p> <p>Outcomes of the Graffiti and Beyond Working Group will go to Council Meeting December 2021.</p>

Financials

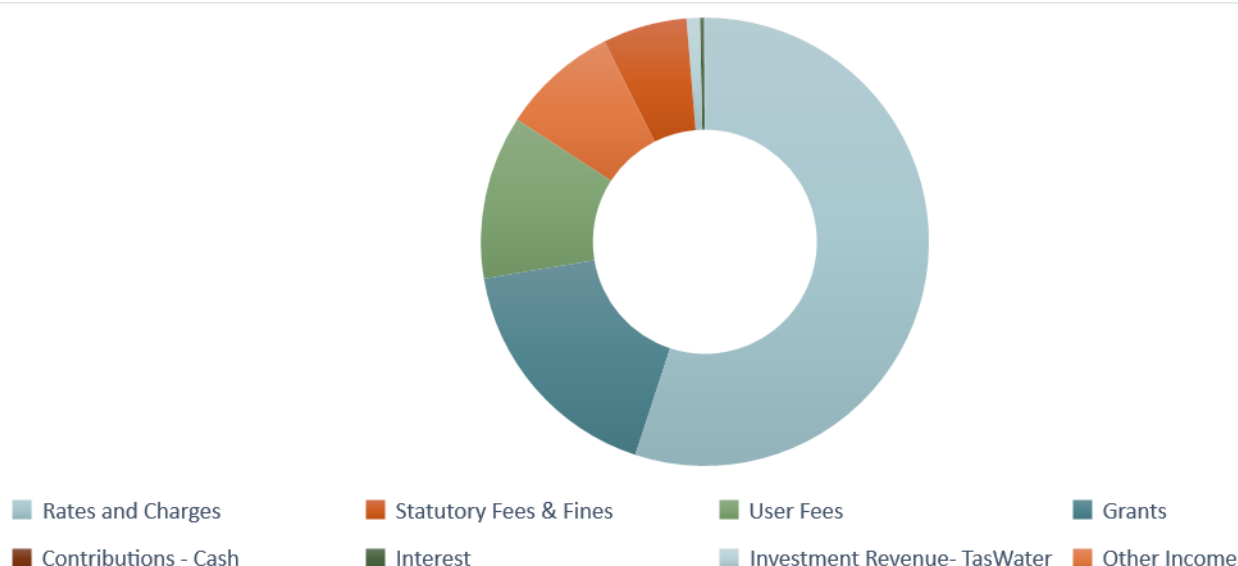
The Annual Financial Report, including notes to the accounts is provided as an Appendix to this Annual Report. The Annual Financial Report meets the requirements of the *Local Government Act 1993* and Australian Accounting Standards and has been audited by the Tasmanian Audit Office. The following information aims to provide a brief summary of Council's 2020/2021 financial result.

Sources of Income

The Council receives revenue from a wide range of sources, including rates, user fees, fines, grants, contributions and other income. The total income for 2020/2021 was \$14.2M. The main source of revenue for the Council comes from rates and charges, which represents 55.02% of the Council's income. The below table provides a summary of operating revenue for 2020/2021 and the comparison as a percentage of total operating revenue over the last four financial years.

Revenue Comparison	2017/2018 %	2018/2019 %	2019/2020 %	2020/2021 %	2020/2021 \$
Rates and Charges	53.03	54.51	49.68	55.02	7,811,189
Statutory Fees and Fines	2.60	3.05	2.78	6.09	864,019
User Fees	11.65	10.98	10.61	11.81	1,675,885
Grants	27.17	18.06	17.88	17.35	2,462,348
Contributions - Cash	0.00	0.09	0.14	0.05	7,000
Interest	1.17	1.23	0.50	0.31	44,041
Investment Revenue - TasWater	3.10	1.95	0.87	0.96	136,000
Other Income	1.28	10.13	17.54	8.42	1,195,427

Where the Funds came from: Total income from continuing operations **\$15,932,780**.



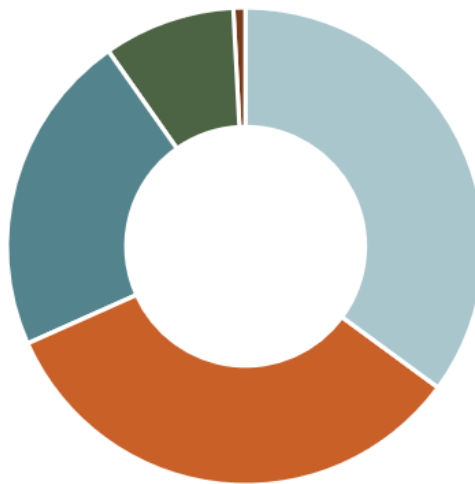
Sources of Expenditure

The Council's total expenditure for 2020/2021, including depreciation, was \$15.9M. The majority of the Council's expenditure relates to delivering services that benefit the community. Other expenditure categories include employee costs, depreciation, and other expenses.

The below table provides a summary of operating expenditure for 2020/2021 and the comparison as a percentage of total operating expenditure over the last four financial years.

Expenditure Comparison	2017/2018 %	2018/2019 %	2019/2020 %	2020/2021 %	2020/2021 \$
Employee Benefits	32.80	33.12	33.26	35.07	5,395,947
Materials and Services	38.15	35.73	32.38	33.25	5,115,861
Impairment of Receivables	0.00	1.59	0.00	0.01	822
Depreciation	19.16	18.86	23.78	21.92	3,371,804
Finance Costs	1.28	1.34	1.40	0.82	126,583
Other Expenses	8.61	9.36	9.18	8.93	1,373,359

Where the Funds were spent: Total expenses from continuing operations **\$15,384,376.**



■ Employee Benefits
 ■ Materials & Services
 ■ Impairment of Receivables
 ■ Depreciation
 ■ Finance Costs
 ■ Other Expenses

Senior Employee Total Remuneration Statement

This statement is in accordance with Section 72 (1)(cd) of the *Local Government Act 1993*. The Council is required to report on the total annual remuneration paid to employees who hold senior positions.

Total Remuneration including salary, superannuation and private use of any motor vehicle as required under the *Local Government Act 1993* is below, further information is outlined in the Financial Report.

Salary Band	Number of Employees
\$1 - \$20,000	1
\$60,001 - \$80,000	2
\$100,001 - \$120,000	1
\$120,001 - \$140,000	2
\$180,001 - \$200,000	1

Council's Workforce Profile for 2020/2021 is as follows:

	Full-Time	Part-Time	Casual	Total
Indoor (Admin Office)	13	9	6	28
Outdoor (Operations)	23	1	2	26
Children's Services	0	14	11	25
Total	36	24	19	79

Grant Assistance and Benefits

This statement is in accordance with Section 77(1) of the *Local Government Act 1993*.

Description	Amount \$
Quick Grants	773
Community Grants Program	14,144
Local Small Business Recovery Grants	17,827
Derwent Valley School Bursaries	800
Community Halls - Insurance	2,775
DV Sports & Recreation Centre	89,458
Tourism Support	583
Total	126,360

This is expanded upon below.

Donations

Derwent Valley Council made the following donations to individuals and organisations in the 2020/2021 financial year:

Description	Funds Allocated \$
Immune Deficiency Foundation Australia	164
Rotary Club of Hobart	109
Log a load for kids	500
Total	773

Community Grants Program and Small Business Recovery Grants

Business Grants

In January 2021 Council endorsed a plan for allocation of up to \$20,000 for a one-off Local Small Business Recovery Grant Program. This program was developed as part of the COVID-19 Community Support Package first announced in March 2020. A policy supporting the business grant program was developed and formally adopted in April 2021. In June 2021 a total of \$17,827 was awarded to seven local businesses.

Derwent Valley Council Community Grants

More than \$13,000 was awarded to seven (7) community organisations in the Community Grants program for 2020/2021. These grants brought the total to more than \$253,000 that has been awarded to Community Organisations from Council since the Community Small Grants Program started in 1997/98.

This statement is in accordance with Section 77(1) of the *Local Government Act 1993*. A total of **\$31,970.58** was granted/donated during the 2020/2021 financial year. All amounts are GST exclusive:

Organisation		Funds Utilised for	Funds Allocated \$
Community Grants Program 2020/2021			
Bushy Park Show Society	Event signage		500.00
Derwent Valley Arts	Acoustic panels		1,370.40
Derwent Pony Club	Native vegetation		912.18
Derwent Valley Garden Club	Public event		2,000.00
Derwent Valley Men's Shed Inc	Toilet repairs		500.00
Maydena Community Association Inc	Seating and tables		6,424.00
New Norfolk Soccer Club	Fee waiver - facility use (Council DN335/2020)		557.40
Derwent Valley Railway Inc	Lighting and security		1,879.60
Local Small Business Recovery Grants			
Dunn & Demanet Pty Ltd	Promotional brochures		3,000.00
Drinkmakers Australia	Mix with Mates experience		3,000.00
Tasmania's Most Haunted	Rebranding and new tour offering		3,000.00
Tandam Services	Shopfront branding		3,000.00
F Vickery & L D Weaver t/a Tassie Bound Adventure Tours	Co-branded vehicle wrap		2,447.00
HR Tas	Website and online marketing support		2,750.00
Our Story House	e-commerce website and professional development		630.00
Total			31,970.58

Contracts for Supply of Goods and Services

For the purposes of compliance with the *Local Government Act 1993*, the following contracts are for the supply or provision of goods or services valued at or exceeding \$100,000 that have been entered into or extended during this financial year.

The following statement is made in accordance with Section 29 of the Local Government (General) Regulations 2015.

Contract	Contract Period	Extension Option	Contract Sum (inc. extension options)
2017/006 - Town Maintenance Maydena & Westerway Stornoway Maintenance 1/37 Tasma Street North Hobart TAS 7000	06/11/2017- 06/11/2022	+ 5 years	\$222,960.00
2017/010 – Waste Management & Resource Recovery Bennett's Mowing Services 9 Moores Road, Lachlan TAS 7140	01/04/2018- 30/03/2023	+ up to 5y	\$222,100.00/yr.
2018/001 – Kerbside Waste Services Veolia Environmental Services (Australia) Pty Ltd 95 Kennedy Drive Cambridge TAS 7170	01/07/2018- 30/06/2023	+1 +1	\$284,628 /yr.
2019/019 - Supply & Delivery of Gravel for the Peppermint Hill Landfill Site MSD Construction 1 Daniels Road, Magra TAS 7140	25/07/2020- 30/06/2023	NA	\$169,200 (based on 6000T)
2018/014 Green Waste Management BG & JM Barwick Pty Ltd Lyell Hwy Granton, TAS 7030	01/03/2019– 28/02/2022	NA	\$180,000.00 (based on 18000m³)
2019/001 Internal Cleaning Services – Council Buildings Cleaning Wizard Australia Pty Ltd 8/27 Swift Way, Dandenong South, VIC	01/07/2019- 30/06/2022	+2	\$209,510.70
2019/003 Integrated Business System Open Office Holdings Pty Ltd Level 1, 253 Wellington Road Mulgrave VIC 3170	01/06/2020- 31/05/2025		\$809,500
2019/018 Provision of Security Services & Alarm Monitoring	30/10/2020- 30/10/2025		\$265,800

Contract	Contract Period	Extension Option	Contract Sum (inc. extension options)
Kevlar Security Solutions Pty Ltd 80 Charles Street Moonah TAS 7009			
2019/014 PCYC Improvements Vos Construction & Joinery Pty Ltd 70 Browns Road Kingston TAS 7050	02/11/2020- 29/01/2021		\$455,000
2020/0010305 Road Rehabilitation – Molesworth, Glenfern & Blackhills Roads Stabilised Pavements of Australia Pty Ltd Crooked Billet Drive Bridgewater TAS 7030			\$1,047,465
2020/007 The Avenue & George Street Intersection Improvements & New Norfolk Car Parks Project	10/01/2021- 23/04/2022		\$654,282
2020/012 Bridge Replacement Program VEC Civil Engineering Pty Ltd 10B Industrial Drive Ulverstone TAS 7315	01/01/2021- 30/06/2021		\$577,276
2020/014 Glen Dhu Rivulet Flood Resilience Project MSD Constructions Pty Ltd 1 Daniels Road Magra TAS 7140	01/05/2021- 31/07/2021		\$151,626
2020/015 North Crescent Stormwater Upgrade State-wide Earthworks Pty Ltd 55 Crooked Billet Drive, Bridgewater TAS 7030	01/03/2021- 30/04/2021		\$147,723
2020/002 Landfill Compactor William Adams Pty Ltd 17 - 55 Nantilla Road, Clayton Vic 3168			\$550,000
2020/004 Backriver Road Footpath De Kleine Contracting Pty Ltd 130 Cudgee Road, Mountain River TAS 7109.			\$220,293.99

Community Strategic Plan - Our Valley 2030

The Plan provides direction and guidance to the Council in the allocation of resources and priority actions for the next 12 years and will work in conjunction with the Council's Annual Plan, Long-Term Financial Plan, Asset Management Plan and a range of other strategies and programs that are the result of project implementation and development.

Our Valley 2030 includes a number of actions across eight strategy streams that reflect the values of Natural, Inviting and Local.

The Plan includes timelines for delivery of actions as well as lead organisations and stakeholders who will be involved in the delivery of actions.



The next section of this report provides an update on the action items within the Strategic Plan.

Strategic Action 1 – A regionally diverse, competitive and innovative Valley that is attractive to all.

Educational support for our local workforce needs

Action	Results
1.1 Facilitate partnerships and discussions to identify education and training opportunities required to meet the valley's future economic needs.	<p>Council as a member of the South-Central Sub-Region was successful in a Tasmanian Community Fund to establish a Workforce Development Coordinator program to service the region.</p> <p>In partnership a draft strategic plan for the sustainable growth of tourism and agriculture in the Derwent Valley.</p>
1.2 Advocate for affordable education or learning facilities to be based in the Valley.	<p>Advocacy for affordable education or learning facilities based in the Derwent Valley is an ongoing process with stakeholders.</p> <p>Additionally, the objectives of the Workforce Development Coordinator in engaging with potential employers, employees and organisations active in the space such as TasCOSS, Trade Training Centre, TasTafe and Councils to continue to provide outcomes.</p>
1.3 Facilitate business development workshops for our small businesses.	<p>Council Officers have been playing a dynamic role in supporting activities across the valley; these include assistance during the recent COVID-19 crisis period, promotion of strategic work in collaboration with other organisations and participation in a number of programs and projects such as Journey to Jobs and the Collaboration Forum.</p>
1.4 Facilitate development sessions suitable for the Valley's tourism professionals.	<p>Council Officers have been working with external providers to facilitate opportunities for industry to come together and discuss their requirements. Budget limitations and COVID-19 restrictions have prevented Council from developing and delivering further public engagement sessions at this time.</p>

Turning Willow Court into something even more special

Action	Results
1.5 Facilitate a viable adaptive reuse for Willow Court.	<p>Progression of the Willow Court Subdivision to enable the reuse of the site has been an ongoing project for the 2020/21 year, with the Development Application process complete. Salamanca Arts and Derwent Valley Arts commenced licensed activation of the Barracks building in February 2021. Each month hosting exhibitions that included highlights such as; artists within the valley, local collectors, National and internationally significant artists, NADIOC week. Visitation over the six exhibitions received 2585 patrons over the 71 days of exhibition (until September 2021).</p> <p>Progression on the activation of the Large C Ward Exercise yard was also secured with the Agrarian Kitchens proposal of to relocate the Agrarian Kitchen Cooking School to the Bronte building and re-purpose the exercise yard at Willow Court to provide a productive garden. Produce from the garden would be utilised in both the Cookery School and the Agrarian Eatery.</p>
1.6 Develop and implement a masterplan for the Willow Court precinct.	<p>The Willow Court Prospectus provides for the Master Plan of Willow Court with a holistic approach to the reuse of the site. Partnerships with proponents including Agrarian Kitchen, New Norfolk Distillery, Salamanca Arts and Corumbene Care have a strong focus on building the capacity of the region through providing employment, regional dispersal of tourists and opportunity for collaboration with other businesses and ventures.</p>

Allowing Social Enterprises, Artist and Performers to contribute to the valley

Action	Results
1.7 Facilitate the instigation of a social enterprise forum for local businesses.	The timeline for completion of this action is 2023, subject to budget allocations.
1.8 Investigate opportunities to provide spaces for artists, performers and social enterprises.	The Film society established by Derwent Valley Arts in October 2020, has held monthly films at the Memorial Hall (Bunker) with average film attendance recorded as 42 people per month.

Making the valley an inviting place to visit

Action	Results
1.9 Develop and implement a masterplan for High Street's future (including improved lighting).	<p>The implementation of the Urban Design for the Town Centre and Town Precincts is underway with funds from Local Roads and Community Infrastructure Phases 1 and 2 and support from the Federal Government.</p> <p>The Avenue project was funded by the Federal Government through the Community Development Grants Program enabled footpath replacement along The Avenue, improvements to the George St/Burnett St/The Avenue intersection; the creation of two new carparks with 35 new car parking spaces including disability parking, the remediation of the entrance to Frascati House, road resurfacing and line marking.</p> <p>Local Roads and Community Infrastructure funds allocated to Stage 1 of the High Street redevelopment allow for the installation of trees and associated landscaping, upgrades to pavement and disability parking within High Street.</p>
1.10 Enhance the physical appearance of the gateways to our Valley.	The Urban Design for the Town Centre and Town Precincts includes improvements to the appearance for the New Norfolk town entrance gateways. Additional improvements to boundary signage for the region incorporating the Community Branding is to occur as part of a larger signage strategy.

Action	Results
1.11 Improve directional signage to the New Norfolk Town Centre.	The Urban Design for the Town Centre and Town Precincts includes improvements to directional signage within the town centre. These placemaking signs will incorporate the community brand.
1.12 Improve tourism signage within each town, highlighting the popular destinations (food, wine, heritage, environment).	Identified as part of the Recreation Play and Open Space Strategy and to be incorporated as part of the larger signage strategy to enhance place finding within the region. Completion of the Community Branding Strategy has enabled this to commence.
1.13 Enhance visitor services to become a key asset in the Derwent Valley that provides quality information on passive (including self-guided) and active touring activities and our food, heritage and environment assets.	Due to COVID 19 the Visitor Information Centre ceased operations indefinitely. As a result of the uncertainty in visitor numbers caused by both international and domestic boarder closures this work was not undertaken and will be revisited in 2020 – 21.
1.14 Advocate for increased private transport options to major tourism attractions during peak tourism season.	Advocacy for improved private transport options is an ongoing process.
1.15 Improve signage and access to Peppermint Hill and Pulpit Rock lookouts.	Identified as part of the Recreation Play and Open Space Strategy, improvements to signage incorporating the community brand will provide visibility of these lookouts.
1.16 Investigate demand for food caravans at key Valley destinations during peak seasons.	Council is yet to commence due to the impacts of COVID-19, however ongoing leases of space at the Granton Reserve. Policy development and enhancement of available spaces is part of the considerations.
1.17 Support the implementation of the Western Wilds Tourism Journey.	Council Officers sit on the Journey's Working Group, which includes the Western Wilds, and liaise regularly with tourism operators about implementation. COVID-19 has prevented Council from committing to funding to enhance the Western Wilds presence in the Derwent Valley.

Action	Results
1.18 Develop and implement a master plan to improve access to the Derwent and Tyenna Rivers (at The Esplanade and Westerway, for example) for recreation and tourism.	<p>The Recreation Play and Open Space Strategy has identified a number of master plans for improved access.</p> <p>The timeline for completion of this action is 2026, subject to budget allocations.</p>

Strategic Action 2 – A well-planned and supported infrastructure to meet the growing demands of the region.

Improving the quality of our telecommunications

Action	Results
2.1 Advocate on behalf of the community for access to new and existing phone and internet technologies for the entire Valley.	Advocacy for improved communications networks as well as highlighting the blackspot areas for mobile coverage remains a key priority. Grant funding opportunities with telecommunication providers has also been explored.
2.2 Promote community response to Federal Black Spot Eradication Programs as they become available.	Council continues to promote and apply for funding through the Black Spot Eradication Program.

Improving our infrastructure

Action	Results
2.3 Advocate for sealed road access to connect us to the Huon Valley	Derwent Valley and Huon Valley Councils have been successful in advocating for funding to undertake a feasibility study into this. The feasibility study has been completed and determined that the sealing of Jefferies Track was not viable.
2.4 Advocate for improved tourist road quality, especially sealed all-year roads, e.g. Lake Dobson Road	Advocacy for this is an ongoing process reliant upon stakeholder input.
2.5 Promote community understanding of infrastructure needs and priorities	Council continues to progress works on its Asset Management Plan. Consultation on Councils Recreation Play and Open Space Strategy and Urban Design concept plan has assisted in the community's input and understanding of needs. Further work is required on the hierarchy of maintenance and intervention within budget allocations.

Improving access to public toilets

Action	Results
2.6 Install public toilets in the Upper Derwent Valley.	Council has been successful in a grant through the Building Better Regions fund and is working with the Westerway Hall committee

to install toilets and other improvements to the hall. This project was delayed due to contractor availability and funding however it is now due for completion as part of the 2020/21 Capital Works program.

Strategic Action 3 – We preserve, protect and promote our lived, built and natural environment for the next generation.

Promoting and preserving our lived, built and natural environment

Action	Results
3.1 Promote community understanding of the benefits of environmental activities.	Through Derwent Catchment support and advice is provided on restoration and weed management. Developed the flood education package for landholders.
3.2 Develop a sustainable land use strategy that facilitates considered growth and tourism while preserving and protecting our natural and built environment and strategic farming land	Council officers are working with Derwent Catchment to implement a Building Better Regions Grant that will result in a sustainable land use strategy. Work and consultation with the tourism and agricultural sectors has been undertaken.

Reducing our rubbish going to the tip

Action	Results
3.3 Develop and manage a Waste Management Strategy that considers increased recycling and reuse opportunities, the reduction of single use plastics and an improved tip shop.	Development of the Waste Management Strategy aligned with the State Waste Strategy and incoming state-based legislation aims at providing strategic direction for Council through clear and concise actions. Finalisation of this strategy is underway.

Continuing the management of weeds, willow and biosecurity

Action	Results
3.4 Build on the outcomes achieved from the Willow Warriors Willow Control Program.	<p>Derwent Catchment with support from Council and a growing team of volunteers has continued the Willow Warriors Program, including at publicly accessible areas of the Tyenna River in Westerway.</p> <p>Undertaken Willow Warriors working bees and received \$60,000 of funding from the Fisheries Habitat Improvement Fund to develop a plan for willow eradication from the Tyenna over a 10-year timeframe and undertake primary willow control of priority infestation in the upper reaches. Environmental grants to support works on the Tyenna. Works are complete for reaches 1-3 of the Program. Working bees recommenced Sept 2020.</p>
3.5 Continue the efforts of the Weed Management Plans to eradicate priority weeds through best practice weed management.	<p>Planned works undertaken and completed with additional resources allocated by State Growth to the Lyell Highway. Successful applications to the weed action fund to support activities in the Derwent including control of two priority weed species African feather grass and Elisha's tears.</p>
3.6 Encourage Biosecurity Tasmania to implement strategies as required, ensuring our agricultural sector is protected.	<p>Derwent Catchment and Council Officers have successfully worked together to receive grant funding to develop a strategy around biosecurity as impacted by climate change. This will also involve local farmers and Biosecurity Tasmania.</p>

Improving water quality within our rivers

Action	Results
3.7 Support and encourage sustainable agricultural programs.	Implementing Dairy Cares for the Derwent, regular farmer information sessions, pasture hub and information services; shelterbelts and planting support, farm planning and targeted grant applications.

Expanding our native vegetation and animal habitat

Action	Results
3.8 Collaborate to connect remnant vegetation patches to create green corridors.	The timeline for completion of this action is 2020, subject to budget allocations.

Strategic Action 4 – Services are integrated to maximise opportunities and participation
Helping the disadvantaged and marginalised

Action	Results
4.1 Facilitate and coordinate efforts to assist disadvantaged and marginalised members of our community	Council Officers are involved in a number of networking groups and assisting in creating a collaborative cross-agency approach to numerous projects. Throughout the COVID-19 pandemic Council has been able to facilitate groups to assist with these members of our community including food services, book and library services etc.
4.2 Promote awareness within the community of external funding opportunities for home energy efficiency schemes	This action is subject to the availability of schemes.
4.3 Facilitate the holding of financial literacy workshops through the valley and increase coordination of provision of literacy and numeracy services	The timeline for completion of this action is 2021, subject to budget allocations.

Providing the best medical, health and State Government services possible

Action	Results
4.4 Facilitate increased coordination of effort to provide collaborative and improved health services, allied health services, mental health services, aged and palliative care services	Throughout the COVID-19 pandemic this increased need for support and improved services has been highlighted. Council continues working across government departments to assist with the facilitation of recourses and the promotion of available networks.
4.5 Advocate for health, allied health, mental health, aged and palliative care services required and access to 24/7 services	Ongoing advocacy for services required throughout the valley.
4.6 Advocate for a one-stop shop for State government services	The Derwent Valley has retained a Service Tasmania office. There will be further activities undertaken over the life of the plan.

Providing the best sports, recreation, arts and cultural services possible

Action	Results
4.7 Facilitate the establishment of a Derwent Valley arts and culture body to more effectively coordinate offerings	Council Officers are commencing work to hold initial discussions with stakeholders. An upcoming Expression of Interest process will provide interested members of the community to come together as part of this group. This will be an ongoing process to some extent dependent upon action 8.6.
4.8 Facilitate the establishment of a Derwent Valley sports and recreation body	Council Officers are commencing work to hold initial discussions with stakeholders. An upcoming Expression of Interest process will provide interested members of the community to come together as part of this group. Grant application in partnership with sports groups has been achieved this year with improvements to the Boyer Oval and Tynwald Park precincts.

Empowering our younger people to be all they wish to be

Action	Results
4.9 Facilitate the establishment of a Derwent Valley youth and family services body	<p>Council Officers are commencing work to hold initial discussions with stakeholders. An upcoming Expression of Interest process will provide interested members of the community to come together as part of this group.</p> <p>This will be an ongoing process to some extent dependent upon action 8.6.</p> <p>Ongoing partnerships with providers have been highlighted throughout the COVID-19 pandemic to ensure youth and families have access to support and services.</p>
4.10 Increase connections between schools and local services/businesses to support the Children's University project	The timeline for completion of this action is 2023, subject to budget allocations.

Improving management of the Derwent Valley's built and community heritage

Action	Results
4.11 Facilitate the establishment of a Derwent Valley heritage body	Council Officers are commencing work to hold initial discussions with stakeholders. An upcoming Expression of Interest process will provide interested members of the community to come together as part of this group. This will be an ongoing process to some extent dependent upon action 8.6.
4.12 Explore the feasibility of locating the Historical Information Centre with the Visitor Information Centre	The feasibility of relocation is underway to determine what a colocation may look like and service the community. Both the Visitor Information Centre and Historical Information Centre have been closed due to the COVID-19 pandemic.

Growing our volunteer pool

Action	Results
4.13 Facilitate events, activities and forums requiring collaboration between older and younger generations to connect and work together	The timeline for completion of this action is 2023, subject to budget allocations.
4.14 Explore the expansion of a community learn to drive program utilising community mentors	The timeline for completion of this action is 2021, subject to budget allocations.
4.15 Partner with schools to mentor and build resilience within our younger people	The timeline for completion of this action is 2020, subject to budget allocations.

Strategic Action 5 – The Valley has a range of activities to improve physical or mental wellbeing

Increasing the number of tracks and trails available

Action	Results
5.1 Investigate feasibility of a walking/cycling path between the school and shop at Bushy Park	The timeline for completion of this action is 2025, subject to budget allocations. This has also been identified as part of the Recreation Play and Open Space Strategy actions.
5.2 Investigate the feasibility of walking tracks that allow dogs, e.g. The Esplanade, Tynwald Park, New Norfolk Bicentennial Track, The Wetlands, around Molesworth and along the Tyenna at Westerway	Preliminary work commenced on clearing a Council owned section of Tyenna bank. A group of volunteers are undertaking this work. This has also been Identified as part of the Recreation Play and Open Space Strategy actions. The timeline for completion of this action is 2026, subject to budget allocations.
5.3 Based on an outcome of engineering assessment, create a future strategy for the use of the Derwent Valley Line corridor	Engineering report presented to Council June 2019. Council endorsed a proposal to consider in-kind support to Derwent Valley Railway.
5.4 Investigate feasibility of a walking/cycling path between Lachlan and New Norfolk	The timeline for completion of this action is 2026, subject to budget allocations.

Keeping people of all ages stimulated throughout the year

Action	Results
5.5 Collaborate with relevant organisations to establish a range of activities or events for all of the community to participate in throughout the year	This has been identified through Council Recreation Play and Open Space Strategy however work will be dependent on the State Government as the land owner.
5.6 Investigate feasibility of establishing community gardens throughout the valley	Council has commenced planting of vegetables and herbs outside the Court House and Historical Information Centre in High Street. These vegetables are available for the community to pick as needed and is promoted through Councils social media page.
5.7 Develop secure playground areas in each town	The timeline for completion of this action is 2024, subject to budget allocations. This has also been Identified as part of the Recreation Play and Open Space Strategy actions.
5.8 Support the community to identify ways to increase the use of community halls and activities for all	<p>Council has been successful in obtaining a grant through the Building Better Regions fund and is working with the Westerway Hall committee to install toilets and other improvements to the hall.</p> <p>Additionally, Council provides support to community halls by assisting with the costs associated with annual insurance.</p> <p>Council is investigating ongoing grant funding to improve facilitates.</p>
5.9 Sporting infrastructure encourages community wellbeing and participation	Council has been successful in obtaining grant funding to assist with the improvement of facilities at Boyer Oval, Tynwald Park and PCYC. Council is also continuing to investigate and apply for ongoing grant funding to improve facilitates. Key priorities have been identified as part of the Recreation Play and Open Space Strategy.

Strategic Action 6 – The Valley has highly liveable and engaged communities, supported by access to its needs.

Increasing our community assets

Action	Results
6.1 Investigate the development of year-round, multi-purpose sporting facility	Key priorities have been identified as part of the Recreation Play and Open Space Strategy. This strategy identifies key locations that could facilitate a sporting precinct. Funding would be incumbent on State and Federal commitments.
6.2 Explore feasibility of developing a centre for arts and performances	Ongoing feasibility of a centre for arts and performance is underway. Council continues to seek funding to support the redevelopment of existing assets. The partnership with Salamanca Arts and Derwent Valley Arts will assist in determining core requirements.
6.3 Investigate the establishment of a suitable community meeting space at Maydena	The establishment of a community meeting space alternate to the Maydena School site has been raised by the Maydena Community Association. The timeline for completion of this action is 2025, subject to budget allocations.
6.4 Install a community noticeboard in Molesworth.	This action has been completed installation of a community notice board at the Molesworth Community Hall.
6.5 Facilitate the development of an action plan for Maydena	The development of a plan and objectives to achieve has not yet commenced. In understanding the potential future growth for the region and what infrastructure is required an economic impact statement is needed. The timeline for completion of this action is 2020, subject to budget allocations.

Enhancing access for people

Action	Results
6.6 Develop and implement a targeted approach to the creation of footpaths in the Derwent Valley	<p>Council continues to work to develop its Asset Management system with the identification of existing and potential assets. Currently the Councils asset hierarchy provides for a footpath to be installed to be provided on one side of a street. Within this year's budget the completion of the Glebe Road footpath has been achieved.</p> <p>The creation of new assets as well as the maintenance of existing assets will require additional funding.</p>
6.7 Facilitate conversations with the community to establish the case for increased public transport and advocate for increased funding for public transport to employment and educational opportunities and community services and events	<p>Council Officers successfully lobbied Department of State Growth to ensure that there were no reductions in bus services provided by that Department in 2019. Changes have occurred to services to allow better servicing</p>

Improving the appearance of our communities

Action	Results
6.8 Develop and publish a program to regularly mow our roadside verges	<p>Council has published a program of when it will mow the roadside verges on its website. Ongoing development and refinement of Council maintenance programs is underway to provide better information for residents.</p>
6.9 Educate the community about roadside littering	<p>Captured as part of the Waste Management Strategy the need to better educate the community regarding litter has been identified. This has also been raised as part of the graffiti and beyond working group.</p>

Improving housing opportunities for diverse needs

Action	Results
6.10 Facilitate partnerships with private and NGO housing providers to understand housing and rental needs of our community	Ongoing facilitation and advocacy have provided additional housing in New Norfolk.
6.11 Develop and implement a sustainable housing strategy which considers housing and rental options (including cooperative housing)	The timeline for completion of this action is 2024, subject to budget allocations.

Supporting opportunities for businesses in our smaller towns

Action	Results
6.12 Assist the community to investigate the viability of re-opening of the shops at Molesworth and Lachlan	This action is ongoing and requires significant stakeholder consultation. Private Investment in the community to purchase and operate these entities is required.

Changing perspectives of community safety

Action	Results
6.13 Collaboratively communicate accurate crime statistics to inform and engage the community	Ongoing partnerships with Tasmania Police have provided opportunities for presentations at Council meetings on key statistics and outcomes affective the region. PCYC are located at the Derwent Sports Centre and are providing support and programs for young people within our community.
6.14 Ensure that master plans for public areas contribute to the community feeling of safety	The timeline for completion of this action is 2022, subject to budget allocations.

Strategic Action 7 – The Derwent Valley brand shapes our story and reputation

Educational support for our local workforce needs

Action	Results
7.1 Facilitate the development of a Derwent Valley brand strategy reflecting who we are (green, organic and our heritage)	Branding strategy completed and implementation has commenced.
7.2 Implement the Derwent Valley brand strategy	Council endorsed the brand strategy in March 2020. Brand and style guide developed and made available to users of the Derwent Valley Brand as part of the Registration process. Banners and wraps produced and used at community events. More to be developed as part of Derwent Valley Brand implementation.
7.3 Work in partnership with artists, social enterprises and others to innovatively explore our story to establish events and media coverage that celebrate us and our diversity	Council has partnered with Salamanca Arts and Derwent Valley Arts. Due to COVID-19 the hosting and establishment of events has been challenging.
7.4 Champion stories that celebrate our young people's achievements	Through Councils Australia Day Awards, school prizes and donations program, the Council is able to recognise our young people's achievements.

Increasing pride in what the community offers

Action	Results
7.5 Champion stories of the community's talents and how they are being used to promote pride in the valley	The Urban Design Plan for the Town Centre and Town Precincts Connections identifies Arthur Square as a space to install a walk of Achievers.
7.6 Facilitate tourism events in High Street, The Esplanade and Willow Court that showcase local produce, fashion, arts, musicians, photography, patchwork quilts, artisan furniture and social enterprises	Council continues to facilitate the New Norfolk Market through lease arrangements for High Street. In May Council endorsed a Partnership to provide financial and in-kind support for the upcoming Ten Days on the Island event 'Derwent Valley Intimate Epics' to be hosted at Council owned facilities including Willow Court, High Street and the Esplanade.
7.7 Host a forum to explore how the talents within our community can be used to contribute to the economy or community, e.g. amateur beekeepers who would love to share their skills or produce with the community	The timeline for completion of this action is 2021, subject to budget allocations.

Increasing the Value We Place on Education

Action	Results
7.8 Pilot events and festivals that celebrate learning and education such as writers' festivals, school students' achievements	The timeline for completion of this action is 2024, subject to budget allocations.

Strategic Action 8 – The Plan is implemented through effective and transparent governance and partnerships.

Ensuring council effectively delivers on the Plan and business as usual

Action	Results
8.1 Integrate monitoring of the plan's progress into Council's governance processes	Inclusion of action items within Council Reports provides a connection between decisions of Council and the Strategic Plan. Monitoring of Council's Strategic Plan actions and results is incorporated into Council's governance process with reporting to occur through the Annual Plan, Annual Report and progress updates as required.
8.2 Communicate 12-monthly, easy to read monitoring reports to the community	Update on actions developed as part of Annual Report. Specific items updated as appropriate via various communications channels.
8.3 Develop a Plan Delivery Communications Strategy which considers media and face-face options to communicate how the Plan is being progressed	Council adopted the Communications plan in December 2018. The implementation of this strategy is ongoing. Council liaises with multiple media outlets for promotion of Council and local activities as appropriate.
8.4 Explore the feasibility of establishing portfolios for councillors	Councillor profiles on website including listing of Special Committees and contact details. Councillors are invited to attend community events and engagement opportunities as appropriate.
8.5 Ensure that Council takes a prudent approach to budget development and delivery	A review of the Councils Long Term Financial Management Strategy to align with the Strategic Plan is underway.

Identifying partnerships to deliver parts of the Plan

Action	Results
8.6 Review the structure and effectiveness of Council's Special Committees in consideration of the Plan's future delivery	A review of the structure and scope of Council's special committees is being undertaken. The principles of this review were endorsed by Council in March 2020 including the opportunity for the Special Committees to undertake a self-assessment process against the principles of the review.
8.7 Facilitate the development of a committee, with State involvement, to take us beyond 2030	As part of its review of special committees, Council will consider this committee and establishing relevant and appropriate advisory groups.
8.8 Explore the benefits of diverse citizen juries when implementing strategies and plans of a complex nature	The timeline for completion of this action is 2021, subject to budget allocations.
8.9 Council will partner with other government organisations and the community to deliver benefits to the community	Council partners with a number of organisations on an ad hoc and ongoing basis to deliver support programs.
8.10 Continually improve whole-of-government communications with the community	Communications is delivered in line with the Communications strategy. This process is continuously improved and incorporates the whole-of-government channels where appropriate.
8.11 Develop and implement a roads hierarchy that is communicated to the public	Communications have focus on increasing visibility of upcoming capital works in advance. An Infrastructure and Development Projects Map has been developed and published on Council's website showing projects mapped across the Derwent Valley. Council provides individual project updates of its website and Facebook page. In addition, the use of a roadside Variable Message Board has increased community visibility to road users on upcoming works.

2020/2021 Highlights

Derwent Valley Events

With the cancellation of large events in 2020 due to COVID-19, Council provided extended support to the community to enable 5 weeks of Christmas festivities. The program involved partnerships more than a dozen (12) community groups and delivered:

- A 'Community Calendar' of events published in weekly newspapers
- Decoration of public spaces
- Open air religious ceremonies
- Live, open-air concerts
- Live-streamed Christmas Carols from St Matthews Church
- Charitable initiatives
- Self-directed Activity Trails and Competitions
- COVID-safe Santa appearances across the municipality.

Live-streamed Christmas Carols from St Matthews Church



Australia Day 2021

Enabled by two grants from the National Australia Day Committee, Council delivered its annual Australia Day public event at the Esplanade on 26 January 2021 with extended COVID safety measures. Attended by over 650 people the event involved multiple community group partners, Ambassador Bill Lark, Awards ceremony, entertainment, food, children's activities and the popular colour run. The Bushy Park and New Norfolk swimming pools also opened free to the public.



Award winners group

Ten Days on the Island

Tasmania's international arts festival, 10 Days on the Island, came to New Norfolk 19-21 March 2021 sponsored by Derwent Valley Council and supported by Derwent Valley Arts. The mini-festival *Intimate Epics* involved visual art, live music, film and performance in The Barracks (Willow Court) and various venues around the town. Its 'Eat, Stay, Play' marketing strategy helped showcase Derwent Valley food, beverages, accommodation and creative talent in a weekend that drew over 1000 people.

Derwent Valley Guide

Developed, launched and distributed the Derwent Valley Guide, a tourism guide to exploring everything Bigger, Deeper, Wilder and Weirder in the Derwent Valley. The Guide showcases the region, local activities, sights and sounds of the region, bringing visitors from far and wide to experience all the valley has to offer. The Guide can be found at key tourist entry points around Tasmania and multiple locations locally.



Tourism Industry of Tasmania's Top Tourism Town Award

Funded and worked closely with local tourism industry to develop the award submission for the Tourism Industry of Tasmania's Top Tourism Town Award. The submission resulted in New Norfolk winning the 2021 Gold Tassie's Top Tourism Town for town of more than 5,000 population.



2020/2021 Capital Works

The 2020/2021 Annual Plan provided an appraisal of the current issues and identified key areas of focus for the financial year. These areas included monies allocated in the budget to address some long-term projects including:

NN Pool Parenting Room

This project comprised of the construction of a new DDA compliant parenting room at the New Norfolk Pool.



PCYC Upgrades

This project comprised of the upgrade of the existing community sports facility to cater for an emerging diversity of users and to meet the requirements for use as an evacuation centre. The project has:

- bought the building up to DDA compliance;
- refurbished the existing amenities to meet community expectations and provide the relevant infrastructure to support the current operations of the Police Citizens Youth Club (PCYC); and
- provide the associated infrastructure to become compliant as an emergency evacuation centre.

The elements contained within the project were:

- upgrading of the existing amenities including showers, toilets and change rooms;
- supplying a ramp and parking to meet the requirements of DDA compliance and increased usage;
- repurposing a room to install a DDA compliant toilet and change room;
- installation of a covered entranceway;
- upgrading of the electrical infrastructure within the building to meet the requirements of the uses and allow for external generator connection should there be a power outage; and
- provision of formalised parking for the increased usage of the youth programming and evacuation centre usage.

Funding was provided through the Federal Government's Community Development Grants program and The State Government's Economic and Community Recovery Grants program.







The Esplanade

The Activity to be undertaken during these works was the upgrade of The Esplanade recreation area including:

- Upgrades to the existing playground including;
 - provision of all ability's equipment
 - installation of fitness equipment; and
 - Installation of minimum of two barbecue huts and furniture
- upgrade of existing pathways;
- landscaping repatriation and Improvements Including rehabilitation of the New Norfolk pool surrounds;
- upgrade and extension of car park including pedestrian safety improvements;
- replacement of street furniture including seating, tables and garbage receptacles; and
- road rehabilitation and improvements.







Bridge Renewal program 2020-2021

Derwent Valley Council was successful in securing funding through the Commonwealth Bridges Renewal Program to assist with the replacement of the Lachlan Road and Junee Road bridges. The replacement bridges were constructed on time and cost effectively, with minimal disruption to affected residents.

Works included the replacement of aging timber beams and decking with new contemporary concrete infrastructure that significantly improves the structural integrity, and future proofs these important assets.



Figure 1 Junee Road bridge timber beams replaced with concrete beams



Figure 2 Lachlan Road Bridge Before and After

Road rehabilitation program 2020-2021

Derwent Valley Council continued its road rehabilitation program with support through the Commonwealth “Roads to Recovery” funding

The Road rehabilitation program for 2020-2021 included sections of the following roads:

- Molesworth Road,
- Glenfern Road, and
- Blackhills Road.

Road rehabilitation works included:

- Addressing stormwater management issues,
- Installation of pavement support infrastructure in the form of gabion baskets (Molesworth Road),
- Rehabilitation of the road pavement with appropriate in situ stabilisation,
- New wearing course (seal), and
- Line marking and improved safety opportunities.

All three roads were tendered as separate packages of works and through Council’s procurement process, awarded to a single contractor. This provided for a seamless delivery program and produced significant cost savings.



Figure 3 Molesworth Road - Support infrastructure Before & After



Figure 4 Molesworth Road before and after

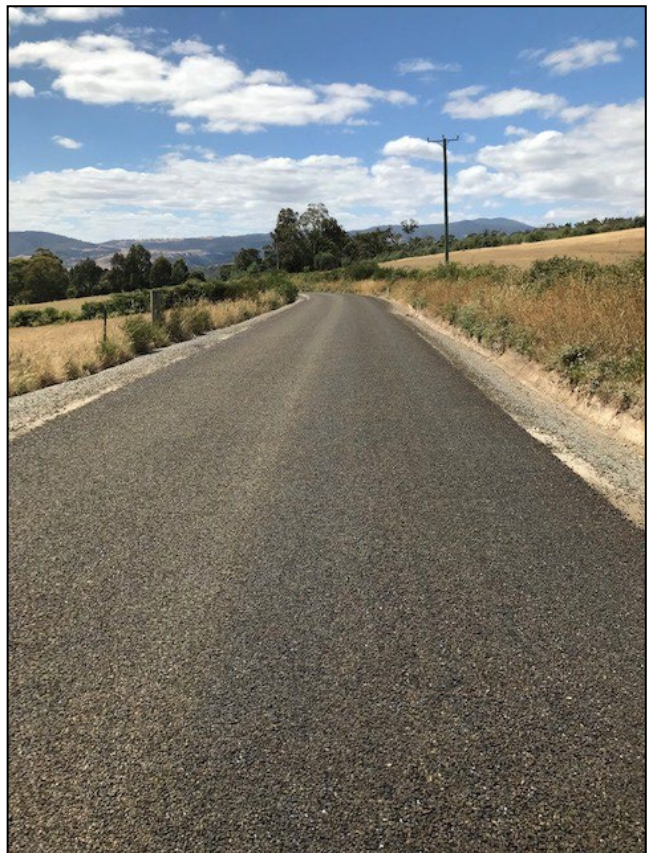


Figure 5 Glenfern Road during construction and completed

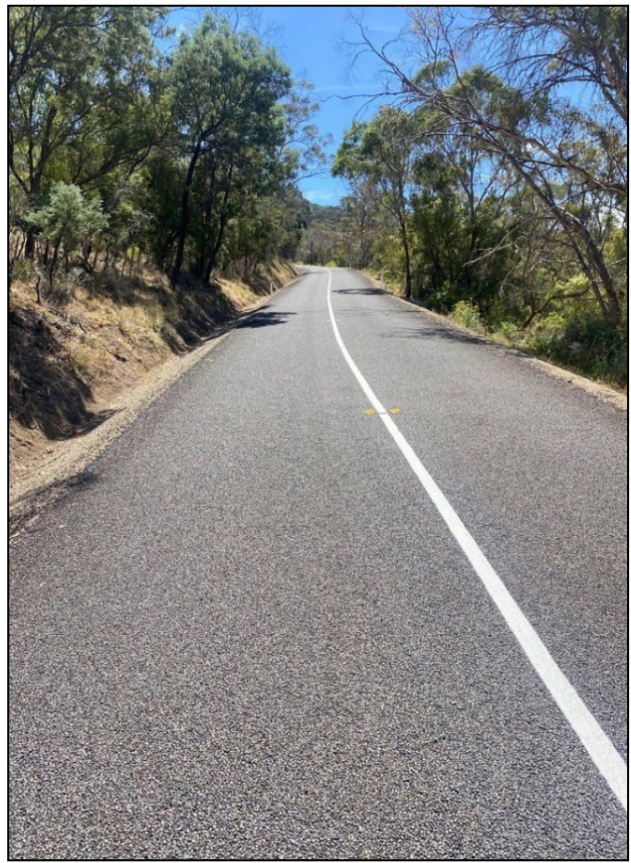


Figure 6 Blackhills Road before and after

Storm Damage Remediation - Glen Dhu Road - 2020-2021

An extreme weather event of rainfall in excess of 150mm over a 48-hour period in the catchment above the Glen Dhu valley caused the Glen Dhu rivulet to flood causing extensive damage to certain sections of the Glen Dhu road due to overtopping and washout of embankments.

Derwent Valley Council with funding support from the SES (Derwent Catchment Project) designed and implemented solutions that will assist in managing future flood events with a goal of minimising further damage to its infrastructure. Council also completed road widening works to improve emergency service vehicle access in the area.

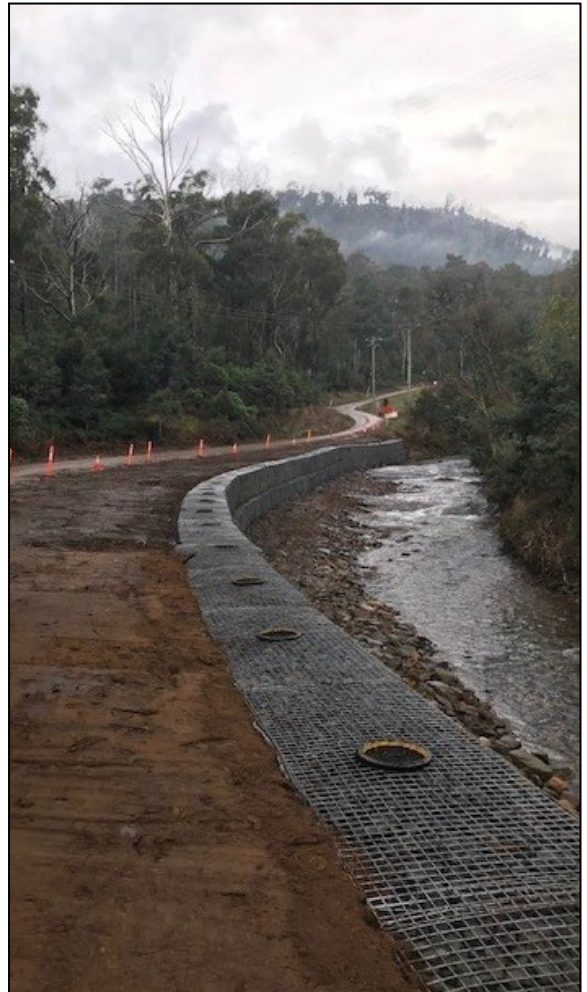


Figure 7 Glen Dhu Road Remediation Before and After

Development and Environmental Services

Much of the work undertaken by this department is governed by the legislative requirements of Council; this is detailed in this report. This department is divided into several discrete areas, with information on each contained below.

Planning control provides strategic and statutory planning in accordance with the requirements of various pieces of State legislation. Council receives and determines applications for development or land use in accordance with the Derwent Valley Interim Planning Scheme 2015 (the Scheme) and the *Land Use and Planning Approvals Act 1993*.

Did you know...?	This year 2020/2021	Last year 2019/2020
Planning Applications* received	245	217
Permits for Building Works issued**	98	36
Dogs registered	2837	2658
Food licences issued	110	115

*includes No Permit Required certifications, applications made under s56, s57 & s58 of the *Land Use Planning and Approvals Act 1993* and requests for Planning Scheme Amendments

**includes Notifiable work, Building permits and Certificates of Likely compliance under the *Building Act 2016*

The Development Services team undertakes a number of regulatory and operational functions of Council. It encompasses the areas of Planning, Building and Plumbing, Environmental Health and Animal Control. These areas are discussed separately below.

Planning

Planning provides strategic and statutory planning services in accordance with the Resource Management Planning System of Tasmania. Its predominant role is as a planning authority under the *Land Use Planning and Approvals Act 1993* (LUPAA).

The main function as a planning authority is to assess and determine applications for planning permits for use or development in accordance with the Derwent Valley Interim Planning Scheme 2015 (the Scheme). These applications are comprised of requests for amendments to the Planning Scheme, permitted and discretionary applications, or No Permit Required certifications.

Sector	2020/2021		2019/2020*	
Category	Applications	Value	Applications	Value
Residential	177	\$41,243,218	137	\$20,175,871
Commercial	12	\$59,157,500	24	\$2,511,519
Industrial & Utilities	3	\$194,305,000	0	\$0
Tourism	6	\$330,000	12	\$0
Subdivision	22	\$710,000	15	\$50,000
Other	16	\$2,170,722	14	\$7,159,407
Total	239	\$298,136,440	202	\$29,896,797

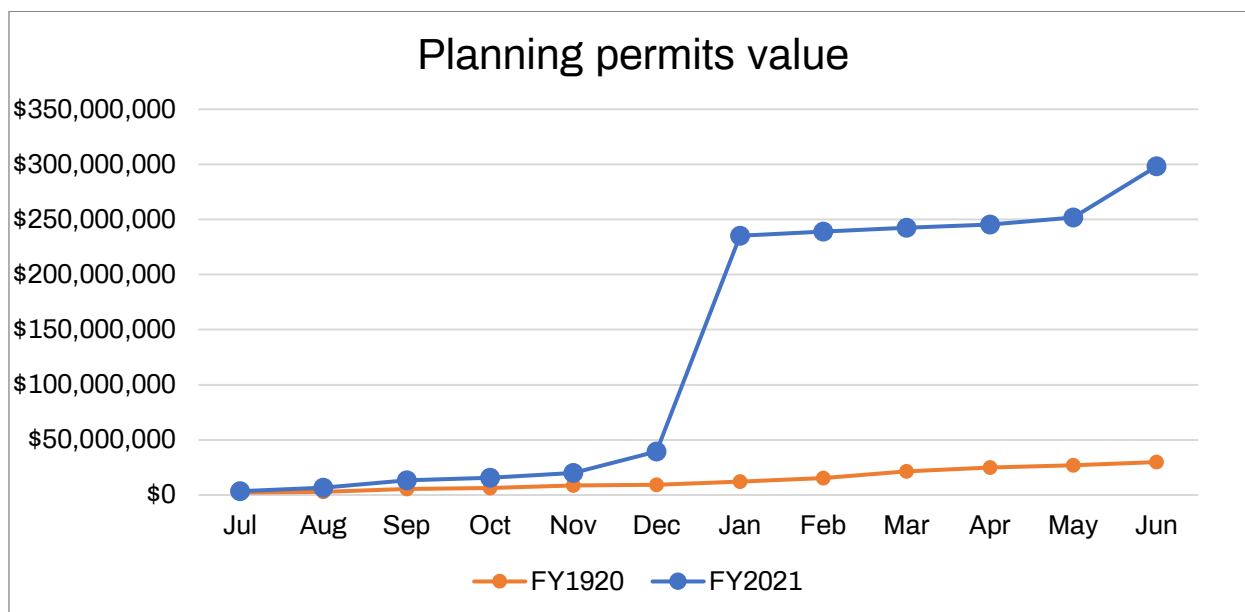
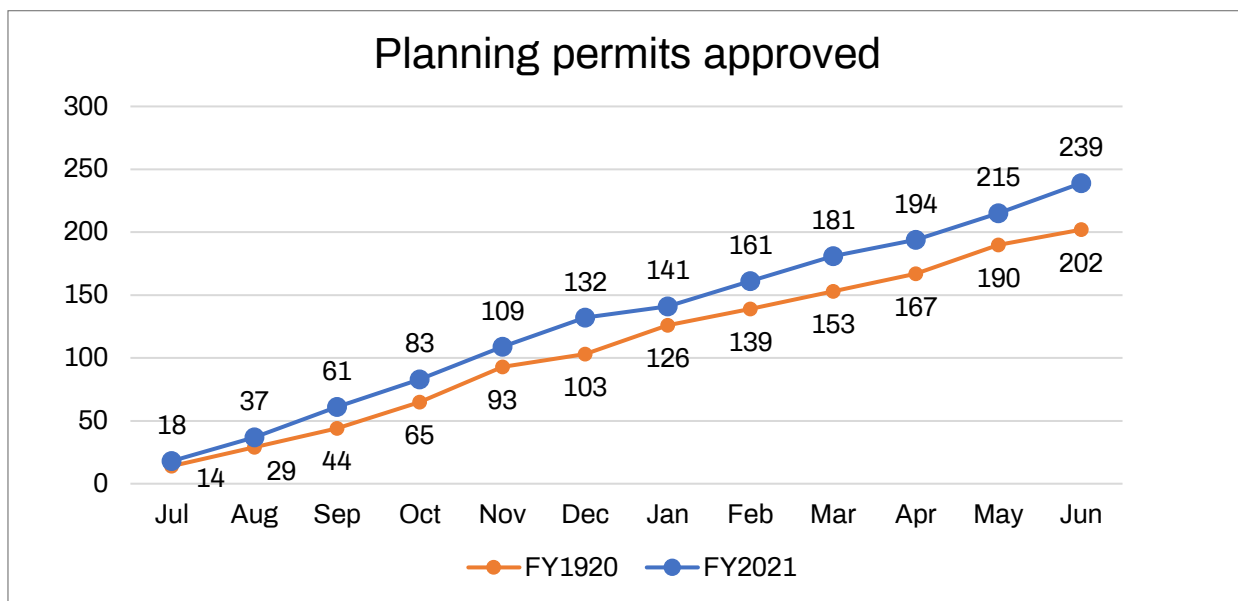
*FY2019/2020 adjusted to ensure comparable reporting parameters

Above is the breakdown in planning permits issued for the 2020/2021 financial year in comparison to the previous financial year (adjusted to match reporting parameters). It is

noted that there may a significant time lag between the submission of an application for planning permit and the issuing of the permit itself, due to the high incidence of further information being requested.

It can be seen that the major increase is within residential section, with all other sectors remaining relatively stable. Of interest is that while subdivision applications went from 15 to 22, 48 new lots approved were approved compared to only 17 in 2019/2020.

It is noted that, due to continuing development activity of the region, the number of applications for permit has continued to climb (18.3% increase on financial year 2019/2020). The steep increase in total value is attributable to a single large project of the upgrade of the Water Treatment facilities at Bryn Estyn.



- No Permit Required (NPR)

A No Permit Required (NPR) use or development means that the use or development applied for complies with the relevant Acceptable Solutions of the Planning Scheme and does not require a Planning Permit. The assessment and issuing of such a certification require a similar level of assessment to a formal application.

While this is not a permit under LUPAA, Council provides this service to satisfy requests for compliance from Building Surveyors prior to the issue of a permit for building works. The NPR category is a required reporting category for the Consolidated Data Collection (CDC) returns issued by the Local Government Division of the Department of Premier and Cabinet.

Lodgment of a planning application (in particular, a site plan outlining all existing and proposed structures on the land) is still needed to determine whether the proposed development falls into the NPR category.

- Application for permitted permit

An application for a permitted development is in accordance with s58 of LUPAA and is for a permitted use (not exempt) which complies with all acceptable solutions of the use and development standards and is not made discretionary or prohibited by any other provision of the planning scheme.

As a permitted application, it is not required to be advertised and Council must approve it but may impose conditions on the permit.

- Application for discretionary permit

A discretionary application is in accordance with s57 of LUPAA and is one that Council has the discretion to refuse or approve, with or without conditions. The application can be for a discretionary use or rely on a performance standard to satisfy a standard or made discretionary by a provision of the planning scheme or legislation.

Discretionary applications include applications which have the potential to cause environmental harm (classified under Schedule 2 of the Environmental Management and Pollution Control Act 1994).

All discretionary applications are required to undergo a period of public exhibition during which any person may make a written representation to Council in support or opposition of the proposal, which is required to be considered in determining the application.

- Amendments to the Planning Scheme

Requests may be made to amend the provisions of the planning scheme and commonly involve seeking to change the zone of a property. These requests are complex and, if receiving Council's initial support, are advertised and subject to a public hearing before the Tasmanian Planning Commission – who determine the matter.

Building and Plumbing Control

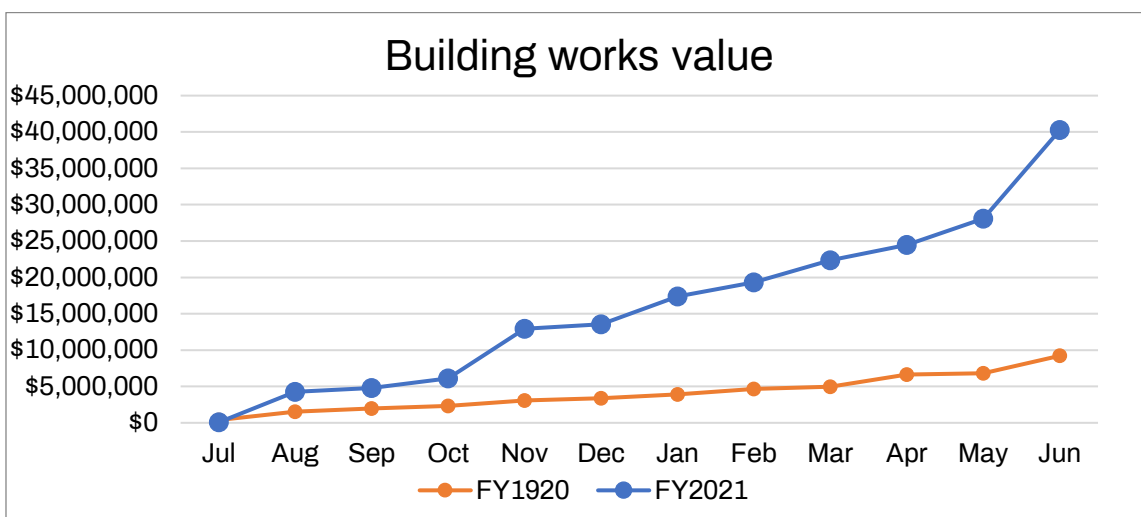
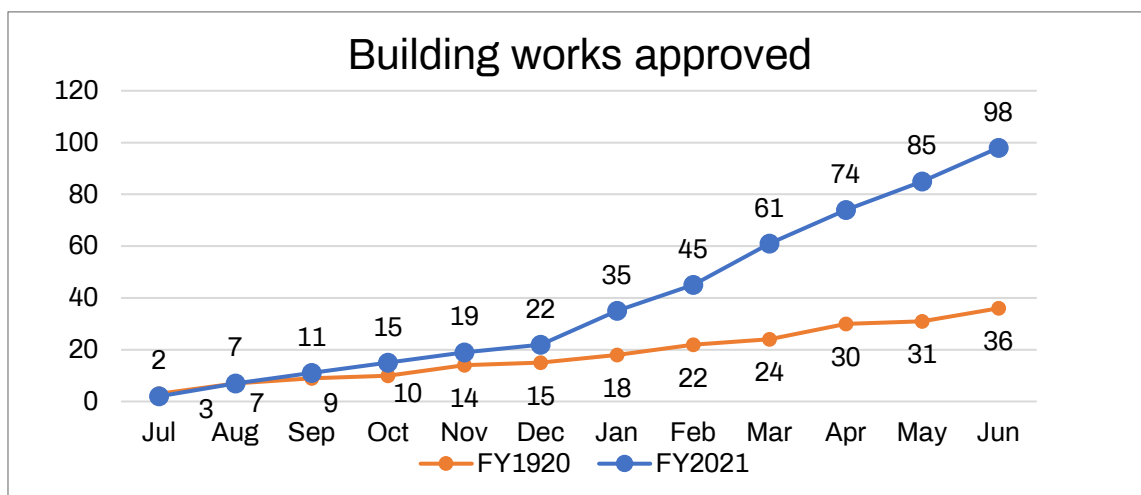
Building and plumbing control form part of the team that work to ensure compliance with legislative requirements in relation to new and existing structures. This includes checking plans, applications, works under construction and completed works for compliance under the *Building Act 2016*.

Permits for Buildings Works include Building Permits, Notifiable Works and Certificates of Likely Compliance. Plumbing permits are not tracked separately as these are generally directly associated with building works.

However, in accordance with the *Building Act 2016*, the Environmental Health area is responsible for assessing on-site wastewater systems and to issue certificates of likely compliance, for the installation of any new/amended on-site wastewater systems. A total of 70 Certificate of Likely Compliance Plumbing Permits were issued during the financial year.

As identified below, numbers of approvals for building works (and corresponding value) rose sharply in the 2nd half of the financial year, following the planning application trend, to almost 300% of the previous year. Given the planning permit statistics, and likely lag of 6-12 months between the two permit types, this trend is set to continue.

Council is currently working to finalise all legacy applications, where Council is the building surveyor, by the end of financial year 2021/2022.



Environmental Health

Immunisation

Council-provided immunisations are an ongoing key project in this area is to improve the immunisation uptake. Council provides immunisation sessions for children aged birth to 4 years once a month and delivers a school program annually to year 7 and 10.

Monthly Baby Clinics are held at the Ptunarra Child and Family Centre in Blair Street, New Norfolk for children aged between birth and four years - the vaccines provided are part of the Adult and Children Immunisation Schedule 2020 provided free from State Government. Council's School Program was undertaken in conjunction with New Norfolk High School and Glenora District School to ensure high immunisation rates among students. Uptake for both clinic remains high.

The over-65 flu clinic, run annually, was undertaken but was limited in numbers due to COVID-19.

Council Officers are working with the Department of Health and Human Services to ensure the community has immediate access to all Government Funded Vaccines. The Council is committed to providing the residents of the Derwent Valley a high level of service to maintain a happy healthy population.

Animal Control

Council has statutory and legislative requirement under the *Dog Control Act 2000* to ensure that all dogs are registered and managed in a responsible manner.

While the below figures indicate that there was an increase in registrations, and a decrease in impoundments and notices, this undoubtedly was impacted by the waiving of registration fees and increase of people spending time at home with their pets due to COVID 19.

Description	2020/2021	2019/2020
Registered dogs	2837	2658
Kennel Licence	60	70
Impounded dogs	53	91
Impounded reclaimed	32	68
Relinquished to Council	1	3
Unclaimed dogs transferred to the Tasmanian Dogs Home	1	20
Caution Notices issued	21	105
Infringement Notices issued	27	70

Natural Resource Management

Economic Plan for Recovery 2021-30 Sustainable Growth in Agriculture and Tourism in the Derwent and Highlands

In June 2021, Council acknowledged the work done by the Derwent Catchment Project and endorsed the Economic Plan for Recovery 2021-30 Sustainable Growth in Agriculture and Tourism in the Derwent and Highlands (Plan).

The development of the Plan was funded by the Australian Government's Building Better Regions Fund and the Central Highlands Council. It was developed with input from Derwent Valley Council, Inland Fisheries Service, Tasmanian Fire Service, Derwent Valley Tasmania, Destination Southern Tasmania and local agriculture and tourism businesses.

The Plan for the sustainable growth of tourism and agriculture in the Derwent and Highlands was developed in consultation with regional producers, tourism operators, industry bodies, and local and state government staff.

The purpose of the plan is to:

- identify roadblocks for growth in agriculture and tourism in the Derwent and Highlands;
- prevent poor outcomes that could arise from threats that these sectors pose to each another;
- encourage collaboration between agriculture and tourism businesses; and
- enable community input into strategies for sustainable growth for agriculture and tourism, which will be used by government and industry to guide investment.

The Plan contains four Action Plans focused on:

- Collaborative tourism experiences,
- Infrastructure,
- Biosecurity and
- Communications for emergency response during extreme events.

These Action Plan topics were selected by, and developed with, representatives of the Derwent and Highlands agriculture and tourism sectors.

Derwent Valley Weed Management Program

The Derwent Catchment Project team continues their mission to remove weeds that threaten important natural values and agricultural industries in the region. Their programs are controlling weeds along roadsides, riverbanks and on public and private land.

As well as the targeted weed management programs, they have continued maintenance work and weed control along the Lachlan River. The team have been brush-cutting the steep slopes and targeting broom and thistles for control and have also commenced discussions about the logistics of removing some of the bigger willows with the help of the Council's grounds team. Revegetation planting was completed by the end of October 2021.

Karamu – funded by DEP, State Growth, Crown Land Services, PWS, DV Council

As part of the collaborative weed management plan, The Derwent Catchment Project team continues to control karamu along the banks of the Derwent River focusing on private land. The team targeted Karamu infestations on the eastern bank of the Derwent River in New Norfolk and controlled large infestations on private land which had not been treated before. Additionally, the Derwent Catchment Project team talked to landowners about the impacts of Karamu and showed them how to identify it, enabling landholders to report or control infestations.



The Entrance to the Valley - Granton to New Norfolk, Lyell Highway and Boyer Road—funded by State Growth

The Derwent Catchment Project team continues to control weeds along roads leading into the Derwent Catchment. The aim of this program is to protect the Murphy's Flat wetlands and to reduce the chance of weeds entering the Derwent Catchment via these roads that provide corridors for weeds to spread. Boneseed on the Lyell Hwy and Boyer Road was targeted to stop the spread to other areas.



Children's Services

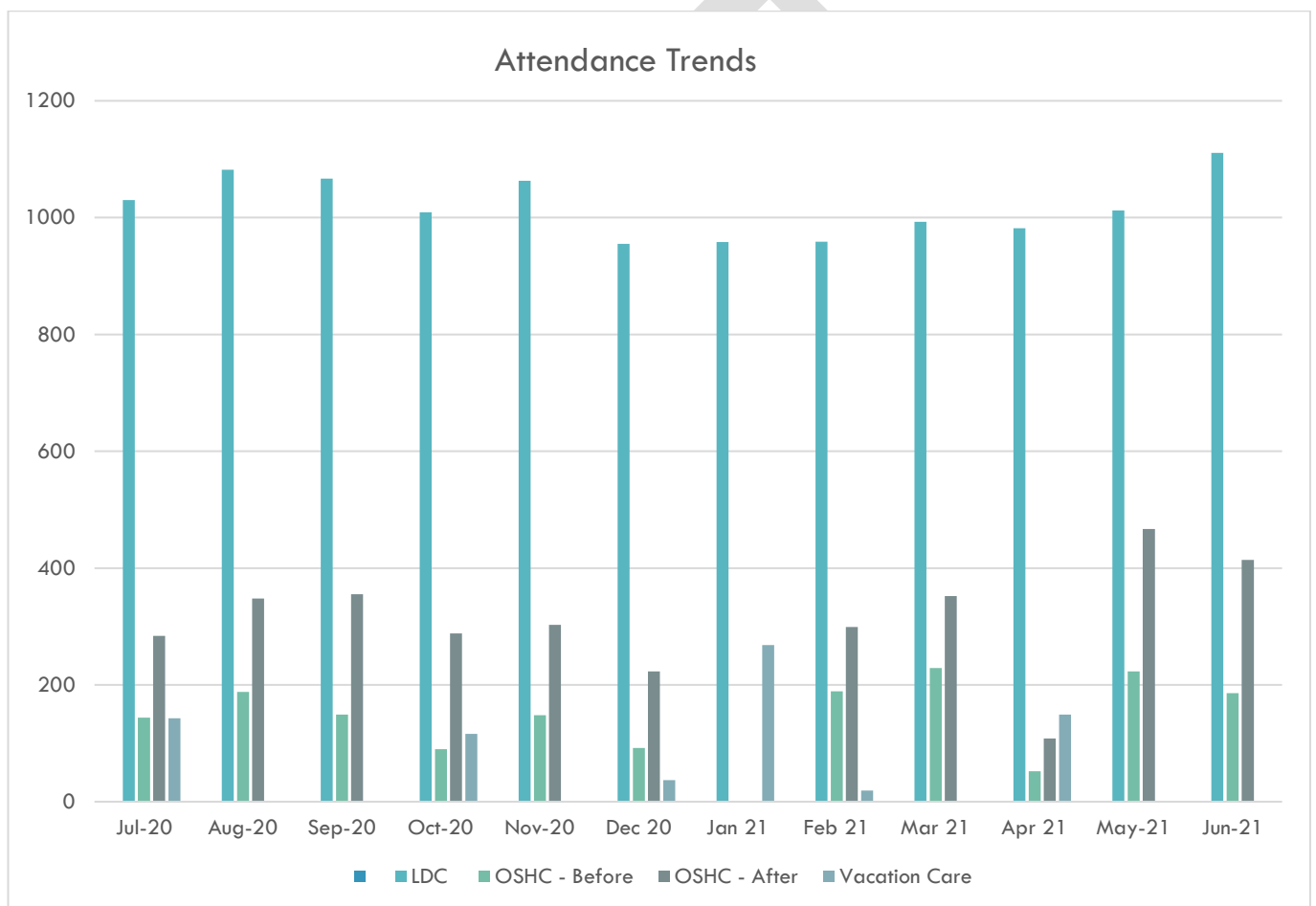
Area	Actions
Council Management	From the 1 st of July 2020 The Derwent Valley Council took back over the management of the Valley Children's Centre. A director employed under council guidance.
New Centre Philosophy	The Centre as a team rewrote the service philosophy to better reflect the service direction going forward.
Staff Training	Staff completed extensive training throughout the year. This included Workshops and coaching sessions to improve documentation quality and environment setup. Educators from the younger age groups participated in manual handling training specific to working with babies and toddlers and Poppies room educators also completed the most up to date SIDS training. Almost all staff updated their first aid training. The centre leadership team also updated their child safety training (In Safe Hands).
New Resources	Each room received \$10,000 to purchase much needed resources for the children.
Extension of Poppies Room Numbers	With an influx of babies looking for placement at the service, the decision was made to turn an office space next to Poppies into an extra sleep room and extend daily placements in that space from 8-12 babies.
Half Day Fee introduced	A half-day session and fee was introduced (9am-2pm). This decision was made so we could offer places throughout the day, but those children would then be finished at the service before the school children arrived at 3pm.
Toilets upgraded	All toilet amenities in Wisteria, Snapdragons and Willow have been updated. The number of toilets for the children, now meets regulations and the appropriately sized toilets are now available to all children.
Extra Shade Sails	After receiving an arborist report, the large tree in the Wisteria yard had to be removed. To make sure we still had enough shade for the children a new shade sail was erected for protection whilst the new tree was still growing.
Children's Christmas party	With covid 19 restrictions in place we were unable to have the children's Christmas party at the service. Instead we had it at the esplanade. It was a successful event with families commenting on how much they preferred the event delivered that way. We have decided to book the esplanade for future years.
New Centre Cook	We have a new Centre cook at the service.

Area	Actions
Menu Update	The menu has been updated twice through the year. We have developed an autumn/winter and spring/summer menu. After parent request we have also developed a recipe book for families with the recipes off the menu. These were sold for \$5 a copy and the proceeds are to go towards the next children's Christmas party.
New Software System	In February the service changed its software provider to Xplor. This allows parents to scan their children in and out of the service, they are also able to send through absence notifications, request bookings and view their fee balance.
Paint the Town Read	The Valley Children's Centre participated in the "Paint the Town Read" literacy initiative. This was in collaboration with Ptunarra, local primary schools, the library, New Norfolk High School, and Communities for Children. A special egg was found at the Ptunarra Easter egg hunt. This was the reading egg. The egg travelled around between schools, the Valley Children's Centre and Ptunarra. The children would read and sing to the egg to help it grow. Each time the egg visited it had grown (courtesy of the high school 3D printer) in August the egg hatched into a platypus named 'Larilla'. Larilla is now our ongoing reading mascot in the Derwent Valley and will be visiting schools and learning environments to promote reading.
Policy Updates	The service has access to 'The Childcare Desktop' This software is making it easier to update our policies. This process has been ongoing throughout the year with more to complete.
Reconciliation Action Plan	The Valley Children's Centre has begun a Reconciliation Action plan (RAP) A small committee of educators has formed to champion the process.
Area	Grants
CCCF Grants	Two of the three successful grants have been accepted by council Sustainability \$300,000 over 3 years – accepted – Renovations – Outdoor Equipment- Wage for a second ECT to allow for extension of attendances Capital \$170,000; \$150,000 in the first year \$20,000 in the second year. (Council would need to match this if we are accepting grant) – Council has decided not to accept this grant at this stage Community \$300,000 over 3 years – accepted – Quotes have been sorted to purchase a new 12-seater vehicle
Minor Infrastructure Grant	\$20,000 – accepted to upgrade Poppies and Snapdragons Decks



Attendances

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
LDC	1030	1082	1067	1009	1063	955	958	959	993	982	1012	1111
OSHC Before	144	188	149	90	98	92	0	189	229	52	223	186
OSHC After	284	348	355	288	303	223	0	299	352	108	467	414
Vacation Care	143	0	0	116	0	37	268	19	0	149	0	0



Upgrades to the Valley Childcare Centre included upgrading of existing bathrooms to meet the needs of an early childhood education Centre. The works consisted of the upgrade of ten toilet cubicles in three different bathrooms within the Centre.



Statutory Obligations

Public Health Statement

Council fulfilled all its obligations under the *Environmental Management and Pollution Control Act 1994*, *Food Act 2003*, *Public Health Act 1997* and the *Local Government Act 1993*.

One of the roles of the Environmental Health Department and an objective of Council is to protect public health and safety and to ensure food prepared and sold within the municipal area is safe for human consumption and complies with relevant legislation, in particular the Australian New Zealand Food Standards Code. This objective is achieved through educational programs and regular food inspections of food premises. There were 137 food premises registered in the municipal area during 2020/2021 financial year.

Council has an obligation to provide food education/awareness training to members of the community, who work with food in various capacities. The goal of food education/awareness training is to ensure persons undertaking or supervising food handling operations have the appropriate skills and knowledge in food safety and food hygiene matters, to protect public health and safety.

Under the *Public Health Act 1997* – Recreational Water Quality Guidelines 2007, Council has a responsibility to monitor its recreational and public pools. The recreational water sampling site was the Derwent River, near Fitzgerald Jetty. Monitoring of recreational waters was conducted by the Derwent Valley Council, principally on a weekly basis, through the months of December 2020 to March 2021. Samples were analysed for the microbiological indicator of Enterococci bacteria. A total of 13 recreational samples were taken.

The water quality rating at the Esplanade maintains a long-term rating of good.

An additional site was included in the water quality sampling in the 2020/2021 financial year. Millbrook Rise was included as an Environmental site. The water quality at Millbrook Rise was also rated as good.

There are two public pools owned by the Council in the Derwent Valley municipality. They include:

- New Norfolk Main Swimming Pool and New Norfolk Baby Swimming Pool, situated at the Esplanade, New Norfolk; and
- Bushy Park Swimming Pool, situated at 601 Gordon River Road, Glenora.

Pool samples were analysed for Heterotrophic Plate Count 36°Cfu/mL; E. Coli cfu/100mL and *Pseudomonas aeruginosa* cfu/100mL. A total of 7 pool samples were taken. The results of the recreational and pool samples are included in a report required by the Director of Public Health.

In accordance with the Drinking Water Quality Guidelines under the Public Health Act 1997, Council is required to keep a register of private water suppliers and water carriers in the municipal area. There are currently 2 private water suppliers and 1 water carter operating in the municipal area. The details of the private water suppliers and water carter are compiled in a report as required by the Director of Public Health.

Type	Metric 2020/2021	Metric 2019/2020
Places of Assembly for Specific Events	2	2
Pool Water Samples	7	8
Recreational Water Samples	13	14
Regulated Systems	0	0
Commercial Water Carters	1	1
Public Health Risks	0	0
Unhealthy Housing	N/A	N/A
Notifiable Disease Investigations	0	3
Private Burial Permits	0	1
Private Water Suppliers	2	2

Public Health Act 1997

The below table provides a summary of the activity undertaken by the Council in relation to the Public Health Act 1997. It is noted that the reclassification of food business in the financial year, in accordance with the introduction of the Department of Health's Food Business Risk-Classification System in 2019, resulted in a change to the number and type of food licences issued.

Type of Premises	Metric 2020/2021	Metric 2019/2020
Registered food businesses	110	115
Food Notification	1	1
Registered Mobile state-wide (Annual)	10	0
Registered Mobile (Once off)	3	0
Seizure of food items	0	0
Approval of plans for new or alterations to existing food premises	0	4

Public Interest Disclosure Statement

Section 86 of the *Public Interest Disclosures Act 2002* requires a public body to report on the following for the period covered by this Annual Report:-

Reporting Requirement	Outcome
How persons may obtain, or access copies of the current procedures established under the Act.	Procedures may be obtained through the Council website or by request at the Council office.
Number and types of disclosures made to the Derwent Valley Council and number of disclosures determined to be a public interest disclosure.	No disclosure was made and determined to be a public interest disclosure.
Number of disclosures determined by the Derwent Valley Council to be public interest disclosures that the Council investigated.	No public interest disclosure was investigated by the Council.
Number and type of disclosed matters referred to the Derwent Valley Council by the Ombudsman.	No public interest disclosure made by a public officer was referred to the Ombudsman.
Number and types of disclosed matter referred during the year by the Derwent Valley Council to the Ombudsman to investigate.	No public interest disclosure made by a public officer was referred to the Ombudsman
The number and types of disclosed matters taken over by the Ombudsman from the Derwent Valley Council during the year.	No public interest disclosures were taken over by the Ombudsman during the year
The number and types of disclosed matters that the Derwent Valley Council declined to investigate during the year.	No public interest disclosures were declined by the Derwent Valley Council.
The number and type of disclosed matters that were substantiated upon investigation and action taken on completion of the investigation.	Not applicable
Any recommendations made by the Ombudsman that relate to the Derwent Valley Council.	Not applicable

Right To Information

The Council has a statutory responsibility to provide the public with access to Right to Information applications and to have a resource available to process those applications.

The 2020/2021 financial year saw **eight** assessed disclosures accepted for determination under the *Right to Information Act 2009*; numerous other enquiries were resolved without the need for an application. The processing of these applications, gathering of information to respond to queries and providing a response requires a significant use of Council resources.

Customer Service Charter

In accordance with Section 339F of the *Local Government Act 1993*, Council is required to disclose the number of complaints it received under the provisions of the Customer Service Charter. In 2020/2021 **six** complaints were received.

Integrity Commission

There were **zero** complaints relating to Derwent Valley Council received by the Integrity Commission for the 2020/2021 Financial Year.

Code of Conduct

The Council is required to report the number of code of conduct complaints that were upheld either wholly or in part, by the Code of Conduct Panel during the preceding financial year and the total costs met by the council during the preceding financial year in respect to all code of conduct complaints.

In accordance with Section 72(1)(ba) of the *Local Government Act 1993*, it is reported that **one** Code of Conduct complaints were partly upheld against Councillors of the Derwent Valley Council during the 2020/2021 financial year.

In accordance with Section 72(1)(bb) of the *Local Government Act 1993*, it is reported that the total cost met by the Council in respect to the code of conduct complaints was **\$7,163**.

Enterprise Powers Statement

This report is made pursuant to Section 72 of the *Local Government Act 1993*. Council has not resolved to exercise any powers or undertaken any activities in accordance with Section 21 of the *Local Government Act 1993* during the 2020/2021 year.

Donated Land Statement

Derwent Valley Council has not resolved to donate any lands in accordance with Section 177 of the *Local Government Act 1993*.

Audit Panel

Derwent Valley Audit Panel 2020/2021

Report dated 27 November 2021 from the Co-Chairpersons, Derwent Valley Council Audit Panel on the operations of the Panel for the period July 2020 to June 2021, as required under the Derwent Valley Audit Panel Charter.

Purpose of Report

The Audit Panel Charter adopted by Council requires that the Panel through the Chairperson report annually on its operations and activities. This report covers the period July 2020 to June 2021. The report provides a background to the establishment of the Audit Panel, its membership, operation during the last year and areas for attention in 2021/2022. Prior to its presentation to Council the report was reviewed and endorsed by the members of the Audit Panel.

Background / Introduction

Derwent Valley Council's Audit Panel was formally established by Council in February 2016. The Charter for the Panel is based on the requirements of the Local Government (Audit Panels) Order issued by the Minister for Local Government under section 85 B(1) of the Local Government Act 1993. The Audit Panel Charter sets out the roles and responsibilities of the Panel, its authority, membership and the tenure of its members, the operation of its meetings, how decisions are made and its reporting responsibilities.

Membership of the Audit Panel comprises two Councillors and two independent members. The independent members of the Panel were originally selected following an expression of interest process and were subsequently reappointed by Council in May 2019.

Role of the Panel

The role of the Audit Panel is to support the elected Council by providing independent assurance and advice in relation to Council's financial reporting and controls, risk management framework and practices, internal controls, legislative compliance, long term planning, fraud control and corruption prevention. Its role is complemented by both internal reviews and external audit.

The main responsibilities of the Audit Panel include:

- whether the annual financial statements of the council accurately represent the state of affairs of the council;
- whether and how the Part 7 plans (these include the Strategic Plan, Long Term Financial Plan and Strategic Asset Management Plan) are integrated and the processes by which, and assumptions under which, those plans were prepared;
- the accounting, internal control, anti-fraud, anti-corruption and risk management policies, systems and controls that the council has in relation to safeguarding its long-term financial position;

- whether the council is complying with the provisions of the Act and any other relevant legislation;
- whether the council has taken any action in relation to previous recommendations provided by the audit panel to the council and, if it has so taken action, what that action was and its effectiveness.

Audit Panel Membership and Meetings

During 2020/2021 the Panel was made up of the following members:

Councillor members:

- Councillor Triffett
- Councillor Browning

Independent members:

- Mr Gary McCarthy
- Mr Robert Hogan

During 2020/2021 the Audit Panel was attended by and received support from Council's General Manager; Chief Financial Officer; Manager Strategy, Governance and Performance (now Executive Manager, Corporate); Manager People, Culture and Safety as well as administrative support from other Council staff.

A list of Panel meeting dates and attendances by Panel members in 2020/2021 is set out in Table 1 below.

Table 1 Summary of Panel Meetings and Member Attendance

Meeting Date	Councillor Triffett	Councillor Browning	Mr Gary McCarthy	Mr Robert Hogan
13 October 2020	✓	✓	✓	✓
15 December 2020	✓	✓	✓	✓
2 March 2021	✓	✓	✓	
27 April 2021	✓	✓	✓	✓
Meetings Attended	4	4	4	3

External Audit

As legislated, Council's external audit service is provided by the Tasmanian Audit Office (TAO). Staff from the TAO attended only one Audit Panel meetings during the year. At this meeting the Panel and TAO officers reviewed and discussed Council's interim and final Financial Report for 2019/2020 including the TAO completion report.

The Audit Panel, while acknowledging issues cause by the COVID pandemic and staffing difficulties, raised concerns with TAO staff about delays in undertaking the audit and

reporting on its findings. At the request of Council, the Audit Panel wrote to the TAO about the delays.

Including findings from the 2019/2020 audit there were nine findings that needed to be addressed by Council. The Audit Panel has continued to follow up progress on these matters during 2020/2021. The delay in addressing audit recommendations has been and remains of concern to the Audit Panel. It is clear that some issues can only be addressed by the with upgrade of Council's IT system, which is in train.

Panel Activities during the Reporting Period

In its 2019/2020 Annual Report the Audit Panel identified a range of issues it aimed to addressed in 2020/2021. These issues included:

- Reviewing the 2019/2020 financial report and meeting with TAO staff to discuss the 2019/2020 audit and any issues that arose and recommendations made;
- Overseeing the 2020/2021 External Audit planning process;
- Continuing to monitor outstanding audit recommendations including those from the Procurement audit reported in November 2020 as well as any outstanding recommendations from the Division of Local Government report;
- Reviewing and providing comment on relevant new or amended Council policies.

The Panel were able to achieve the majority of these objectives

In addition, during the year the Audit Panel:

- As required by the charter, developed, implemented and monitored progress with a workplan for 2020/2021. This followed the development of a more comprehensive workplan part way through 2020/2021;
- Discussed the operation of Council's waste facility including its operational life, environmental approval and the setting of the waste levy for its use;
- Received briefings on the development, progress and on going implementation of Council's new IT business systems;
- Commented on the development of Council's Long Term Financial Management Plan;
- Reviewed and discussed progress with Council's Capital Works Program and associated costings for the program;
- Following the self assessment survey of the Panel's operations and performance, the Panel discussed areas for improvement on the basis of the results obtained and developed a reporting framework;
- Reviewed expenditure on the credit card held by Council's General Manager and examined expense claims submitted by the Mayor.

Issues about risk management and workplace health and safety were also discussed. The Audit Panel again raising the need for Council to develop a strategic risk management framework and better operation risk documentation.

Future Directions

The Audit Panel Charter requires that the Panel provide assurance and advice in a range of areas including risk management framework and practices, internal controls, legislative compliance, long term planning, fraud control and corruption prevention. As indicated in previously Annual Reports, this can be difficult without an internal audit/review function and the lack of some relevant policies and plans. While Council faces and will continue to face financial challenges into the future it is strongly recommended consideration be given to funding a limited an internal audit/review activity.

2020/2021 has seen a range of challenges for the Council and as a consequence the Audit Panel. However, staffing changes, the continuing development of necessary plans and the roll out of the new IT system appear to have created a solid base for the future.

During 2021/2022 the Panel aims to focus on seeing improvements in risk management, and legislative compliance as well as issues around long term planning.

The Audit Panel would like to thank Council management and staff for their support, advice and assistance.

Recommendation: That Council receive and note this report.

Mr Gary McCarthy and Mr Robert Hogan

Appendix: Annual Financial Report for the year ended 30 June 2021

2021

Derwent Valley
COUNCIL

ANNUAL FINANCIAL REPORT

For the year ended 30 June 2021



Independent Auditor's Report
To the Councillors of Derwent Valley Council
Report on the Audit of the Financial Report

Opinion

I have audited the financial report of Derwent Valley Council (Council), which comprises the statement of financial position as at 30 June 2021 and statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, other explanatory notes and the statement of certification by the General Manager.

In my opinion, the accompanying financial report:

- (a) presents fairly, in all material respects, Council's financial position as at 30 June 2021 and its financial performance and its cash flows for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

Basis for Opinion

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The *Audit Act 2008* further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

My audit responsibility does not extend to the budget figures included in the financial report and the asset renewal funding ratio disclosed in note 10.5(f) to the financial report and accordingly, I express no opinion on them. Furthermore, I express no opinion on the General Manager's determination that Council did not have any Significant Business Activities for

inclusion in the financial report as required by Section 84(2)(da) of the *Local Government Act 1993*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. These matters were addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Why this matter is considered to be one of the most significant matters in the audit	Audit procedures to address the matter included
Valuation of property and infrastructure <i>Refer to notes 6.1 and 9.9</i>	
<p>At 30 June 2021, Council's assets included land, land under roads, buildings and infrastructure assets, such as roads, bridges, drainage, recreational, leisure and community facilities, footpaths and cycle way assets valued at fair value totalling \$129.98m. The fair values of these assets are based on market values and current replacement cost.</p> <p>Council undertakes formal revaluations on a regular basis to ensure valuations represent fair value. In between valuations Council considers the application of indexation to ensure that carrying values reflect fair values.</p> <p>During 2020-21, Council undertook a full revaluation of buildings, bridges and recreation, leisure and community facilities. Land and all other infrastructure assets were indexed. The valuations were determined by internal and external experts and are highly dependent upon a range of assumptions and estimated unit rates.</p>	<ul style="list-style-type: none"> Assessing the scope, expertise and independence of experts involved to assist in the valuations. Evaluating the appropriateness of the valuation methodology applied to determine fair values. Critically assessed assumptions and other key inputs into the valuation model. Testing, on a sample basis, the mathematical accuracy of the valuation model calculations. Evaluating indexation applied to assets between formal valuations. Evaluating the adequacy of relevant disclosures in the financial report, including those regarding key assumptions used.

Responsibilities of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as determined necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council is to be dissolved by an Act of Parliament or the Councillors intend to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager.
- Conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the General Manager regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

From the matters communicated with the General Manager, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

A handwritten signature in black ink, appearing to read 'DBond'.

David Bond
Assistant Auditor-General - Audit
Delegate of the Auditor-General
Tasmanian Audit Office

19 November 2021
Hobart

Derwent Valley Council
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Statement of Comprehensive Income For the Year Ended 30 June 2021

	Note	Budget 2021 \$'000	Actual 2021 \$'000	Actual 2020 \$'000
Income from Continuing Operations				
Recurrent Income				
Rates and Charges	2.1	7,971	7,811	7,754
Statutory Fees and Fines	2.2	821	864	434
User Fees	2.3	1,719	1,676	1,656
Grants	2.4	2,566	2,462	2,792
Contributions - Cash	2.5	7	7	22
Interest	2.6	40	44	79
Other Income	2.7	1,142	1,195	2,739
Investment Revenue from Water Corporation	2.9	-	136	136
		14,266	14,195	15,610
Capital Income				
Capital grants received specifically for new or upgraded assets	2.4	2,277	1,874	2,860
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	2.8	-	(137)	41
		2,277	1,737	2,901
Total Income from Continuing Operations		16,543	15,933	18,511
Expenses from Continuing Operations				
Employee Benefits	3.1	(5,435)	(5,396)	(5,280)
Materials and Services	3.2	(6,186)	(5,761)	(5,949)
Impairment of Receivables	3.3	-	(1)	2
Depreciation and Amortisation	3.4	(3,793)	(3,372)	(3,775)
Finance Costs	3.5	(132)	(127)	(223)
Other Expenses	3.6	(719)	(728)	(648)
		(16,264)	(15,384)	(15,873)
Total Expenses from Continuing Operations		(16,264)	(15,384)	(15,873)
Result from Continuing Operations		279	549	2,638
Net Result for the Year		279	549	2,638
Other Comprehensive Income				
Items that will not be reclassified to surplus or deficit				
Fair value adjustments on equity investment assets	5.1,9.1	-	1,532	(5,657)
Net asset revaluation increment/(decrement)	9.1	-	14,356	2,285
		-	15,889	(3,372)
Total Other Comprehensive Income		-	15,889	(3,372)
Total Comprehensive Result		279	16,438	(734)

The above statement should be read in conjunction with the accompanying notes.

Statement of Financial Position As at 30 June 2021

	Note	2021 \$'000	2020 \$'000
ASSETS			
Current Assets			
Cash and Cash Equivalents	4.1	5,002	5,833
Trade and Other Receivables	4.2	1,645	999
Other Assets	4.3	42	44
Total Current Assets		6,689	6,876
Non-Current Assets			
Investment in Water Corporation	5.1	19,859	18,327
Property, Infrastructure, Plant and Equipment	6.1	138,536	120,287
Total Non-Current Assets		158,394	138,614
Total Assets		165,083	145,490
LIABILITIES			
Current Liabilities			
Trade and Other Payables	7.1	1,442	846
Other Current Liabilities	7.2	119	248
Provisions	7.3	1,783	1,835
Contract liabilities	7.4	913	551
Interest-Bearing Loans and Borrowings	8.1	570	528
Total Current Liabilities		4,827	4,008
Non-Current Liabilities			
Provisions	7.3	6,704	5,293
Interest-Bearing Loans and Borrowings	8.1	3,860	2,930
Total Non-Current Liabilities		10,563	8,223
Total Liabilities		15,390	12,231
Net Assets		149,694	133,259
EQUITY			
Accumulated Surplus		52,823	53,277
Reserves	9.1	96,870	79,982
Total Equity		149,694	133,259

The above statement should be read in conjunction with the accompanying notes.

Statement of Cash Flows For the Year Ended 30 June 2021

	Note	2021 Inflows/ (Outflows) \$'000	2020 Inflows/ (Outflows) \$'000
Cash Flows from Operating Activities			
Rates		7,938	7,637
User Charges and Statutory Fees (inclusive of GST)		1,940	2,685
Grants		2,828	2,792
Interest		44	88
Investment Revenue from Water Corporation	2.9	136	136
Other Receipts which includes Reimbursements		1,209	2,713
Net GST Refund/Payment		962	888
Payments to Suppliers (inclusive of GST)		(6,251)	(7,583)
Payments to Employees (including Redundancies)		(5,673)	(4,830)
Finance Costs		(127)	(223)
Other Payments		(728)	(648)
Net Cash Provided by (Used in) Operating Activities	9.2	2,278	3,656
Cash Flows from Investing Activities			
Payments for Property, Infrastructure, Plant and Equipment		(6,125)	(7,006)
Proceeds from Sale of Property, Infrastructure, Plant and Equipment		169	334
Capital Grants (inclusive of GST)		1,874	2,847
Net Cash Provided by (Used in) Investing Activities		(4,080)	(3,825)
Cash Flows from Financing Activities			
Trust Funds and Deposits		-	3
Proceeds from Interest Bearing Loans and Borrowings		1,500	-
Repayment of Interest Bearing Loans and Borrowings		(528)	(539)
Net Cash Provided by (Used in) Financing Activities	9.3	972	(536)
Net Increase (Decrease) in Cash and Cash Equivalents		(831)	(705)
Cash and Cash Equivalents at the Beginning of the Financial Year		5,833	6,538
Cash and Cash Equivalents at the End of the Financial Year	4.1	5,002	5,833
Restrictions on Cash Assets	4.1		

The above statement should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

	Note	Total	Accumulated Surplus	Asset Revaluation Reserve	Fair Value Reserve	Asset Replacement Reserve	Other Reserves
		2021 \$'000	2021 \$'000	2021 \$'000	2021 \$'000	2021 \$'000	2021 \$'000
Balance at beginning of the financial year		133,259	53,276	83,240	(6,401)	2,495	649
Surplus / (Deficit) for the year		549	549	-	-	-	-
Other Comprehensive Income:							
Fair value adjustment on equity investment assets	5.1	1,532	-	-	1,532	-	-
Net asset revaluation increment/(decrement)	9.1	14,356	-	14,356	-	-	-
Transfers between Reserves	9.1	-	(998)	-	-	1,096	(98)
Balance at end of the financial year		149,694	52,823	97,596	(4,869)	3,591	551

		Total	Accumulated Surplus	Asset Revaluation Reserve	Fair Value Reserve	Asset Replacement Reserve	Other Reserves
		2020 \$'000	2020 \$'000	2020 \$'000	2020 \$'000	2019 \$'000	2020 \$'000
Balance at beginning of the financial year		133,994	51,342	80,955	(744)	1,638	803
Surplus / (Deficit) for the year		2,638	2,638	-	-	-	-
Other Comprehensive Income:		-					
Fair value adjustment on equity investment assets		(5,657)	-	-	(5,657)	-	-
Net asset revaluation increment/(decrement)	9.1	2,285	-	2,285	-	-	-
Transfers between Reserves	9.1	-	(703)	-	-	857	(154)
Balance at end of the financial year		133,259	53,276	83,240	(6,401)	2,495	649

The above statement should be read with the accompanying notes.

Note 1 Overview

1.1 Reporting Entity

- (a) The Derwent Valley Council (formerly New Norfolk Council) was established in 1863 and is a body corporate with perpetual succession and a common seal. Council's main office is located at Circle Street, New Norfolk.
- (b) The purpose of the Council is to:
- provide for health, safety and welfare of the community;
 - to represent and promote the interests of the community;
 - provide for the peace, order and good government in the Municipality.

1.2 Basis of Accounting

These financial statements are a general purpose financial report that consists of a Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows, and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, and the *Local Government Act 1993 (LGA1993) (as amended)*. Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not-for-profit entities.

This financial report has been prepared on the accrual and going concern basis.

All amounts are presented in Australian dollars and unless stated, have been rounded to the nearest thousand dollars.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Council, and material subsidiaries or joint ventures, have been included in this financial report.

1.3 Use of Judgements and Estimates

Judgements and Assumptions

In the application of Australian Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the financial report are disclosed in the relevant notes as follows:

Employee Entitlements

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in Note 7.3.

Defined Benefit Superannuation Fund Obligations

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation fund obligations. These assumptions are discussed in Note 9.4.

Fair Value of Property, Infrastructure, Plant & Equipment

Assumptions and judgements are utilised in determining the fair value of Council's property, infrastructure, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in Note 6.1.

Investment in Water Corporation

Assumptions utilised in the determination of Council's valuation of its investment in TasWater are discussed in Note 5.1.

Landfill / Tip Rehabilitation

Assumptions and judgements are utilised in determining Council's landfill close-down and restoration costs. These are discussed in Note 7.3.

1.4 Impact of Covid-19 on Financial Reporting for 2020-21

The COVID-19 pandemic has impacted this financial report, which may be reflected in the comparability of some line items and amounts reported in the statements and/or the notes. The financial impacts are a direct result of either Council's response to the pandemic, or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and Tasmanian Government. Further details of such impacts are discussed in the following note on material budget variations.

1.5 Material Budget Variations

Council's original budget was adopted by the Council on 23 July 2020. The original projections on which the budget was based have been affected by a number of factors. These include State and Federal Government decisions including new grant programs, changing economic activity, the weather, and by decisions made by the Council. Material variations of more than 10% are explained below:

Revenues

1 Statutory Fees and Fines

Increased revenue generated due to a spike in planning applications as a result of increased development activity within the municipality.

2 Interest received

Low cash rates significantly reduced Council's income from investing activities.

3 Reimbursements

Council's budget overestimated the Claim 3 reimbursement from Natural Disaster Relief and Recovery Arrangements (NDRRA) after the 2018 flood event.

4 Capital Grants

Due to unforeseen circumstances, milestones were not met, and funding now to be received in 2021/2022.

Expenses

1 Materials and Services

Plant and vehicle running costs were lower than budgeted due to replacement of aging plant.

2 Finance Costs

Loan borrowings scheduled to be taken up in 2019/2020 were postponed reducing loan repayments for 2020/2021.

1.6 Functions/Activities of the Council

(a) Revenue, expenditure and assets attributable to each function as categorised in (c) below:

	Grants \$'000	Other \$'000	Total Revenue \$'000	Total Expenditure \$'000	Surplus/ (Deficit) \$'000	Assets \$'000
Government and Administration						
2020 - 2021	1,386	6,796	8,183	2,285	5,898	2,643
2019 - 2020	1,477	6,907	8,384	2,267	6,117	5,743
Roads, Streets, Bridges & Footpaths						
2020 - 2021	1,866	104	1,970	3,371	(1,401)	97,264
2019 - 2020	3,809	1,434	5,243	3,147	2,096	90,545
Drainage						
2020 - 2021	-	-	-	504	(504)	28,601
2019 - 2020	-	-	-	464	(464)	26,821
Waste Management						
2020 - 2021	-	1,425	1,425	1,781	(356)	6,614
2019 - 2020	-	1,457	1,457	2,750	(1,293)	4,982
Environmental Health						
2020 - 2021	-	282	282	449	(167)	398
2019 - 2020	-	224	224	531	(307)	302
Planning Services						
2020 - 2021	-	537	537	400	137	-
2019 - 2020	-	158	158	302	(144)	-
Building Control						
2020 - 2021	-	106	106	222	(116)	6,550
2019 - 2020	-	72	72	89	(17)	-
Community Amenities						
2020 - 2021	575	(131)	443	594	(151)	-
2019 - 2020	-	73	73	685	(612)	-
Community Services						
2020 - 2021	226	1,389	1,615	2,050	(435)	-
2019 - 2020	348	1,357	1,705	1,943	(238)	86
Recreation Facilities						
2020 - 2021	273	412	685	1,602	(917)	16,147
2019 - 2020	18	443	461	1,527	(1,066)	9,889
Economic Development						
2020 - 2021	10	-	10	94	(84)	251
2019 - 2020	-	1	1	347	(347)	248
Other - Not Attributable						
2020 - 2021	-	677	677	2,031	(1,354)	6,689
2019 - 2020	-	735	735	1,823	(1,088)	6,875
TOTAL						
2020 - 2021	4,336	11,596	15,933	15,384	549	165,157
2019 - 2020	5,652	12,860	18,512	15,874	2,638	145,490

1.6 Functions/Activities of the Council (continued)

(b) Reconciliation of Assets above with the Statement of Financial Position at 30 June:

	2021 \$'000	2020 \$'000
Current Assets	6,689	6,876
Non-Current Assets	158,394	138,614
	165,083	145,490

(c) The Council has adopted the following functional area by which it manages the Municipality:

Governance and Administration

Operation and maintenance of council chambers, administration offices, and councillors.

Roads, Streets and Bridges

Construction, maintenance and cleaning of road, streets, footpaths, bridges, parking facilities and street lighting.

Drainage

Operation and maintenance of open or deep drainage systems in urban areas, including the lining of piping of creeks but excludes drainage associated with road works, flood mitigation and agriculture.

Waste Management

Collection, handling, processing and disposal of all waste materials.

Environmental Health/Environmental Management

Environmental Health includes disease control, food surveillance, public-use building standards, health education and promotion, water quality, workplace Environmental Management includes strategies and programs for the protection of the environment and regulations of activities affecting the environment.

Planning Services

Administration of the town planning scheme, subdivisions and urban and rural renewal programs.

Building Control

The development and maintenance of building constructions standards.

Community Amenities

Operation and maintenance of housing for aged persons and persons of limited means, Civic Centre, Council halls (excluding indoor sports complexes).

Community Services

Administration and operation of dog registration, operation of pounds, control of straying stock, and noxious weeds. Operation of the Child Care Centre, operation and support of the performing arts, museum and the presentation of festivals. Community Development which provides for the implementation of a process by which strategies and plans can be developed so that the Council can fulfil their general responsibility for enhancing the quality of life of the whole community.

Recreation Facilities

Operation and maintenance of sporting facilities (includes swimming pools, active and passive recreation and recreation centres).

Economic Development

Maintenance and marketing of tourist facilities, property development and operation of caravan parks.

Other - Not Attributable

Rates and charges and work not attributed elsewhere.

	2021	2020
	\$'000	\$'000

Note 2 Revenue

Note 2.1 Rates and Charges

Council uses Assessed Annual Values (AAV) as the basis of valuation of all properties within the Municipality. The AAV of a property is the anticipated annual rental return of the property.

The valuation base used to calculate general rates for 2020-21 was \$83,173,260 (2019-20 \$74,153,218). The 2020-21 rate in the AAV dollar was \$0.0790 (2019-20 \$0.0819).

General Rate	6,486	6,427
General Land Fire Levy	114	114
Volunteer Brigade Fire Levy	192	192
Garbage/Recycling Services	598	603
Waste Management Charge	290	291
Waste Treatment Services	114	109
Business Levy	17	17
Total Rates and Charges	7,811	7,754

The date of the latest general revaluation of land for rating purposes within the Municipality was 1 July 2016, and the valuation was first applied in the rating year commencing 1 July 2017.

Accounting policy

Council recognises revenue from rates and annual charges for the amount it is expected to be entitled to at the beginning of the rating period to which they relate, or when the charge has been applied. Rates and charges in advance are recognised as a financial liability until the beginning of the rating period to which they relate.

Refer to note 10.3 for accounting policy related to AASB 15 and AASB 1058.

Note 2.2 Statutory Fees and Fines

Infringements and Costs	10	33
Planning Control Fees	537	158
Land Information Certificates	100	86
Building Control Fees	217	157
Total Statutory Fees and Fines	864	434

Accounting policy

Fees and fines are recognised when or as the performance obligation is completed, or when the taxable event has been applied and Council has an unconditional right to receive payment.

Refer to note 10.3 for accounting policy related to AASB 15 and AASB 1058.

Note 2.3 User Fees

Child Care/Children's Program Fees	426	402
Dog Registration Fees	-	80
Cemetery Fees	272	209
Caravan Park Fees	401	358
Refuse Disposal Fees	534	567
Buildings & Property Rentals	33	37
Other Fees and Charges	12	3
Total User Fees	1,676	1,656

Accounting policy

Council recognises revenue from user fees and charges when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

Licences granted by Council are all either short-term or low value and all revenue is recognised at the time that the licence is granted rather than the term of the licence.

Note 2.4 Grants

Grants were received in respect of the following:

Summary of Grants

Federally Funded Grants	3,820	3,165
State Funded Grants	517	2,487
Total Grants	4,336	5,652

	2021 \$'000	2020 \$'000
Grants - Recurrent		
Commonwealth Government Financial Assistance Grants - General Purpose	1,386	1,477
Commonwealth Government Financial Assistance Grants - Roads	839	963
Commonwealth Government - Children Services	202	346
State Government - Roads	-	4
State Government - Community Services	35	2
Total Recurrent Grants	2,462	2,792
Capital Grants Received Specifically for New or Upgraded Assets		
Commonwealth Government - 20/21 Tasmanian Black Spot Program	103	-
Commonwealth Government - Building Better Regions	14	-
Commonwealth Government - Local Roads & Community Infrastructure	101	-
Commonwealth Government - Natural Disaster Risk Reduction	50	-
Commonwealth Government - Redevelopment of Derwent Valley PCYC	495	-
Commonwealth Government - Roads to Recovery	379	379
Commonwealth Government - Tynwald Park	250	-
State Government - Boyer Oval & Tynwald Cricket Wickets	2	18
State Government - Boyer Oval grandstand	13	-
State Government - Bridges Renewal Program Round 5	335	363
State Government - PCYC accessible bathroom facilities	52	-
State Government - Safer Rural Roads	80	-
State Government - Upgrade to Glenora Road	-	2,100
Total Capital Grants	1,874	2,860
Unspent grants and contributions		
Grants and contributions which were obtained on the condition that they be spent for specified purposes or in a future period, but which are not yet spent in accordance with those conditions, are as follows:		
Operating		
Balance of unspent funds at 1 July	100	-
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	-	-
Add: Funds received and not recognised as revenue in the current year	-	100
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	-	-
Less: Funds received in prior year but revenue recognised and funds spent in current year	(13)	-
Balance of unspent funds at 30 June	87	100
Capital		
Balance of unspent funds at 1 July	132	-
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	-	-
Add: Funds received and not recognised as revenue in the current year	431	132
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	-	-
Less: Funds received in prior year but revenue recognised and funds spent in current year	(52)	-
Balance of unspent funds at 30 June	511	132
Total unspent funds	598	232

Accounting policy

Council recognises untied grant revenue and those without performance obligations when received. In cases where funding includes specific performance obligations or is to acquire or construct a recognisable non-financial asset, a liability is recognised for funds received in advance and recognises income as obligations are fulfilled.

The performance obligations are varied based on the agreement, but include the provision of Boyer Oval Grandstand, Tynwald Park improvements and Local Roads & Community Infrastructure funding.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract. Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

If the transaction is a transfer of a financial asset to enable Council to acquire or construct a recognisable non-financial asset to be controlled by Council (i.e. an in-substance acquisition of a non-financial asset), a contract liability is recognised for the excess of the fair value of the transfer over any related amounts recognised and revenue as the unspent funds are expended at the point in time at which required performance obligations are completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin. For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

	2021 \$'000	2020 \$'000
Note 2.5 Contributions		
(a) Cash		
Recreational, leisure and community facilities	7	22
Total	7	22
Total Contributions	7	22

Accounting policy

Council recognises contributions without performance obligations when received. In cases where the contributions is for a specific purpose to acquire or construct a recognisable non-financial asset, a liability is recognised for funds received in advance and income recognised as obligations are fulfilled.

Note 2.6 Interest		
Interest on Financial Assets	7	48
Interest on Rates	37	30
Total	44	79

Accounting Policy

Interest Income

Interest is recognised progressively as it is earned.

Note 2.7 Other Income		
Regional Renewal	-	1
Community and Social Development	2	34
Children Services	948	819
Roads	-	5
Plant Operations	41	30
Reimbursements	175	1,666
Reversals of impairment losses	-	100
Other	28	84
Total Other Income	1,195	2,739

Accounting Policy

Rental Income

Rents are recognised as revenue when the payment is due or the payment is received, whichever first occurs. Rental payments received in advance are recognised as a prepayment until they are due.

Reversal of impairment income

Reversals of impairment losses are recognised when revenue received.

Children Services Childcare Subsidy payments

Subsidy payments are recognised as revenue when the payment is received.

Note 2.8 Net Gain/(Loss) on Disposal of Property, Infrastructure, Plant and Equipment		
Proceeds of Sale	166	335
Write Down Value of Road Assets Disposed	(38)	(73)
Write Down Value of Plant Assets Disposed	(91)	(80)
Write Down Value of Land Assets Disposed	-	(140)
Write Down Value of Building Assets Disposed	(174)	-
Total	(137)	41

Accounting Policy

Gains and Losses on Asset Disposals

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

	2021 \$'000	2020 \$'000
Note 2.9 Investment Revenue from Water Corporation		
Dividend Revenue Received	114	114
Tax Equivalent Received	22	22
Total Investment Revenue from Water Corporation	136	136

Accounting Policy

Investment Revenue

Dividend revenue is recognised when Council's right to receive payment is established and it can be reliably measured.

Note 3 Expenses

Note 3.1 Employee Benefits

Wages and Salaries	4,344	4,055
Workers Compensation	269	196
Annual Leave and Long Service Leave	304	466
Superannuation	576	511
Fringe Benefits Tax	4	16
Redundancy	-	112
	5,497	5,356
Less Amounts Capitalised	(101)	(77)
Total Employee Benefits	5,396	5,280

Accounting Policy

Employee Benefits

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Employee benefits include, where applicable, entitlements to wages and salaries, annual leave, sick leave, long service leave, superannuation and any other post-employment benefits.

Note 3.2 Materials and Services

Contract Payments	2,322	1,340
Building Maintenance	190	178
Consultants	651	215
Plant and Vehicle Running Costs	340	503
Advertising & Branding Costs	153	-
Employee Associated Costs	120	-
State Fire Levies	306	306
Supply of Materials	424	-
Computer Related Costs	13	-
Utilities (Telephones, Electricity & Water Charges)	559	582
Other	683	2,826
Total Materials and Services	5,761	5,949

Accounting Policy

Materials and Services Expense

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

Note 3.3 Impairment of Receivables

Other Debtors	1	(2)
Total Impairment of Receivables	1	(2)

Accounting Policy

Impairment Expense

Expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Councils policy and events giving rise to impairment losses are disclosed in note 5.2

	2021 \$'000	2020 \$'000
Note 3.4 Depreciation and Amortisation		
<i>Property</i>		
Buildings		
Buildings	67	77
Heritage Buildings	15	1
<i>Plant and Equipment</i>		
Plant, Machinery and Equipment	265	246
Computers and Telecommunications	60	22
<i>Infrastructure</i>		
Roads	1,709	1,454
Bridges	265	242
Footpaths and Cycleways	235	156
Drainage	239	182
Recreational, Leisure and Community Facilities	88	90
Waste Management structures	76	70
Landfill Restoration	353	1,235
Total	3,372	3,775

Accounting Policy

Depreciation and Amortisation Expense

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Buildings, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and remaining values and a separate depreciation rate is determined for each component.

Land and road earthwork assets are not depreciated on the basis that they are assessed as not having a limited useful life.

The non-depreciation of road earthwork assets shall be reviewed at least at the end of each reporting period, to ensure that the accounting policy applied to particular earthwork assets reflects the most recent assessment of the useful lives of the assets, having regard to factors such as asset usage, physical deterioration and technical and commercial obsolescence.

Straight line depreciation is charged based on the residual useful life as determined each year.

Major depreciation periods used are listed below and are consistent with the prior year unless otherwise stated:

	Period
Buildings	
Buildings	10-50 years
Heritage Buildings	50 years
Plant and Equipment	
Light Vehicles	5-10 years
Plant, Machinery and Equipment	7 years
Fixtures, Fittings and Furniture	5 years
Computers and Telecommunications	5 years
Roads**	
Road Pavements	
Urban Sealed	80 years
Rural Sealed	80 years
Urban Unsealed	100 years
Rural Unsealed	100 years

	2021	2020
	\$'000	\$'000

Note 3.4 Depreciation and Amortisation (continued)

Accounting Policy (continued)		
Depreciation and Amortisation Expense (continued)		
Road Surface		
Urban Spray Seal		18 years
Rural Spray Seal		18 years
Urban Asphalt		30 years
Rural Asphalt		30 years
Urban Unsealed Gravel		10 years
Rural Unsealed Gravel		10 years
Road Formation and Earthworks		Unlimited
Road Kerb and Channel		75-80 years
Street Furniture		50 years
Bridges		
Bridges Deck - Concrete		80 years
Bridges Deck - Timber		20 years
Bridges Substructure		80 years
Drainage		
Pipes Concrete		80 years
Pipes Upvc		80 years
Pipes Earthenware		80 years
Pipes Cast Iron		80 years
Manholes		80 years
Pits		80 years
Headwalls		80 years
Footpaths and Cycleways**		
Asphalt Footpath		25 years
Brick Paving Footpath		40 years
Concrete Footpath		80 years
Gravel Footpath		18 years
Bituminouse Seal Footpath		18 years
Other Infrastructure		
Recreational, Leisure and Community Facilities		10-50 years
Waste Management Structures		20 years
Landfill Restoration Peppermint Hill remaining life		11 years

Note 3.5 Finance Costs

Interest - Borrowings	127	223
Total Finance Costs	127	223

Accounting Policy
Finance Expense
Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.
Finance costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council. Where specific borrowings are obtained for the purpose of specific asset acquisition, the weighted average interest rate applicable to borrowings at balance date, excluding borrowings associated with superannuation, is used to determine the borrowing costs to be capitalised. No borrowing costs were capitalised during the period, (\$0).
Finance costs are expensed as incurred using the effective interest method. Borrowing costs include interest on bank overdrafts, interest on borrowings, unwinding of discounts, and finance lease charges.

	2021 \$'000	2020 \$'000
Note 3.6 Other Expenses		
External Auditors' Remuneration (Tasmanian Audit Office)	31	43
Payments Relating to Elected Members		
Councillors' Allowances	148	147
Other Allowances & Expenses	8	6
Election Costs	4	7
Local Government Association of Tasmania Subscription	36	39
General Insurance Costs	374	290
Community Grants and Donations	127	118
Total	728	648

Accounting Policy

Other Expenses

Expenses are recognised in the Statement of Profit or Loss and Other Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Note 4 Current Assets

Note 4.1 Cash and Cash Equivalents

Cash on Hand	1	1
Cash at Bank		
Trading Account	4,496	2,832
Westpac Account	5	-
At Call and Short Term Deposits	500	3,000
Total Cash and Cash Equivalents	5,002	5,833

Council's cash and cash equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use. These include:

- Security Deposits and Bonds (Note 7.2)	119	248
- Leave Provisions (Note 7.3)	1,854	1,943
- Cashed Backed Reserves (Note 9.1)	4,142	3,144
- Grants received in advance (Note 7.4)	598	232
Restricted Funds	6,713	5,568

Total Unrestricted Cash and Cash Equivalents

(1,711) 265

Accounting Policy

Cash and Cash Equivalents

For the purposes of the Statement of Cash Flows, cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts.

Restricted funds

- i) Includes refundable building, contract and other refundable amounts held in trust by Council for completion of specific purposes.
- ii) Represents grant funding received in advance until specific performance obligations required under funding arrangements are completed.
- iii) Represents funding required to meet Council's leave entitlement obligations to its employees.
- iv) Represents funding required to be set aside to meet Council's asset replacement and community reserves obligations.
- v) Represents grant funding received in advance until specific performance obligations required under funding arrangements are completed.

	2021 \$'000	2020 \$'000
Note 4.2 Trade and Other Receivables		
Current		
Rates Debtors	681	811
Sundry Debtors	897	141
Other Debtors	20	27
Provision for expected credit loss - other debtors	(2)	(3)
Net GST Receivable	49	23
Total Trade and Other Receivables	1,645	999
Reconciliation of movement in expected credit loss		
Carrying amount at 1 July	2	215
Amounts written off during the year	1	(111)
Amounts recovered during the year	-	(100)
Increase / (decrease) in provision recognised in profit or loss	(1)	(2)
Carrying amount at 30 June	2	2

For ageing analysis of the financial assets, refer to note 9.9

Accounting Policy

Trade and other receivables

Trade receivables that do not contain a significant financing component are measured at amortised cost, which represents their transaction value. Impairment is recognised on an expected credit loss (ECL) basis. When determining whether the credit risk has increased significantly since initial recognition, and when estimating the ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience, an informed credit assessment and forward-looking information. Council has established a provision matrix to facilitate the impairment assessment.

For rate debtors, Council takes the view that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rate debtors, Council uses the presumptions that assets more than 30 days past due have a significant increase in credit risk and those more than 90 days will likely be in default. Council writes off receivables when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery.

Note 4.3 Other Assets		
Current		
Prepayments	42	44
Total Other Assets	42	44
Note 5 Investments		
Note 5.1 Investment in Water Corporation		
Opening Balance	18,327	23,984
Fair Value adjustments on equity investment assets	1,532	(5,657)
Total investment in Water Corporation	19,859	18,327

Council has derived returns from the Water Corporation as disclosed at Note 3.4.

Accounting policy

Equity Investment

As Council's investment in TasWater is held for long-term strategic purposes, Council has elected under AASB 9: *Financial Instruments* to irrevocably classify this equity investment as designated as fair value through other comprehensive income. Subsequent changes in fair value on designated investments in equity instruments are recognised in other comprehensive income (for fair value reserve, refer note 9.1) and not reclassified through the profit or loss when derecognised. Dividends associated with the equity investments are recognised in profit and loss when the right of payment has been established and it can be reliably measured.

Fair value was determined by using Council's ownership interest against the water corporation's net asset value at balance date. At 30 June 2021, Council continues to hold a 1.26% ownership interest in TasWater which is based on Schedule 2 of the Corporation's Constitution which reflects the Council's voting rights.

	2021 \$'000	2020 \$'000
Note 6 Non-Current Assets		
Note 6.1 Property, Infrastructure, Plant and Equipment		
Summary		
At Cost	6,793	4,852
Less Accumulated Depreciation	3,226	3,239
	3,567	1,613
At Fair Value as at 30 June	210,599	186,404
Less Accumulated Depreciation	75,631	67,730
	134,969	118,674
Total	138,536	120,287
Property		
Land		
At Fair Value as at 30 June	8,190	8,113
	8,190	8,113
Land Under Roads		
At Fair Value at 30 June	5,540	5,540
	5,540	5,540
Total Land	13,730	13,653
Buildings		
At Fair Value at 30 June	9,822	4,086
Less Accumulated Depreciation	3,842	871
	5,980	3,215
Heritage Buildings		
At Fair Value as at 30 June	771	763
Less Accumulated Depreciation	21	5
	750	758
Total Buildings	6,730	3,973
Total Property	20,460	17,626
Plant and Equipment		
Plant, Machinery and Equipment		
At Cost	3,629	3,211
Less Accumulated Depreciation	2,147	2,220
	1,482	991
Fixtures, Fittings and Furniture		
At Cost	208	200
Less Accumulated Depreciation	200	200
	8	-
Computers and Telecommunications		
At Cost	984	951
Less Accumulated Depreciation	879	818
	105	133
Total Plant and Equipment	1,595	1,123

	2021 \$'000	2020 \$'000
Note 6.1 Property, Infrastructure, Plant and Equipment (continued)		
Infrastructure		
Roads		
At Fair Value as at 30 June	118,443	111,070
Less Accumulated Depreciation	43,785	42,076
	74,658	68,994
Bridges		
At Fair Value as at 30 June	16,213	15,860
Less Accumulated Depreciation	6,642	6,671
	9,571	9,189
Footpaths and Cycleways		
At Fair Value as at 30 June	9,999	9,550
Less Accumulated Depreciation	4,403	4,169
	5,595	5,382
Drainage		
At Fair Value as at 30 June	19,269	19,023
Less Accumulated Depreciation	10,768	10,529
	8,501	8,494
Recreational, Leisure and Community Facilities		
At Fair Value as at 30 June	13,414	4,950
Less Accumulated Depreciation	3,134	804
	10,280	4,145
Waste Management Structures		
At Fair Value as at 30 June	2,361	2,320
Less Accumulated Depreciation	1,447	1,371
	914	949
Landfill Restoration		
At Fair Value as at 30 June	6,578	5,130
Less Accumulated Depreciation	1,588	1,235
	4,990	3,895
Total Infrastructure	114,508	101,048
Works in Progress		
Roads at Cost	684	201
Bridges at Cost	-	-
Buildings at Cost	66	58
Computers and Telecommunications at Cost	581	188
Drainage at Cost	242	-
Recreational, Leisure and Community Facilities at Cost	399	43
Total Works in Progress	1,972	490
Total Property, Infrastructure, Plant and Equipment	138,536	120,287

Note 6.1 Property, Infrastructure, Plant and Equipment and Infrastructure (continued)

Reconciliation of Property, Infrastructure, Plant and Equipment

2021	Balance at beginning of financial year	Acquisition of assets	Revaluation increments (decrements) (Note 9.1)	Depreciation and amortisation (Note 3.4)	Written down value of disposals (Note 2.8)	Impairment losses recognised in profit or loss	Transfers	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property								
Land	8,113	-	77	-	-	-	-	8,190
Land Under Roads	5,540	-	-	-	-	-	-	5,540
Total Land	13,653	-	77	-	-	-	-	13,730
Buildings	3,214	731	2,260	(67)	(174)	-	16	5,980
Heritage Buildings	758	-	7	(15)	-	-	-	750
Total Buildings	3,972	731	2,267	(82)	(174)	-	16	6,730
Total Property	17,625	731	2,344	(82)	(174)	-	16	20,460
Plant and Equipment								
Plant, Machinery and Equipment	991	847	-	(265)	(91)	-	-	1,482
Fixtures, Fittings and Furniture	-	8	-	-	-	-	-	8
Computers and Telecommunications	133	32	-	(60)	-	-	-	105
Total Plant and Equipment	1,125	887	-	(325)	(91)	-	-	1,595
Infrastructure								
Roads	68,996	2,038	5,221	(1,685)	-	-	114	74,679
Bridges	9,189	671	15	(265)	(38)	-	-	9,571
Footpaths and Cycleways	5,382	-	449	(258)	-	-	-	5,573
Drainage	8,493	65	181	(239)	-	-	-	8,501
Recreational, Leisure and Community Facilities	4,146	92	6,126	(88)	-	-	7	10,280
Waste Management Structures	949	20	21	(76)	-	-	-	914
Landfill Restoration	3,895	-	1,448	(353)	-	-	-	4,990
Total infrastructure	101,050	2,886	13,460	(2,964)	(38)	-	122	114,508
Works in Progress								
Roads	201	597	-	-	-	-	(114)	684
Bridges	-	-	-	-	-	-	-	-
Buildings	58	25	-	-	-	-	(16)	66
Drainage	-	242	-	-	-	-	-	242
Computers and Telecommunications	188	393	-	-	-	-	-	581
Recreational, Leisure and Community Facilities	43	363	-	-	-	-	(7)	399
Total Works in Progress	490	1,620	-	-	-	-	(138)	1,972
Total Property, Infrastructure, Plant and Equipment	120,287	6,124	15,804	(3,372)	(303)	-	-	138,536

Note 6.1 Property, Infrastructure, Plant and Equipment (continued)

Reconciliation of Property, Infrastructure, Plant and Equipment

2020	Balance at beginning of financial year	Acquisition of assets	Revaluation increments (decrements) (Note 9.1)	Depreciation and amortisation (Note 3.4)	Written down value of disposals (Note 2.8)	Impairment losses recognised in profit or loss	Transfers	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property								
Land	8,095	-	158	-	(140)	-	-	8,113
Land Under Roads	4,446	-	1,094	-	-	-	-	5,540
Total Land	12,541	-	1,252	-	(140)	-	-	13,653
Buildings	2,999	213	81	(77)	-	-	-	3,215
Heritage Buildings	599	-	160	(1)	-	-	-	758
Total Buildings	3,597	213	241	(78)	-	-	-	3,973
Total Property	16,138	213	1,493	(78)	(140)	-	-	17,626
Plant and Equipment								
Plant, Machinery and Equipment	1,095	222	-	(246)	(80)	-	-	991
Fixtures, Fittings and Furniture	-	-	-	-	-	-	-	-
Computers and Telecommunications	110	32	-	(22)	-	-	13	133
Total Plant and Equipment	1,205	254	-	(268)	(80)	-	13	1,125
Infrastructure								
Roads	66,154	4,146	1	(1,454)	(56)	-	205	68,996
Bridges	7,920	1,431	(524)	(242)	-	-	603	9,189
Footpaths and Cycleways	5,555	-	-	(156)	(17)	-	-	5,382
Drainage	7,448	25	1,200	(182)	-	-	2	8,493
Recreational, Leisure and Community Facilities	3,680	426	94	(90)	-	-	35	4,146
Waste Management Structures	976	22	21	(70)	-	-	-	949
Landfill Restoration	5,056	-	74	(1,235)	-	-	-	3,895
Total Infrastructure	96,790	6,050	866	(3,428)	(73)	-	845	101,050
Works in Progress								
Roads	205	201	-	-	-	-	(205)	201
Bridges	603	-	-	-	-	-	(603)	-
Buildings	-	58	-	-	-	-	-	58
Drainage	2	-	-	-	-	-	(2)	-
Computers and Telecommunications	13	188	-	-	-	-	(13)	188
Recreational, Leisure and Community Facilities	35	43	-	-	-	-	(35)	43
Total Works in Progress	858	490	-	-	-	-	(858)	490
Total Property, Infrastructure, Plant and Equipment	114,992	7,007	2,359	(3,774)	(293)	-	-	120,287

Note 6.1 Property, Infrastructure, Plant and Equipment (continued)

Accounting Policy

Recognition and Measurement of Assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. Property, infrastructure, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value is the price that would be received to sell the asset in an orderly transaction between market participants at the measurement date.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.

The following classes of assets have been recognised. In accordance with Council's Policy, the threshold limits detailed below have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year:

	Threshold \$'000
Land	
Land	10
Land Under Roads	10
Buildings	
Buildings	10
Heritage Buildings	10
Plant and Equipment	
Plant, Machinery and Equipment	5
Fixtures, Fittings and Furniture	5
Computers and Telecommunications	5
Infrastructure	
Roads	10
Bridges	10
Footpaths and Cycleways	10
Drainage	10
Other Infrastructure	
Recreational, Leisure and Community Facilities	10
Waste Management Structures	10
Landfill Restoration	10

Note 6.1 Property, Infrastructure, Plant and Equipment (continued)

Revaluation

Council has adopted the following valuation bases for its Non-Current Assets:

Land

Land	Fair Value
Land Under Roads	Fair Value

Buildings

Buildings	Fair Value
Heritage Buildings	Fair Value

Plant and Equipment

Plant, Machinery and Equipment	Cost
Fixtures, Fittings and Furniture	Cost
Computers and Telecommunications	Cost

Infrastructure

Roads	Fair Value
Bridges	Fair Value
Footpaths and Cycleways	Fair Value
Drainage	Fair Value
Other Infrastructure	
Recreational, Leisure and Community Facilities	Fair Value
Waste Management Structures	Fair Value
Landfill Restoration	Fair Value

Investment in TasWater	Fair Value
------------------------	------------

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, are measured at their Fair Value in accordance with AASB 116 *Property, Plant & Equipment* and AASB 13 *Fair Value Measurement*. At balance date, Council reviewed the carrying value of the individual classes of assets measured at Fair Value to ensure that each asset class materially approximated its Fair Value. Where the carrying value materially differed from the fair value at balance date the class of asset was revalued.

In addition, Council undertakes a formal revaluation of land, buildings and infrastructure assets on a regular basis to ensure valuations represent fair value. The valuation is performed either by experienced Council Officers or independent experts.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use on an asset result in changes to the permissible or practical highest and best use of the asset.

Where the assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation surplus for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

Impairment of Assets

Impairment losses are recognised in the statement of comprehensive income under other expenses.

Reversals of impairment losses are recognised in the statement of comprehensive income under other revenue.

Land Under Roads

Land under roads acquired after 30 June 2008 have been brought to account at cost and subsequently revalued on a fair value basis in 2017-18 financial year. Council does not recognise land under roads that it controlled prior to that period.

	2021 \$'000	2020 \$'000
Note 7 Current Liabilities		
Note 7.1 Trade and Other Payables		
Trade Payables	364	122
Accrued Expenses	948	417
Accrued Payroll	120	307
Net GST Payable	10	-
Total Trade and Other Payables	1,442	846

Accounting policy

Trade and other payables

Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received. General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice. Rates and charges in advance represents amounts received by Council prior to the commencement of the rating or charging period. Revenue is recognised by Council at the beginning of the rating or charge period to which the advance payment relates

Note 7.2 Other Current Liabilities

Security Deposits and Bonds	119	248
Total Other Current Liabilities	119	248

Accounting policy

Tender deposits

Amounts received as security deposits and retention amounts controlled by Council are recognised as Trust funds until they are returned or forfeited.

Note 7.3 Provisions

	Annual Leave \$ '000	Long Service \$ '000	Sick Leave Benefit \$ '000	Other Benefits \$ '000	Landfill Restoration \$ '000	Total \$ '000
2021						
Balance at beginning of the financial year	829	709	283	123	5,185	7,128
Additional provisions	215	(16)	119	17	1,392	1,727
Amounts used	(296)	(11)	(87)	(30)	-	(424)
Unwinding of discounting	-	-	-	-	55	55
Balance at the end of the financial year	748	683	314	109	6,633	8,487
2020						
Balance at beginning of the financial year	729	615	271	114	5,056	6,785
Additional provisions	284	122	108	39	74	626
Amounts used	(185)	(27)	(95)	(30)	-	(338)
Unwinding of discounting	-	-	-	-	55	55
Balance at the end of the financial year	829	709	283	123	5,185	7,128

(a) Employee Benefits

(i) Current

	2021 \$'000	2020 \$'000
Annual Leave	748	829
Long Service Leave	612	601
Sick Leave	314	283
Other Benefits	109	123
	1,783	1,835

(ii) Non-Current

Long Service Leave	71	109
	71	109

Aggregate carrying amount of employee benefits:

Current	1,783	1,835
Non-Current	71	109
	1,854	1,943

	2021 \$'000	2020 \$'000
Note 7.3 Provisions (continued)		
The following assumptions were adopted in measuring the present value of employee benefits:		
Weighted average increase in employee costs	2.25%	2.25%
Weighted average discount rates	0.49%	0.49%
Weighted average settlement period	12	12
(iii) Current		
All Annual Leave and the Long Service Leave entitlements representing 7 or more years of continuous service.		
- Short-term employee benefits, that fall due within 12 months after the end of the period measured at nominal value.	857	951
- Other long-term employee benefits that do not fall due within 12 months after the end of the period measured at present value.	926	884
	1,784	1,835
(iv) Non-Current		
Long service leave representing less than 7 years of continuous service measured at present value.	71	109
(v) Employee Numbers	81	83

Accounting Policy

Employee Benefits

i) Short Term Obligations

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

ii) Other Long Term Employee Benefit Obligations

The liability for long service leave and annual leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the statement of financial position if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

iii) Sick Leave

An accrual is made for sick leave in accordance with Council's Enterprise Agreement. Currently, Council pays 65% of sick leave in excess of current entitlements on termination.

iv) Defined Benefit Plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the statement of financial position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans i.e. as an expense when it becomes payable.

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund (the Fund), a sub-fund of the Tasplan Superannuation Fund (Tasplan). The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 *Employee Benefits*, Council does not use defined benefit accounting for these contributions.

v) Defined Contribution Plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

	2021 \$'000	2020 \$'000
Note 7.3 Provisions (continued)		
(b) Land fill restoration		
Current	-	-
Non-current	6,633	5,185
Total	6,633	5,185

Accounting policy

Land fill restoration

Council is obligated to restore the Peppermint Hill Landfill site to a particular standard. This asset was recognised for the first time in 2018-2019, based on a valuation by an external construction company. In the current year, the asset and Council's Landfill Restoration Provision (Note 9.10) have been revalued to reflect increased estimated restoration and rehabilitation costs. In 2020-2021, the estimated remaining life of the site was changed from 4 years to 12 years, or 2033. Accordingly, the estimation of the provision required is dependent on the accuracy of the forecast timing of the work, work required and related costs.

Council does not expect to receive reimbursement from a third party.

Note 7.4 Contract Liabilities

Current

Rates and charges in advance	315	318
Grants received in advance	598	232
	913	551

Accounting policy

Council recognised the following contractual liabilities:

Grants received in advance includes funding for the Boyer Oval Grandstand, Tynwald Park improvements and Local Roads & Community Infrastructure projects. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue.

Refer to note 10.3 for accounting policy related to AASB 15 and AASB 1058.

Note 8 Non-Current Liabilities

Note 8.1 Interest-Bearing Loans and Borrowings

Current

Borrowings - Secured	570	528
	570	528

Non-Current

Borrowings - Secured	3,860	2,930
	3,860	2,930
Total	4,430	3,458

Borrowings

Borrowings are secured over the general rates of the Council.

The maturity profile for Council's borrowings is:

Not later than one year	45	44
Later than one year and not later than five years	1,020	843
Later than five years	3,365	2,571
Total	4,430	3,458

Accounting Policy

Interest Bearing Liabilities

The borrowing capacity of Council is limited by the *Local Government Act 1993*. Interest bearing liabilities are initially recognised at fair value, net of transaction costs incurred. Subsequent to initial recognition these liabilities are measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Comprehensive Income over the period of the liability using the effective interest method.

Interest is expensed as it accrues and no interest has been capitalised during the current or comparative reporting period. There have been no defaults or breaches of the loan agreement during the period. Borrowings are secured by way of mortgages over the general rates of the Council.

Note 9 Other Financial Information

Note 9.1 Reserves

	Balance at Beginning of Reporting Year \$'000	Increment \$'000	(Decrement) \$'000	Balance at End of Reporting Year \$'000
(a) Asset Revaluation Reserve				
2021				
Property				
Land	6,489	77	-	6,566
Land Under Roads	1,094	-	-	1,094
Buildings (inc. Heritage Buildings)	(1,418)	2,267	-	850
	6,166	2,344	-	8,510
Infrastructure				
Roads (inc. Footpaths & Cycleways)	64,561	5,669	-	70,230
Bridges	5,679	15	-	5,693
Drainage	7,185	181	-	7,366
Recreational, Leisure and Community Facilities	(406)	6,126	-	5,720
Waste Management Structures	55	21	-	76
	77,074	12,012	-	89,086
Total Asset Revaluation Reserve	83,241	14,356	-	97,596
2020				
Property				
Land	6,331	158	-	6,489
Land Under Roads	-	1,094	-	1,094
Buildings	(1,657)	241	-	(1,418)
	4,674	1,493	-	6,166
Infrastructure				
Roads	64,561	-	-	64,561
Bridges	6,202	-	(524)	5,679
Footpaths and Cycleways	-	-	-	-
Drainage	5,985	1,200	-	7,185
Recreational, Leisure and Community Facilities	(502)	94	-	(406)
Waste Management Structures	34	21	-	55
	76,281	1,315	(524)	77,074
Total Asset Revaluation Reserve	80,955	2,808	(524)	83,241

The asset revaluation reserve was established to capture the movements in asset valuations upon the periodic revaluation of Council's Assets.

(b) Fair Value Reserve

2021

Equity Investments assets

Investment in Water Corporation	(6,400)	1,532	-	(4,868)
Total Fair Value Reserve	(6,400)	1,532	-	(4,868)

2020

Equity Investments assets

Investment in Water Corporation	(743)	-	(5,657)	(6,400)
Total Fair Value Reserve	(743)	-	(5,657)	(6,400)

Council has to designate its investment in Taswater as an equity investment at fair value through other comprehensive income. Subsequent changes in fair value are reflected in the reserve and will not be reclassified through the profit or loss when derecognised.

(c) Other Reserves

Asset Replacement Reserves

2021

Plant Replacement	117	-	(117)	-
Capital Works	1,036	951	-	1,987
Cemetery Replacement	65	-	-	65
Landfill Restoration & Establishment of Transfer Station*	1,276	262	-	1,538
	2,494	1,213	(117)	3,591

Note 9.1 Reserves (continued)

* Council is obligated to restore the Peppermint Hill Landfill site to a particular standard. Council's latest engineering projections indicate that the landfill site will cease operations in 2033 and restoration work is expected to commence shortly thereafter. The forecast life of the landfill site is based on current estimates of remaining capacity and the forecast rate of infill. Council has established a reserve account for this specific purpose and a Waste Management Service Charge on all ratepayers was introduced during 2016-17. The Waste Management Service Charge per property for 2020-21 was \$50.00 (2019-20 \$55.00).

	Balance at Beginning of Reporting Year \$'000	Increment \$'000	(Decrement) \$'000	Balance at End of Reporting Year \$'000
2020				
Plant Replacement	117	-	-	117
Capital Works	149	888	-	1,036
Cemetery Replacement	365	-	(299)	65
Landfill Restoration & Establishment of Transfer Station*	1,008	268	-	1,276
	1,638	1,156	(299)	2,494

Community Reserves

2021

Public Open Space	205	-	(92)	113
Autumn Festival	25	-	-	25
CBD Levy	61	-	(1)	60
Children Services	-	-	-	-
Derwent Valley Scholarship	-	-	-	-
Regional Renewal	179	-	-	179
Computer	-	-	-	-
Home and Community Care (HACC)	-	-	-	-
Historical Information Centre	51	-	(6)	45
Visitor Information Centre	3	-	-	3
Public Relations	29	-	-	29
Quarry Rehabilitation	75	-	-	75
PCYC Reserve	23	-	-	23
Total Other Reserves	650	-	(99)	551

2020

Public Open Space	183	22	-	205
Autumn Festival	25	-	-	25
CBD Levy	64	-	(4)	61
Children Services	74	-	(74)	-
Derwent Valley Scholarship	4	-	(4)	-
Regional Renewal	179	-	-	179
Computer	31	-	(31)	-
Home and Community Care (HACC)	79	-	(79)	-
Historical Information Centre	51	-	(1)	51
Visitor Information Centre	3	-	-	3
Public Relations	34	-	(5)	29
Quarry Rehabilitation	75	-	-	75
PCYC Reserve	-	23	-	23
Total Other Reserves	804	44	(198)	650

The resort and recreation reserve was established to control contributions received from developers that will, upon completion of developments be utilised to develop recreation and other facilities for residents in the respective development areas.

	2021 \$'000	2020 \$'000
Total Reserves	96,871	79,985

	2021 \$'000	2020 \$'000
Note 9.2 Reconciliation of Cash Flows From Operating Activities to Surplus (Deficit)		
Result from Continuing Operations	549	2,638
Depreciation/Amortisation	3,372	3,775
(Profit)/Loss on Disposal of Property, Plant, Equipment and Infrastructure	137	(41)
Impairment Losses	-	2
Capital Grants Received Specifically for New or Upgraded Assets	(1,874)	(2,860)
<i>Change in Assets and Liabilities:</i>		
Decrease/(increase) in Trade and Other Receivables	(646)	10
Decrease/(Increase) in Other Assets	2	33
Increase/(Decrease) in Trade and Other Payables	596	(248)
Increase/(Decrease) in Other Liabilities	(129)	(44)
Increase/(Decrease) in Provisions	(89)	344
Increase/(Decrease) in Contract Liabilities	363	46
Net Cash Provided by/(Used in) Operating Activities	2,280	3,655

Note 9.3 Reconciliation of Liabilities Arising from Financing Activities

Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Statement of Cash Flows as cash flows from financing activities.

	\$'000	\$'000
Opening Liabilities Arising from Financing Activities	3,458	3,997
Changes from Financing Cash Flows:		
Cash Received	1,500	-
Cash Repayments	(528)	(539)
Closing Liabilities Arising from Financing Activities	4,430	3,458

Note 9.4 Superannuation

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund (the Fund). The Fund was a sub-fund of the Tasplan Superannuation Fund up to 31 March 2021. On 1 April 2021, the Tasplan Superannuation Fund merged (via a Successor Fund Transfer) into the MTAA Superannuation Fund to become Spirit Super. The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 *Employee Benefits*, Council does not use defined benefit accounting for these contributions.

For the year ended 30 June 2020 the Council contributed 0% of employees' gross income to the Fund. Assets accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, the Council is required to meet its share of the deficiency. Rice Warner Pty Ltd undertook the last actuarial review of the Fund at 30 June 2020. The review disclosed that at that time the net market value of assets available for funding member benefits was \$51,939,000, the value of vested benefits was \$43,411,000, the surplus over vested benefits was \$8,528,000, the value of total accrued benefits was \$43,562,000, and the number of members was 95. These amounts relate to all members of the Fund at the date of valuation and no asset or liability is recorded in the Tasplan Super's financial statements for Council employees.

The financial assumptions used to calculate the Accrued Benefits for the Fund were:

- Net Investment Return 3.75% p.a.
- Salary Inflation 2.75% p.a.
- Price Inflation n/a

The actuarial review concluded that:

- The value of assets of the Fund was adequate to meet the liabilities of the Fund in respect of vested benefits as at 30 June 2020.
- The value of assets of the Fund was adequate to meet the value of the liabilities of the Fund in respect of accrued benefits as at 30 June 2020.
- Based on the assumptions used, and assuming the Employer contributes at the levels described below, the value of the assets is expected to continue to be adequate to meet the value of the liabilities of the Fund in respect of vested benefits at all times during the period up to 30 June 2020

Given the strong financial position of the Fund, the Actuary recommended that the Council consider a contribution holiday and contribute 0% of salaries from 1 July 2021 to 30 June 2024.

The Actuary will continue to undertake a brief review of the financial position of the Fund at the end of each financial year to confirm that the contribution rates remain appropriate. The next full triennial actuarial review of the Fund will have an effective date of 30 June 2023 and is expected to be completed late in 2023.

Council also contributes to other accumulation schemes on behalf of a number of employees; however the Council has no ongoing responsibility to make. During the year Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the *Superannuation Guarantee (Administration) Act 1992*.

As required in terms of paragraph 148 of AASB 119 *Employee Benefits*, Council discloses the following details:

- The 2017 actuarial review used the "aggregate" funding method. This is a standard actuarial funding method. The results from this method were: Under the aggregate funding method of financing the benefits, the stability of the Councils' contributions over time depends on how closely the Fund's actual experience matches the expected experience. If the actual experience differs from that expected, the Councils' contribution rate may need to be adjusted accordingly to ensure the Fund remains on course towards financing members' benefits.
- In terms of Rule 27.4 of the Tasplan Trust Deed (Trust Deed), there is a risk that employers within the Fund may incur an additional liability when an Employer ceases to participate in the Fund at a time when the assets of the Fund are less than members' vested benefits. Each member of the Fund who is an employee of the Employer who is ceasing to Participate is required to be provided with a benefit at least equal to their vested benefit in terms of Rule 27.4 (b) (A). However, there is no provision in the Trust Deed requiring an employer to make contributions other than its regular contributions up to the date of cessation of contributions. This issue can be resolved by the Trustee seeking an Actuarial Certificate in terms of Rule 26.5 identifying a deficit and the Trustee determining in terms of Rule 26.3(c) that the particular employer should make the payment required to make good any shortfall before the cessation of participation is approved.
- The application of Fund assets on Tasplan being wound-up is set out in Rule 41.4. This Rule provides that expenses and taxation liabilities should have first call on the available assets. Additional assets will initially be applied for the benefit of the then remaining members and/or their Dependents in such manner as the Trustee considers equitable and appropriate in accordance with the Applicable Requirements (broadly, superannuation and taxation legislative requirements and other requirements as determined by the regulators).
The Trust Deed does not contemplate the Fund withdrawing from Tasplan. However it is likely that Rule 27.4 would be applied in this case (as detailed above).
- The Fund is a defined benefit Fund.
- The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. Thus the Fund is not able to prepare standard AASB119 defined benefit reporting.
- During the reporting period the amount of superannuation contributions paid to defined benefits schemes was \$0 (2019-20, \$0), and the amount paid to accumulation schemes was \$0 (2019-20, \$16,455).
- During the next reporting period the expected amount of superannuation contributions to be paid to defined benefits schemes is \$0, and the amount to be paid to accumulation schemes is \$0.
- As reported above, Assets exceeded accrued benefits as at the date of the last actuarial review, 30 June 2020. Moderate investment returns, since that date, make it quite probable that this is still the position. The financial position of the Fund will be fully investigated at the actuarial review as at 30 June 2023.
- An analysis of the assets and vested benefits of sub-funds participating in the Scheme, prepared by Rice Warner Pty Ltd as at 30 June 2020, showed that the Fund had assets of \$51.94 million and members' Vested Benefits were \$43.41 million. These amounts represented 0.53% and 0.45% respectively of the corresponding total amounts for Tasplan.
- As at 30 June 2020 the Fund had 95 members and the total employer contributions and member contributions for the year ending 30 June 2020 were \$927,231 and \$235,365 respectively.

		2021 \$'000	2020 \$'000
Note 9.4 Superannuation (continued)			
Fund			
Defined Benefits Fund			
Employer contributions to TasPlan		-	-
		-	-
Employer contributions payable to TasPlan at reporting date		-	-
		-	-
Accumulation Funds			
Employer contributions to:			
Quadrant Superannuation Scheme		140	156
Spirit Super (formerly TasPlan Superannuation)		284	257
Vision Super		41	17
Bendigo Smart Start Super		10	-
Host Plus		18	21
Australian Super		13	7
Commonwealth Bank Group Super		10	9
Captain Pugwash Superannuation Fund		15	17
Retail Employees Superannuation Trust (REST)		10	7
Uni Super		0	6
Hesta Super		1	3
Settlers Super		9	6
AMP Super		7	3
HUB24 Super		13	1
TWUSUPER		4	1
Local Government Super		2	-
		576	511
Note 9.5 Commitments			
Capital Expenditure Commitments			
Roads & Bridges		-	-
Buildings		881	-
Drainage		86	-
Reserves		-	-
Information Technology		580	708
Total Capital Expenditure Commitments		1,547	708
Contractual Commitments			
Contractual commitments at end of financial year but not recognised in the financial report are as follows:			
Maydena & Westerway Town Maintenance Contract (Commenced 6 November 2017 for a term of 5 years)		66	115
Waste Management & Resource Recovery Contract (Commenced 1 April 2018 for a term of 5 years)		441	692
Kerbside Garbage & Recycling Collection Contract (Commenced 1 July 2018 for a term of 5 years)		692	1,027
Green Waste Management Contract (Commenced 1 March 2019 for a term of 3 years)		45	113
Council Buildings Internal Cleaning Services Contract (Commenced 1 July 2019 for a 3 year term)		78	155
Security Services Contract (Commenced 30 October 2020 to 30 October 2025)		273	-
Gravel Supplies Peppermint Hill Tip (25 July 2020 to 30 June 2023)		100	-
Total Contractual Commitments		1,695	2,104
Note 9.6 Operating Leases			
(a) Operating Lease Commitments			
Council entered into operating leases during 2017-18 for the use of five Konica Minolta photocopy machines.			
At the reporting date, Council had the following obligations under non-cancellable operating leases for the lease of equipment and land and buildings for use within Council's activities (these obligations are not recognised as liabilities):			
Not later than one year		10	10
Later than one year and not later than five years		4	13
Later than five years		-	-
		13	23
Note 9.7 Contingent Liabilities and Contingent Assets			
Contingent Liabilities			
Council is presently involved in several confidential legal matters, which are being conducted through Council's solicitors.			
As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowance for these contingencies has been made in the financial report.			
Contingent Assets			
Council does not have any expected contingent assets to be received.			

Note 9.8 Financial Instruments

(a) Interest Rate Risk

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

2021

	Weighted average interest rate	Floating interest rate \$'000	Fixed interest maturing in:			Non-interest bearing \$'000	Total \$'000
			1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000		
Financial Assets							
Cash and cash equivalents	0.18%	5,002	-	-	-	-	5,002
Trade and other receivables	6.81%	-	315	95	270	965	1,645
Investment in water corporation		-	-	-	-	19,859	19,859
<i>Total Financial Assets</i>		5,002	315	95	270	20,825	26,506
Financial Liabilities							
Trade and other payables		-	1,078	-	-	364	1,442
Contract liabilities		-	913	-	-	-	913
Trust funds and deposits		-	-	-	-	119	119
Interest-bearing loans and borrowings	3.46%	-	562	1,638	2,238	-	4,438
<i>Total financial liabilities</i>		-	2,553	1,638	2,238	483	6,912
Net financial assets (liabilities)		5,002	(2,238)	(1,543)	(1,968)	20,341	19,593

2020

	Weighted average interest rate	Floating interest rate \$'000	Fixed interest maturing in:			Non-interest bearing \$'000	Total \$'000
			1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000		
Financial Assets							
Cash and cash equivalents	0.08%	5,833	-	-	-	-	5,833
Trade and other receivables	8.10%	-	341	290	180	188	999
Investment in water corporation		-	-	-	-	18,327	18,327
<i>Total financial assets</i>		5,833	341	290	180	18,515	25,159
Financial Liabilities							
Trade and other payables		-	724	-	-	122	846
Revenue received in advance		-	551	-	-	-	551
Trust funds and deposits		-	-	-	-	248	248
Interest-bearing loans and borrowings	4.42%	-	528	1,606	1,324	-	3,458
<i>Total financial liabilities</i>		-	1,803	1,606	1,324	369	5,102
Net financial assets (liabilities)		5,833	(1,462)	(1,316)	(1,144)	18,146	20,057

Note 9.8 Financial Instruments (continued)

(b) Fair Value

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Financial Instruments	Total carrying amount as per Balance Sheet		Aggregate net fair value	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
<i>Financial Assets</i>				
Cash and Cash Equivalents	5,002	5,833	5,002	5,833
Trade and Other Receivables	1,645	999	1,645	999
Investment in Water Corporation	19,859	18,327	19,859	18,327
<i>Total Financial Assets</i>	<u>26,507</u>	<u>25,159</u>	<u>26,507</u>	<u>25,159</u>
<i>Financial Liabilities</i>				
Trade and Other Payables	1,442	846	1,442	846
Contract liabilities	913	551	598	232
Trust Funds and Deposits	119	248	119	248
Interest-Bearing Loans and Borrowings	4,430	3,458	4,602	3,698
<i>Total Financial Liabilities</i>	<u>6,905</u>	<u>5,102</u>	<u>6,761</u>	<u>5,024</u>

(c) Credit Risk

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets as indicated in the Statement of Financial Position.

(d) Risks and Mitigation

The risks associated with our main financial instruments and our policies for minimising these risks are detailed below.

Market Risk

Market risk is the risk that the fair value or future cash flows of our financial instruments will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

Interest Rate Risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.

Our loan borrowings are sourced from Tasmanian Public Finance Corporation (Tascorp) and major Australian banks by a tender process.

We manage interest rate risk on our net debt portfolio by:

- ensuring access to diverse sources of funding;
- reducing risks of refinancing by managing in accordance with target maturity profiles; and
- setting prudential limits on interest repayments as a percentage of rate revenue.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 1993*. We manage interest rate risk by adopting an investment policy that ensures:

- conformity with State and Federal regulations and standards,
- capital protection,
- appropriate liquidity,
- diversification by credit rating, financial institution and investment product,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

Note 9.8 Financial Instruments (continued)

Credit risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council have exposure to credit risk on some financial assets included in our Statement of Financial Position. To help manage this risk:

- we have a policy for establishing credit limits for the entities we deal with;
- we may require collateral where appropriate; and
- we only invest surplus funds with financial institutions which have a recognised credit rating specified in our Investment policy.

Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable policy note. Council generally trades with recognised, creditworthy third parties, and as such collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation.

In addition, receivable balance are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

Council may also be subject to credit risk for transactions which are not included in the Statement of Financial Position, such as when Council provides a guarantee for another party. Details of our Contingent Liabilities are disclosed in Note 9.7.

Credit quality of contractual financial assets that are neither past due nor impaired

	Financial Institutions (AAA credit rating)	Government agencies (BBB credit rating)	Other (min BBB credit rating)	Total
2021				
Cash and Cash Equivalents	5,002	-	-	5,002
Trade and Other Receivables	-	-	1,645	1,645
Total Contractual Financial Assets	5,002	-	1,645	6,647
2020				
Cash and Cash Equivalents	5,833	-	-	5,833
Trade and Other Receivables	-	-	999	999
Total Contractual Financial Assets	5,833	-	999	6,832

2021
\$'000

2020
\$'000

Movement in Provisions for Expected Credit Losses of Trade and Other Receivables

Balance at the beginning of the year	2	215
New Credit Losses recognised during the year	(2)	(2)
Amounts already provided for and written off as uncollectible	2	(111)
Amounts provided for but recovered during the year	-	(100)
Balance at end of year	2	2

	2021 \$'000	2020 \$'000
Note 9.8 Financial Instruments (continued)		
<i>Credit risk (continued)</i>		
Ageing of Trade and Other Receivables		
At balance date other debtors representing financial assets were past due but not impaired. These amounts relate to a number of independent customers for whom there is no recent history of default. The ageing of the Council's Trade and Other Receivables was:		
Current (not yet due)	656	122
Past due by up to 30 days	115	12
Past due between 31 and 180 days	157	18
Past due between 181 and 365 days	36	11
Past due by more than 1 year	681	836
Total Trade & Other Receivables	1,645	999

Ageing of individually impaired Trade and Other Receivables

At balance date, receivables representing financial assets with a nominal value of \$2,204 (2019-20: \$2,761) were provided for. The individually impaired debtors relate to general and sundry debtors and have been impaired as a result of their doubtful collection.

The ageing of Trade and Other Receivables that have been individually determined as impaired at reporting date was:

Current (not yet due)	-	-
Past due by up to 30 days	-	-
Past due between 31 and 180 days	-	-
Past due between 181 and 365 days	-	-
Past due by more than 1 year	2	2
Total Trade & Other Receivables	2	2

Liquidity risk

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial assets at all.

To help reduce these risks we:

- have a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;
- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

Note 9.8 Financial Instruments (continued)

Liquidity risk (continued)

The table below lists the contractual maturities for Financial Liabilities.

These amounts represent the discounted cash flow payments (ie principal only).

2021	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	1,442	-	-	-	-	1,442	1,442
Contract liabilities	913	-	-	-	-	913	913
Trust funds and deposits	119	-	-	-	-	119	119
Interest-bearing loans and borrowings	258	304	536	1,102	2,238	4,438	4,438
Total financial liabilities	2,732	304	536	1,102	2,238	6,912	6,912

2020	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	846	-	-	-	-	846	846
Contract liabilities	551	-	-	-	-	551	551
Trust funds and deposits	248	-	-	-	-	248	248
Interest-bearing loans and borrowings	264	264	503	1,102	1,325	3,458	3,458
Total financial liabilities	1,909	264	503	1,102	1,325	5,103	5,103

Note 9.8 Financial Instruments (continued)

(e) Sensitivity Disclosure Analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months (Base rates are sourced from Reserve Bank of Australia):

- A parallel shift of + .5% and -.5% in market interest rates (AUD) from year-end rates of 3.46%.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year-end, if the above movements were to occur.

		Interest rate risk			
		-.5%		+.5%	
		-50 basis points		+50 basis points	
		Profit	Equity	Profit	Equity
2021	\$'000	\$'000	\$'000	\$'000	\$'000
Financial assets:					
Cash and cash equivalents	5,002	(25)	(25)	25	25
Trade and other receivables	1,645	(8)	(8)	8	8
Financial liabilities:					
Interest-bearing loans and borrowings	4,430	(22)	(22)	22	22
		Interest rate risk			
		-.5 %		+.5%	
		-50 basis points		+50 basis points	
		Profit	Equity	Profit	Equity
2020	\$'000	\$'000	\$'000	\$'000	\$'000
Financial assets:					
Cash and cash equivalents	5,833	(29)	(29)	29	29
Trade and other receivables	999	(5)	(5)	5	5
Financial liabilities:					
Interest-bearing loans and borrowings	3,458	(17)	(17)	17	17

Note 9.9 Fair Value Measurements

Council measures and recognises the following assets at fair value on a recurring basis:

- Investment in Water Corporation
- Property, Infrastructure, Plant and Equipment
 - Land
 - Land Under Roads
 - Buildings
 - Heritage Buildings
 - Roads
 - Bridges
 - Footpaths and Cycleways
 - Drainage
 - Recreational, Leisure and Community Facilities
 - Waste Management Structures
 - Landfill Restoration

Council does not measure any liabilities at fair value on a recurring basis.

(a) Fair Value Hierarchy

AASB 13 *Fair Value Measurement* requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset and liability held at fair value by the Council. The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2021.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates. If one or more of the significant inputs is not based on observable market data, the asset is included in Level 3. This is the case for Council infrastructure assets, which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

As at 30 June 2021

	Note	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Recurring Fair Value Measurements					
Investment in Water Corporation	5.1	-	-	19,859	19,859
Land	6.1	-	8,190	-	8,190
Land Under Roads	6.1	-	-	5,540	5,540
Buildings	6.1	-	5,980	-	5,980
Heritage Buildings	6.1	-	-	750	750
Roads	6.1	-	-	74,658	74,658
Bridges	6.1	-	-	9,571	9,571
Footpaths and Cycleways	6.1	-	-	5,595	5,595
Drainage	6.1	-	-	8,501	8,501
Recreational, Leisure and Community Facilities	6.1	-	-	10,280	10,280
Waste Management Structures	6.1	-	-	914	914
Landfill Restoration	6.1	-	-	4,990	4,990
		-	14,170	140,658	154,828

Note 9.9 Fair Value Measurements (continued)

As at 30 June 2020

	Note	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Recurring Fair Value Measurements					
Investment in Water Corporation	5.1	-	-	18,327	18,327
Land	6.1	-	8,113	-	8,113
Land Under Roads	6.1	-	-	5,540	5,540
Buildings	6.1	-	3,215	-	3,215
Heritage Buildings	6.1	-	-	758	758
Roads	6.1	-	-	68,994	68,994
Bridges	6.1	-	-	9,189	9,189
Footpaths and Cycleways	6.1	-	-	5,382	5,382
Drainage	6.1	-	-	8,494	8,494
Recreational, Leisure and Community Facilities	6.1	-	-	4,145	4,145
Waste Management Structures	6.1	-	-	949	949
Landfill Restoration	6.1	-	-	3,895	3,895
		-	11,328	125,673	137,001

Transfers Between Levels of the Hierarchy

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting period.

**There were no transfers between Levels 1 and 2 during the year, nor between Levels 2 and 3.

(b) Highest and Best Use

AASB 13 *Fair Value Measurement*, requires the fair value of non-financial assets to be calculated based on their "highest and best use". All assets valued at fair value in this Note are being used for their "highest and best use".

(c) Valuation Techniques and Significant Inputs Used to Derive Fair Values

Investment in Water Corporation

Refer to Note 5.1 for details of valuation techniques used to derive fair values.

Land

Land fair values were determined by the Valuer-General's Assessment effective 1 July 2017 and since that time, indices have been applied to ensure values remain current. Level 2 valuation inputs were used to value land in freehold title as well as land used for special purposes, which is restricted in use under current planning provisions. Sale prices of comparable land sites in close proximity are adjusted for differences in key attributes such as property size.

Land Under Roads

Land under roads is based on the unit rate provided by the Valuer-General as at 2019 - this unit rate has been multiplied by the m2 road data held in Council's asset management system.

Buildings

The fair value of buildings were determined as part of a revaluation in 2020-2021 by APV valuers and Asset Management. Level 2 valuation inputs were used to value buildings. Where there is a market for Council building assets, fair value has been derived from the sale prices of comparable properties after adjusting for differences in key attributes such as property size. The most significant input into this valuation approach was price per square metre.

Heritage Buildings

Heritage buildings were excluded from the building revaluation in 2020-2021 and are still determined through the Valuer-General's Assessment effective 1 July 2017. Since that time, indices have been applied to ensure values remain current.

Where Council buildings are of a specialist nature (eg heritage buildings) and there is no active market for the assets, fair value has been determined on the basis of replacement with a new asset having similar service potential. The gross current values have been derived from reference to market data for recent projects and costing guides.

While the unit rates based on square metres can be supported by market evidence (Level 2), the estimates of residual value and useful life that are used to calculate accumulated depreciation comprise unobservable inputs (Level 3). Where these other inputs are significant to the valuation the overall valuation has been classified as Level 3.

Note 9.9 Fair Value Measurements (continued)

Infrastructure Assets

All Council infrastructure assets were fair valued using written down current replacement cost. This valuation comprises the asset's gross replacement cost less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. The resulting valuation reflects the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

The unit rates (labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on a "Greenfield" assumption meaning that the CRC was determined as the full cost of replacement with a new asset including components that may not need to be replaced, such as earthworks.

The level of accumulated depreciation for infrastructure assets was determined based on the age of the asset and the useful life adopted by Council for the asset type. Estimated useful lives and residual values are disclosed in Note 6.1.

The calculation of CRC involves a number of inputs that require judgement and are therefore classed as unobservable. While these judgements are made by qualified and experienced staff, different judgements could result in a different valuation. The table at (d) below summarises the effect that changes in the most significant unobservable inputs would have on the valuation.

The methods for calculating CRC are described under individual asset categories below.

Roads, Including Footpaths & Cycleways

A full valuation of roads was undertaken by Council's appointed Engineer in 2017/2018 and 2018/2019. In 2020/2021, Council has applied the Road and Bridge Construction Australia index of 4.7%.

Council categorises its road infrastructure into urban and rural roads and then further sub-categorises these into sealed and unsealed roads. Urban roads are managed in segments of 1,000m, while rural roads are managed in 1,000m segments. All road segments are then componentised into formation, pavement, sub-pavement and seal (where applicable). Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment. Council also assumes a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials.

CRC is based on the road area multiplied by a unit price; the unit price being an estimate of labour and material inputs, services costs, and overhead allocations. Council assumes that pavements are constructed to depths of 10 cms for high traffic areas and 8 cms for lower traffic locations. For internal construction estimates, material and services prices are based on existing supplier contract rates or supplier price lists and labour wage rates are based on Council's Enterprise Bargaining Agreement (EBA). Where construction is outsourced, CRC is based on the average of completed similar projects over the last few years.

Bridges

A full valuation of bridges assets was undertaken by independent valuers, Aus Span, effective 30 June 2021. Each bridge is assessed individually and componentised into sub-assets representing the deck and sub-structure. The valuation is based on the material type used for construction and the deck and sub-structure area.

Drainage

A full valuation of drainage infrastructure was undertaken by Council's appointed Engineer during 2019-2020. Drainage assets were indexed in 2020-2021 by a Council determined index. Similar to roads, drainage assets are managed in segments; pits and pipes being the major components.

Consistent with roads, Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment and that a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials.

CRC is based on the unit price for the component type. For pipes, the unit price is multiplied by the asset's length. The unit price for pipes is based on the construction material as well as the depth the pipe is laid.

Recreational, Leisure and Community Facilities

The fair value of Council's recreational, leisure and community facilities were determined as part of a revaluation in 2020-2021 by APV valuers and Asset Management. By nature this Asset Class comprises a range of assets that have different design features and or even uses and as a result needed to be differentiated to enable the application of different valuation inputs; - market, income or cost approach. As a result, the approach may have included the adoption of a singular or multiple techniques.

Note 9.9 Fair Value Measurements (continued)

Evidence of market value was obtained from the sales evidence of similar or reference assets. The assets were assessed in terms of the factors relevant to a market participant and a value determined after adjusting for the difference in these factors embodied within the asset and the reference assets. The income approach has been applied for assets where the income generating capability of the asset provides the best estimate of the asset. The cost approach is based on determining the replacement cost of the modern equivalent and then adjusting for the level of consumed future economic benefit and impairment.

Waste Management Structures

Waste Management Structures were indexed in 2020-2021 by a Council determined index to ensure values remain current.

Landfill Restoration

This asset was recognised for the first time in 2018-2019, based on a valuation by an external construction company. In the current year, the asset and Council's Landfill Restoration Provision (Note 7.3) have been revalued to reflect increased estimated restoration and rehabilitation costs.

Depreciation of the Landfill Restoration is determined by reference to the estimated remaining life of Council's Peppermint Hill Landfill site plus a ten year allowance for on-going rehabilitation costs. In 2020-2021, the estimated remaining life of the site changed from 4 years to 12 years, or 2033. As a result, the asset increased in value.

Other Infrastructure

Other Infrastructure is not deemed to be significant in terms of Council's Statement of Financial Position.

Note 9.9 Fair Value Measurements (continued)

(d) Unobservable Inputs and Sensitivities

Asset / liability category*	Carrying amount (at fair value)	Key unobservable inputs *	Expected range of inputs	Description of how changes in inputs will affect the fair value
Investment in Water Corporation	19,859	Refer to note 5.1 for a description of the valuation basis.		

*There were no significant inter-relationships between unobservable inputs that materially affect fair values.

(e) Changes in Recurring Level 3 Fair Value Measurements

The changes in Level 3 property plant and equipment assets with recurring fair value measurements are detailed in Note 6.1 (Property, Infrastructure, Plant and Equipment). Heritage buildings, which are classified as Level 3 are separately disclosed in Note 6.1. Investment in Water Corporation, which is classified as Level 3 has been separately disclosed in Note 5.1

There have been no transfers between Level 1, 2 or 3 measurements during the year.

(f) Valuation Processes

Council's current policy for the valuation of Property, Infrastructure, Plant and Equipment, Investment in Water Corporation and Investment Property (recurring fair value measurements) is set out in Notes 5.1 and 6.1 respectively.

Non-recurring fair value measurements are made at the point of reclassification by a registered valuer.

(g) Assets and Liabilities not measured at fair value but for which Fair Value is disclosed

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes.

Council borrowings are measured at amortised cost with interest recognised in profit or loss when incurred. The fair value of borrowings disclosed in Note 9.11 is provided by Tascorp (Level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (Level 2).

Note 9.10 Events Occurring After Balance Date

There have been no events occurring after balance date which effect these financial statements.

Note 10 Other Matters

Note 10.1 Related Party Transactions

(i) Responsible Persons

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

Councillors

Ben Shaw (Mayor 01/11/2018 to 30/06/2021)
Jessica Cosgrove (Deputy Mayor 01/11/2018 to 30/06/2021)
Paul Belcher (Councillor 01/11/2018 to 30/06/2021)
Luke Browning (Councillor 01/11/2018 to 30/06/2021)
Martyn Evans (Councillor 01/11/2018 to 30/06/2021)
Julie Triffett (Councillor 01/11/2018 to 30/06/2021)
Natasha Woods (Councillor 09/07/2019 to 30/06/2021)
Frank Pearce (Councillor 14/10/2019 to 30/06/2021)

General Manager

Dean Griggs (25/05/2020 to 30/06/2021)

Executive Manager

Richard Blackwell (24/07/2017 to 28/10/2020)
Amanda McCall (02/11/2020 to 30/06/2021)
Quecha Horning (02/11/2020 to 30/06/2021)
Ian Hart (07/12/2020 to 30/06/2021)
Daniel Marr (10/05/21 to 30/06/2021)

Acting Executive Managers

Amanda McCall (26/11/2019 to 1/11/2020)

Chief Financial Officer

Bill Richardson (06/05/2019 to 07/05/2021)

(ii) Councillor Remuneration

2021

	Allowances \$	Vehicles ¹ \$	Total Compensation AASB 124 \$	Expenses ² \$	Total allowances and expenses section 72 \$
Mayor	42,987	-	42,987	4,661	47,648
Deputy Mayor	25,764	-	25,764	-	25,764
Councillors	78,982	-	78,982	-	78,982
Total	147,732	-	147,732	4,661	152,393

2020

	Allowances \$	Vehicles ¹ \$	Total Compensation AASB 124 \$	Expenses ² \$	Total allowances and expenses section 72 \$
Mayor	44,988	-	44,988	3,013	48,001
Deputy Mayor	25,157	-	25,157	-	25,157
Councillors	76,622	-	76,622	-	76,623
Total	146,767	-	146,767	3,013	149,781

¹ Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance cost and parking (including notional value of parking provided at premises that are owned or leased and fringe benefits tax).

² Section 72(1)cb of the *Local Government Act 1993* requires the disclosure of expenses paid to Councillors.

Note 10.1 Related Party Transactions (continued)

(iii) Key Management Personnel Remuneration

2021	Remuneration band	Number of employees	Short term employee benefits				Post employment benefits			Non-monetary Benefits ⁸	Total
			Salary ¹	Short-term Incentive Payments ²	Vehicles ³	Other Allowances and Benefits ⁴	Super-annuation ⁵	Other Long-term Benefits ⁶	Termination Benefits ⁷		
			\$	\$	\$	\$	\$	\$	\$	\$	\$
	\$ 1 - \$ 20,000	1	14,425	-	-	1,154	2,103	100	-	1,106	18,888
	\$60,001 - \$80,000	2	148,905	-	-	-	20,085	930	-	8,846	178,766
	\$100,001 - \$120,000	1	112,239	-	-	-	10,945	-	105,534	-	228,719
	\$120,001 - \$140,001	2	256,240	-	-	-	31,485	18,910	23,840	13,576	344,052
	\$180,001 - \$200,000	1	184,291	-	-	12,000	24,905	6,045	-	7,081	234,323
Total			716,101	-	-	13,154	89,524	25,985	129,374	30,610	1,004,748

2020	Remuneration band	Number of employees	Short term employee benefits				Post employment benefits			Non-monetary Benefits ⁸	Total
			Salary ¹	Short-term Incentive Payments ²	Vehicles ³	Other Allowances and Benefits ⁴	Super-annuation ⁵	Other Long-term Benefits ⁶	Termination Benefits ⁷		
			\$	\$	\$	\$	\$	\$	\$	\$	\$
	\$ 1 - \$ 20 000	1	15,001	-	-	-	2,025	-	-	1,410	18,436
	\$140 001 - \$160 000	1	240,228	-	-	-	31,448	-	-	27,974	299,649
	\$160 001 - \$180 000	2	126,536	-	-	-	16,161	-	-	21,450	164,147
	\$280 001 - \$300 000	1	124,002	-	15,563	4,173	15,653	-	156,829	(32,912)	283,309
Total			505,767	-	15,563	4,173	65,287	-	156,829	17,922	765,541

¹ Gross Salary includes all forms of consideration paid and payable for services rendered, compensated absences during the period and salary sacrifice amounts.

² Short term incentive payments are non-recurrent payments which depend on achieving specified performance goals within specified timeframes. These payments are capped at 15% of base salary.

³ Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance cost and parking (including notional value of parking provided at premises that are owned or leased and fringe benefits tax). No vehicles in 2020-2021 for KMP.

⁴ Other benefits includes all other forms of employment allowances (excludes reimbursements such as travel, accommodation or meals), payments in lieu of leave, and any other compensation paid and payable. Includes vehicle allowance in lieu of providing a vehicle.

⁵ Superannuation means the contribution to the superannuation fund of the individual.

⁶ Other long-term employee benefits, including long-service leave or sabbatical leave, jubilee or other long-service benefits, long-term disability benefits and, if they are not payable wholly within twelve months after the end of the period, profit-sharing, bonuses and deferred compensation; other non-monetary benefits (such as housing, subsidised goods or services etc).

⁷ Termination benefits include all forms of benefit paid or accrued as a consequence of termination.

⁸ Other non-monetary benefits include annual and long service leave movements and non-monetary benefits (such as housing, subsidised goods or services etc).

Note 10.1 Related Party Transactions (continued)

(iv) Remuneration Principles

Councillors

Councillors allowances and other expenses are paid in accordance with the *Local Government Act 1993* and are indexed annually by the State Government in November each year.

Executives

The employment terms and conditions of senior executives are contained in individual employment contracts and prescribe total remuneration, superannuation, annual and long service leave, vehicle and salary sacrifice provisions. In addition to their salaries, Council also provides non-cash benefits and contributes to post-employment superannuation plans on their behalf.

The performance of each senior executive, including the General Manager, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, including the General Manager, contain a termination clause that requires the senior executive or Council to provide a minimum notice period of up to six months prior to termination of the contract. Whilst not automatic, contracts can be extended.

(v) Transactions with Related Parties

In accordance with s84(2)(b) of the *Local Government Act 1993*, no interests have been notified to the General Manager in respect of any body or organisation with which the Council has major financial dealings.

(vi) Loans and Guarantees to/from Third Parties

There were no loans in existence at balance date that have been made, guaranteed or secured by the council to a third party.

Note 10.2 Special Committees and Other Activities

The *Local Government Act 1993* provides Councils with the authority to create Committees made up of only Councillors or Special Committees. Derwent Valley Council has established the following Special Committees and Organisations which have revenue and/or expenditure contained within these Financial Statements:

- Historical Information Centre Committee
- New Norfolk Business Alliance Committee
- Friends of Willow Court
- Derwent Valley Autumn Festival Committee
- New Norfolk Swimming Pool Committee
- Derwent Valley Visitor Information Centre

Note 10.3 Other significant accounting policies and pending accounting standards

(a) Taxation

Council is exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax and the Goods and Services Tax.

Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(b) Impairment of non-financial assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the Statement of Other Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset. For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

(c) Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next twelve months, being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

(d) Financial guarantees

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued. The liability is initially measured at fair value, and if there is material increase in the likelihood that the guarantee may have to be exercised, at the higher of the amount determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised less cumulative amortisation, where appropriate. In the determination of fair value, consideration is given to factors including the probability of default by the guaranteed party and the likely loss to Council in the event of default.

(e) Contingent assets, contingent liabilities and commitments

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

Commitments are not recognised in the Statement of Financial Position. Commitments are disclosed at their nominal value inclusive of the GST payable.

(f) Budget

The estimated revenue and expense amounts in the Statement of Other Comprehensive Income represent revised budget amounts and are not audited.

(g) Adoption of new and amended accounting standards

In the current year, Council has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to its operations and effective for the current annual reporting period.

(i) AASB 2018-7 *Amendments to Australian Accounting Standards – Definition of Material*

The amendments refine the definition of material in AASB 101 and are applicable for the year ended 30 June 2021. The amendments clarify the definition of material and includes guidance relating to obscuring information that could be reasonably expected to influence decisions of the primary users of the financial information. The amendments include additional guidance to the definition of material, gives it more prominence, and clarifies the explanation accompanying the definition of material. The adoption of the amendments has not had any significant impact on Council.

Note 10.3 Other significant accounting policies and pending accounting standards (continued)

(h) Pending Accounting Standards

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2020 reporting periods. Council's assessment of the impact of the relevant new standards and interpretations is that all other Australian accounting standards and interpretations with future effective dates are either not applicable to Council's activities, or have no material impact.

Note 10.4 Significant Business Activities

Council has assessed and identified no Significant Business Activities.

Accounting Policy

Significant business activities

Council is required to report the operating, capital and competitive neutrality costs in respect of each significant business activity undertaken by the Council. Council's disclosure is reconciled above. Council has determined, based upon materiality that as defined above that no significant business activities need to be considered.

Note	10.5 Management Indicators	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
(a)	Underlying surplus or deficit					
	Net result for the year		549	2,638	1,861	4,747
	Less non-operating income:					
	Capital grants received specifically for new or upgraded assets		1,874	2,860	1,392	476
	Assets brought to Account		-	-	204	-
	Recognition of Land Under Roads Asset		-	-	-	4,446
	Adjustment of FAG Grants received in advance		(103)	48	57	91
	Underlying Surplus/(Deficit)	0	(1,222)	(270)	208	(266)

The intent of the underlying result is to show the outcome of a council's normal or usual day to day operations.

(b)	Underlying Surplus Ratio					
	<u>Underlying surplus or deficit</u>		(1,222)	(270)	208	(266)
	Recurrent Income*		14,195	15,562	13,863	13,077
	Underlying Surplus Ratio %	0%	-8.61%	-1.73%	1.50%	-2.03%

This ratio serves as an overall measure of financial operating effectiveness.

Council's performance in regard to this ratio is considered satisfactory.

(c)	Net Financial Liabilities					
	Liquid Assets Less		6,647	6,832	7,547	7,341
	Total Liabilities		15,390	12,231	12,604	7,286
	Net Financial Liabilities	0	(8,743)	(5,399)	(5,057)	55

This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would be needed to fund the shortfall.

(d)	Net Financial Liabilities Ratio					
	<u>Net Financial Liabilities</u>		(8,817)	(5,399)	(5,057)	55
	Recurrent income*		14,195	15,562	13,863	12,875
	Net Financial Liabilities Ratio %	0% - (50%)	-62.11%	-34.69%	-36.48%	0.43%

This ratio indicates the net financial obligations of Council compared to its recurrent income.

(e) Asset Consumption Ratio

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of Council.

Transport Infrastructure

<u>Fair value (Carrying amount)</u>	85,793	83,566	79,629	78,728
Current replacement cost (Gross)	133,981	136,480	131,660	129,321
Asset consumption ratio %	64.03%	61.23%	60.48%	60.88%

Buildings

<u>Fair value (Carrying amount)</u>	6,730	3,973	3,597	3,357
Current replacement cost (Gross)	10,593	4,849	4,455	4,124
Asset consumption ratio %	63.53%	81.93%	80.74%	81.40%

Drainage

<u>Fair value (Carrying amount)</u>	8,501	8,494	7,448	6,520
Current replacement cost (Gross)	19,269	19,023	14,971	13,782
Asset consumption ratio %	44.12%	44.65%	49.75%	47.31%

This ratio indicates the level of service potential available in Council's existing asset base.

Council's performance in regard to this ratio is considered satisfactory.

		2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
Note 10.5 Management Indicators (continued)					
(f) Asset Renewal Funding Ratio					
An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of Council.					
<i>****Transport Infrastructure</i>					
Projected capital funding outlays**		0	0	17,307	19,500
Projected capital expenditure funding***		0	0	13,330	15,193
Asset renewal funding ratio %	90-100%	0.00%	0.00%	129.83%	128.35%
<i>****Buildings</i>					
Projected capital funding outlays**		0	0	84	94
Projected capital expenditure funding***		0	0	511	576
Asset renewal funding ratio %	90-100%	0.00%	0.00%	16.39%	16.38%
<i>****Drainage</i>					
Projected capital funding outlays**		0	0	3,140	3,538
Projected capital expenditure funding***		0	0	1,564	1,762
Asset renewal funding ratio %	90-100%	0.00%	0.00%	200.76%	200.78%

** Current value of projected capital funding outlays for an asset identified in Council's long-term financial management plan.

*** Value of projected capital expenditure funding for an asset identified in Council's long-term strategic asset management plan.

This ratio measures Council's capacity to fund future asset replacement requirements.

****Council is currently in the process of compiling an up-to-date long-term financial management plan and long-term strategic asset management plans for its Transport Infrastructure, Building and Drainage Assets which, when complete, will enable accurate projections to be provided for this ratio.

(g) Asset Sustainability Ratio

Capex on replacement/renewal of existing assets		6,124	6,019	3,934	2,506
Annual depreciation expense		3,372	3,775	2,498	2,518
Asset sustainability ratio %	100%	181.63%	159.44%	157.49%	99.52%

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

Council's performance in regard to this ratio is considered satisfactory.

Certification of the Financial Report

The financial report presents fairly the financial position of the Derwent Valley Council as at 30 June 2021 and the results of its operations and cash flows for the year then ended, in accordance with the *Local Government Act 1993* (as amended), Australian Accounting Standards and other authoritative pronouncements issued by the Australian Accounting Standards Board.



Dean Griggs
General Manager

Date : 17/11/2021



**Derwent
Valley
COUNCIL**