

# ANNUAL PLAN 2023 - 2024





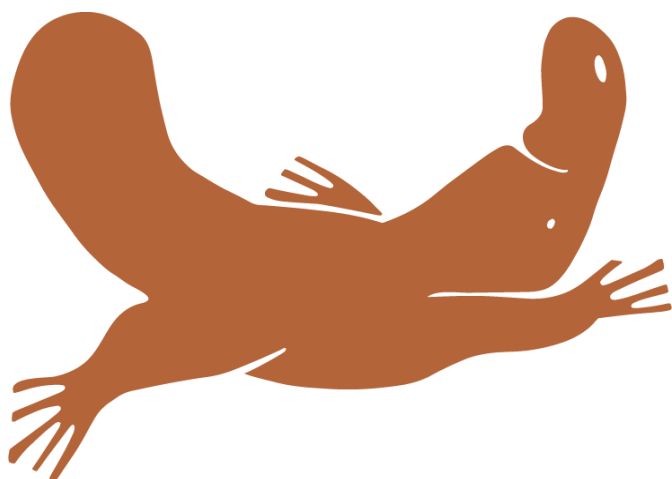


In recognition of the deep history and culture of lutruwitta/Tasmania, we would like to acknowledge the Linawina people, the traditional owners of the land upon which we work. We acknowledge and pay our respects to all Tasmanian Aboriginal Communities; all of whom have survived invasion and dispossession and continue to maintain their identity and culture.



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## INTRODUCTION

Derwent Valley Council's Annual Plan for the 2023/2024 financial year has been prepared and adopted by Council in accordance with Section 71 of the Local Government Act 1993 in that it:

- Is consistent with Council's strategic plan.
- Includes a statement of the manner in which Council is to meet the goals and objectives of the strategic plan.
- Includes a summary of the budget estimates adopted by Council.
- Includes a summary of the major strategies to be used in relation to the Council's public health goals and objectives.

In 2023/2024 Council will endeavour to meet the goals and objectives of the strategic plan in an inclusive manner with its citizens.



## COUNCILLORS AS AT 1 JULY 2023

- Mayor Michelle Dracoulis
- Deputy Mayor Luke Browning
- Cr Phil Bingley
- Cr Peter Binny
- Cr Jessica Cosgrove
- Cr Justin Derksen
- Cr Matt Hill
- Cr Sara Lowe



## SUMMARY OF ESTIMATES FOR THE 2023 /2024 FINANCIAL YEAR

Pursuant to the Local Government Act 1993, Council is required to prepare estimates of its revenue and expenditure for each financial year.

Estimated Revenue of the Council	\$17,736,771
Estimated Expenditure of the Council	\$18,820,206
Estimated new borrowings by the Council	\$0
Estimated capital works of the Council	\$7,347,743



# SUMMARY OF STRATEGIES AND INITIATIVES FOR 2023 / 2024

## 1. A vibrant, healthy, and inclusive community.

### 1.1 We foster community, wellbeing, health, safety and quality of life by planning for, and providing community infrastructure, services, and programs that respond to contemporary and future needs.

- Undertake research to develop a health and wellbeing social profile of the Derwent Valley community (lift local program)
- Support community-led initiatives that align with Councils strategic plan through the community grants program.
- Commence development of community wellbeing strategy.
- Promote volunteering opportunities within the Derwent Valley.
- Install new cricket nets at Boyer Oval.
- Install Boyer oval lighting upgrades.
- Commence development of new changeroom and spectator facilities at Boyer Oval.
- Commence design of new changerooms at Tynwald Park for soccer, providing both junior and senior facilities.
- Progressively implement bus stop upgrades to improve accessibility.
- Construction of new columbarium at Malbina cemetery.

### 1.2 We address social inequality and promote social inclusion, including supporting vulnerable or marginalised groups.

- Acknowledge and celebrate national days that reflect our community's diversity and foster social cohesion.
- Commence development of an affordable housing and homelessness strategy through engagement with housing and community service providers.
- Promote support services available for vulnerable community members.
- Deliver an intergenerational project that sees our elders and young people working together for a shared goal.

### 1.3 We support our young people to thrive by partnering to provide local children's and youth services, programs, and opportunities that promote civic engagement, learning and leadership.

- Work in partnership to launch activities as part of 'Youth on Circle' safe space for young people.
- Build on outcomes of the Derwent Valley Youth Summit including a partnerships framework and development of a Youth strategy.
- Advocate for funding, and improved coordination and resources to address priority issues

concerning our young people.

**1.4 We foster community resilience by supporting hazard, natural disaster, and emergency management preparedness, and building community capacity to respond to change and uncertainty.**

- Participate in emergency management and social recovery network meetings with other agencies.
- Create new emergency management section on the website to help inform the community.

**1.5 We continue our journey to increase understanding, respect, and opportunities for Aboriginal people in the Derwent Valley.**

- Commence development of the 'Reflect' Reconciliation Action Plan.
- Acknowledge NAIDOC week and Reconciliation week.



## **2. A thriving and diverse local economy.**

### **2.1 We collaborate with partners to promote the Derwent Valley as the place to visit, work and invest.**

- Review and update the Derwent Valley investment prospectus.
- Distribute a reprint of the Derwent Valley tourism guide.
- Continue the partnership agreement with Destination Southern Tasmania to promote regional tourism and sector development.

### **2.2 We support the continued revitalisation of the New Norfolk area as a regional service centre and visitor destination.**

- Refurbishment of public toilet and upgrade to the car parking at Arthur Square.
- Continue to facilitate the operation of a New Norfolk (High St) market under licencing arrangements.
- Continue to pursue funding opportunities to implement future stages of High Street masterplan.

### **2.3 We encourage local events, festivals and celebrations that showcase the Derwent Valley.**

- Provide support for local events through an event support grant round.
- Promote local community events via the website calendar.
- Facilitate event organisers to host events on Council land/premises.
- Work with partners to build on the success of the 2023 Autumn Festival.
- Participate in DST Paint the Town Red campaign

### **2.4 We recognise and protect Derwent Valley's heritage, culture, creativity, diversity, and competitive advantages.**

- Undertake a significance assessment on Council's heritage collection.
- Prepare an options paper further engagement around the heritage collection (Heritage Futures project).
- Support and promote the activities of creative organisations in the Derwent Valley.

### **2.5 We plan and implement infrastructure projects that encourage development and economic investment in the Derwent Valley.**

- Continue to progress the subdivision at Willow Court.
- Complete the preparation of the Tynwald Park masterplan.
- Commence development of new changeroom and spectator facilities at Boyer Oval.
- Commence design of new changerooms at Tynwald Park for soccer, providing both junior and senior facilities.

### **3. A sustainable natural and built environment.**

#### **3.1 We respond to the Climate Emergency and prepare for the impacts of climate change.**

- Continue implementation of the Lachlan River Flood Resilience Plan.
- Commence work on the Sorell Creek and Glen Dhu flood resilience project.
- Commence implementation of the Lachlan River climate change adaption options project.
- Continue to inform the community on how Council is addressing climate change.

#### **3.2 We value, protect, and enhance the Derwent Valley's natural environment and biodiversity.**

- Deliver natural resource management programs through our ongoing partnerships with Derwent Catchment Project, NRM South, and Derwent Estuary Program.
- Undertake tree planting project at Granton Reserve.
- Continue to eradicate priority weeds through the implementation of our Weed Management Plan through best practice weed management.
- Support and encourage sustainable agricultural programs through the National Landcare Program.

#### **3.3 We prioritise maintenance and renewal of existing infrastructure to ensure it remains safe, functional, and fit for purpose.**

- Undertake Back River Road bridge renewal.
- Undertake Lachlan Road bridge renewal.
- Carter Court / Back River Road rehabilitation.
- Cemetery Road, Malbina rehabilitation.
- Westerway Carpark seal.
- Plenty Valley Road Blackspot.
- Lower Swamp Road, road widening and rehabilitation.
- Continue Glenora Road upgrades.
- Stephen Street, New Norfolk drainage works.
- Commence the pit lid replacement program.
- Esplanade stormwater outfall relocation.
- Upgrade general access bus stops within New Norfolk to comply with DDA requirements.
- Upgrade of footpath on Lower Rd (Corumbene to The Avenue) to improve safety and amenity for pedestrians.

#### **3.4 We reduce Council's environmental impact by embedding sustainable practices into our operations.**

- Track and report on Council's corporate greenhouse gas emissions, and continue to take actions to reduce emissions.
- Upgrade the heating system at New Norfolk Pool to improve energy efficiency and reduce emissions.

**3.5 We support community action by promoting environmental awareness and encouraging sustainable practices at individual and community levels.**

- Continue participation in Garage Sale Trail campaign.
- Support the introduction of the Recycle Rewards Container Refund Scheme.
- Promote Clean Up Australia Day and the activities of Tidy Towns.
- Promote environmental initiatives occurring in the Derwent Valley and opportunities for community involvement.
- Continue implementation of the Waste Strategy.

**3.6 We provide planning services to ensure appropriate development that protects and enhances the natural and built environment.**

- Investigate opportunities and limitations for car parking within New Norfolk to facilitate active reuse of Willow Court and redevelopment of other commercial sites of New Norfolk.
- Liaise with the Tasmanian Planning Commission to facilitate the consultation process and finalise the adoption of the Derwent Valley Local Provisions Schedule.
- Work with applicants and developers to ensure the provisions of the Derwent Valley Interim Planning Scheme 2015 and allied statutory obligations for planning and building are met.
- Continue to proactively respond to the community to assist dog owners and ensure the requirements of the animal control legislation are met.
- Continue to inspect food business and ensure compliance with public health regulations.
- Commence scoping of a needs analysis / feasibility study for housing, recreation and open space options for Kensington Park.

## **4. Good governance and community leadership.**

### **4.1 We provide representative, responsive, and accountable governance that meets our legislative requirements and community needs.**

- Commence implementation of the renewed Strategic Plan.
- Continue implementing council's key strategies.
- Monitoring performance and processes leveraging Council's new IT systems, and performance indicators.
- Ensure our operations and procedures are compliant with relevant legislation.
- Undertake policy reviews to ensure good governance practices.
- Continue to support Councils Audit Panel.
- Commence work on the development of a bylaw to aid Council in meeting community needs.

### **4.2 We maintain strong financial sustainability for now and future generations.**

- Keep budget and general rate increases in line with Long Term Financial and Asset Management plans.
- Review Long Term Financial Management Plans in line with changing economic climates.
- Continue to advocate for investment in the community through grants, commitments and development.
- Review business processes and services to ensure Council is meeting the needs of its growing community.

### **4.3 We build staff capability and capacity to deliver quality service and interactions with the community.**

- Continue prioritising the fostering of a Workplace Health and Safety culture across the organisation.
- Ongoing workforce planning and development to match the long-term needs of the community.

### **4.4 We provide leadership and advocacy on local and regional issues relevant to our community.**

- Continue to ensure regular dialogue with representatives of all tiers of government on matters relevant to the Derwent Valley.
- Continue to represent the needs of our community in discussions around the State Governments Future of Local Government Review.
- Continue to participate in Subregional and regional committees to ensure a strategic and holistic approach is considered to key priorities.

### **4.5 We encourage and facilitate community participation and engagement in decision-making processes.**

- Continue to engage with the community around matters that impact them.
- Evaluate and refine the advisory body model to ensure best practice contemporary engagement.
- Review the community engagement strategy and framework.

- Continue to inform the community and improve how we communicate about the work of Council.
- Review Council's communications strategy in consultation with the community.

**4.6 We foster collaborative partnerships with key stakeholders, including community groups, business, neighbouring councils, and government agencies.**

- Continue partnership and advocacy work across all levels of government.
- Continue partnerships with service providers and community groups to improve outcomes and respond to the needs of the community.
- Continue partnerships with regional Emergency Management Response, as well as Recovery and Resilience networks.



## PUBLIC HEALTH GOALS AND OBJECTIVES

**Pursuant to the Local Government Act 1993, Council is required to include a summary of the major strategies to be used in relation to the Council's public health goals and objectives for each financial year.**

Council's Health Services function is part of the Development Services team and contributes to Council's statutory obligations under the Land Use Planning and Approvals Act 1993, Local Government Act 1993, Public Health Act 1997, Food Act 2003, Burial & Cremation Act 2019, Environmental Management & Pollution Control Act 1994 and the Building Act 2016.

Council's goal is to provide our community with appropriate education and an environment in which risks to health regarding air, water, noise, etc are mitigated.

Council endeavours to maintain a high standard for the food prepared and sold within our municipality through the education of Food Business Operators and assessment of Food Premises. The above objectives are met by the on-going inspection, licensing and registration of the relevant businesses and temporary food stalls involved, the promotion of education programs, especially for food handlers and prompt investigation of response to complaints.

The quality of water for human consumption is monitored and sampled for analysis. The quality of water used for recreational purposes is also monitored, regularly sampled for testing and reporting through the Derwent Estuary Program during the warmer months and further investigated whenever concerns are evident or raised.

An immunisation program is carried out in conjunction with the Department of Health. A Sharps Container Disposal System is provided by Council to help promote the proper disposal of needles and syringes, etc which reduces the adverse effects of potentially spreading a communicable disease.

Council has an ongoing commitment to minimise the adverse effect of pollution and/or nuisances by preventing and controlling incidents, wherever possible. Council officers carry out investigations regarding noise, smoke, dumping of wastes, etc when it is reported or noted and work with the relevant parties involved to educate them and resolve issues in breach of the relevant legislation.

Council officers continue developing and reviewing information sheets which help provide guidance to the public in avoiding or reporting, if necessary, the most regular raised public concerns. These documents are made available on the Council website.

**The public health goals for FY 2023/2024 are:**

- Promote public health education and community engagement opportunities.
- Undertake routine inspections of places of public assembly, food premises, and public health risk activities to ensure compliance with relevant legislation.
- Review the Public Health and Environmental Health documents on display and on Council's website, which provide information on a variety of matters.
- Comply with COVID-19 guidelines and Public Health advice







# BUDGET



<b>Statement of Income &amp; Expenditure</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>OPERATING REVENUE</b>		
Rates and Charges	9,573,223	10,262,458
Statutory Fees and Fines	735,366	628,342
User Fees	1,616,449	2,174,808
Grants	1,892,334	2,907,000
Interest Received	39,356	141,701
Reimbursements	115,137	120,362
Investment Revenue Tas Water	272,000	326,400
Other Income	713,073	1,175,700
Public Open Space	-	-
<b>TOTAL OPERATING REVENUE</b>	<b>14,956,939</b>	<b>17,736,771</b>
<b>OPERATING EXPENDITURE</b>		
Employee Benefits	6,409,927	7,860,263
Materials and Services	6,070,502	6,830,427
Depreciation and Amortisation	3,400,000	3,000,000
Finance Costs	108,000	86,909
Other Expenses	870,838	1,042,607
<b>TOTAL OPERATING EXPENDITURE</b>	<b>16,859,267</b>	<b>18,820,206</b>
<b>TOTAL UNDERLYING SURPLUS/(DEFICIT)</b>	<b>(1,902,328)</b>	<b>(1,083,436)</b>
<b>NON-OPERATING REVENUE</b>		
Capital Grants	1,918,306	3,743,679
Sale of Assets	1,547	110,000
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>17,525</b>	<b>2,770,243</b>

<b>Operating Budget Summary</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>OPERATING REVENUE</b>		
Governance	-	-
Corporate Services	2,194,640	1,926,337
Community Services	14,053	11,960
Children's Services	895,117	1,751,829
Development & Environmental Serv.	828,950	727,608
Works Department	2,869,543	3,040,508
<b>TOTAL OPERATING REVENUE</b>	<b>6,802,303</b>	<b>7,458,242</b>
<b>OPERATING EXPENSES</b>		
Governance	845,349	822,573
Corporate Services	4,417,942	4,381,063
Community Services	622,682	903,354
Children's Services	767,377	2,000,006
Development & Environmental Serv.	2,045,635	2,072,429
Works Department	8,420,842	8,470,673
<b>TOTAL OPERATING EXPENSES</b>	<b>17,119,827</b>	<b>18,650,098</b>
<b>Employee Benefits</b>		
Governance	276,991	370,930
Corporate Services	1,366,720	1,151,709
Community Services	373,420	568,946
Children's Services	626,507	1,726,964
Development & Environmental Serv.	1,384,477	1,471,841
Works Department	2,381,813	2,569,873
	<b>6,409,927</b>	<b>7,860,263</b>
<b>Materials &amp; Services</b>		
Governance	264,435	218,385
Corporate Services	697,452	997,315
Community Services	216,462	272,407
Children's Services	140,870	273,043
Development & Environmental Serv.	661,158	600,587
Works Department	3,933,061	4,049,527
	<b>5,913,440</b>	<b>6,411,265</b>
<b>Other Expenses</b>		
Governance	303,923	220,873
Corporate Services	449,615	675,234
Community Services	32,800	62,000
Works Department	84,500	84,500
	<b>870,838</b>	<b>1,042,607</b>



	2022/2023 BUDGET	2023/2024 BUDGET
<b>Governance</b>		
<b>OPERATING REVENUE</b>		
<b>CEO Office</b>		
Other Income	-	-
<b>Elected Members Support</b>		
Other Income	-	-
<b>TOTAL OPERATING REVENUE</b>	-	-
<b>OPERATING EXPENSES</b>		
<b>CEO Office</b>	540,812	613,687
<b>Elected Members Support</b>	304,537	208,886
<b>TOTAL OPERATING EXPENSES</b>	<b>845,349</b>	<b>822,573</b>
<b>INCOME SUMMARY</b>		
Other Income	-	-
	-	-
<b>Employee Benefits</b>		
<b>CEO Office</b>	276,991	370,930
	<b>276,991</b>	<b>370,930</b>
<b>Materials &amp; Services</b>		
<b>CEO Office</b>	224,066	190,618
<b>Elected Members Support</b>	40,369	27,768
	<b>264,435</b>	<b>218,385</b>
<b>Other Expenses</b>		
<b>CEO Office</b>	39,755	39,755
<b>Elected Members Support</b>	264,168	181,118
	<b>303,923</b>	<b>220,873</b>

	2022/2023 BUDGET	2023/2024 BUDGET
<b>Corporate Services</b>		
<b>Corporate Services</b>		
Other Income	-	-
<b>State Levies</b>		
Reimbursements	13,514	14,304
<b>Financial Management/Admin.</b>		
User Fees	615	615
Reimbursements	-	-
Other Income	-	-
Interest Received	4,356	106,701
Investment Revenue Tas Water	272,000	326,400
<b>Risk Management</b>		
Reimbursements	-	-
<b>Occupancy Costs</b>	505,090	548,629
<b>Labour Oncosts</b>	1,399,065	919,689
<b>Human Resource Management</b>		
Reimbursements	-	10,000
<b>Records Management</b>		
Other Income	-	-
<b>TOTAL OPERATING REVENUE</b>	<b>2,194,640</b>	<b>1,926,337</b>
Corporate Services	458,944	338,282
State Levies	337,859	357,589
Financial Management/Admin.	833,444	1,309,005
Risk Management	413,565	635,734
Occupancy Costs	505,090	550,208
Labour Oncosts	1,638,650	911,047
Human Resource Management	225,174	279,197
Records Management	5,217	-
<b>TOTAL OPERATING EXPENSES</b>	<b>4,417,942</b>	<b>4,381,063</b>
<b>INCOME SUMMARY</b>		
User Fees	615	615
Reimbursements	13,514	24,304
Other Income	-	-
Interest Received	4,356	106,701
Investment Revenue Tas Water	272,000	326,400
Occupancy Costs	505,090	548,629
Labour Oncosts	1,399,065	919,689
	<b>2,194,640</b>	<b>1,926,337</b>

	2022/2023 BUDGET	2023/2024 BUDGET
<b>Corporate Services</b>		
<b>Employee Benefits</b>		
Corporate Services	423,039	292,972
Financial Management/Admin.	586,976	742,590
Human Resource Management	117,119	124,788
Labour Oncosts	239,585	(8,641)
	<b>1,366,720</b>	<b>1,151,709</b>
<b>Materials &amp; Services</b>		
Corporate Services	35,904	45,311
Financial Management/Admin.	210,418	440,006
Human Resource Management	108,055	154,409
Records Management	5,217	-
State Levies	337,859	357,589
	<b>697,452</b>	<b>997,315</b>
<b>Other Expenses</b>		
Corporate Services	-	-
Financial Management/Admin.	36,050	39,500
Risk Management	413,565	635,734
Human Resource Management	-	-
	<b>449,615</b>	<b>675,234</b>
<b>Interest on loans</b>	-	86,909

<b>Community Services Department</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>OPERATING REVENUE</b>		
<b>Public Relations &amp; Communications</b>		
User Fees	308	308
<b>Area Promotions</b>		
Other Income	-	-
<b>Economic Development</b>		
Other Income	-	-
<b>Communications &amp; Community Development</b>		
User Fees	2,470	1,000
Reimbursements	-	-
Other Income	11,275	10,652
<b>TOTAL OPERATING REVENUE</b>	<b>14,053</b>	<b>11,960</b>
<b>OPERATING EXPENSES</b>		
Public Relations & Communications	167,696	156,073
Area Promotions	16,488	13,000
Economic Development	210,415	295,266
Communications & Community Develop.	228,083	439,014
<b>TOTAL OPERATING EXPENSES</b>	<b>622,682</b>	<b>903,354</b>
<b>INCOME SUMMARY</b>		
User Fees	2,778	1,308
Other Income	11,275	10,652
	<b>14,053</b>	<b>11,960</b>
<b>Employee Benefits</b>		
Public Relations & Communications	110,231	115,304
Economic Development	124,016	266,403
Communications & Community Develop.	139,173	187,239
	<b>373,420</b>	<b>568,946</b>
<b>Materials &amp; Services</b>		
Public Relations & Communications	57,465	40,769
Area Promotions	10,988	9,000
Economic Development	86,399	28,863
Communications & Community Develop.	61,610	193,775
	<b>216,462</b>	<b>272,407</b>
<b>Other Expenses</b>		
Area Promotions	5,500	4,000
Communications & Community Develop.	27,300	58,000
	<b>32,800</b>	<b>62,000</b>

Children's Services	2022/2023 BUDGET	2023/2024 BUDGET
<b>OPERATING REVENUE</b>		
<b>Centre Based Care</b>		
User Fees	184,333	448,992
Other Income	<b>501,582</b>	1,047,665
<b>OHSC</b>		
User Fees	51,204	178,620
Other Income	<b>157,999</b>	76,552
<b>TOTAL OPERATING REVENUE</b>	<b>895,117</b>	<b>1,751,829</b>
<b>GRANTS</b>		
Centre Based Care	50,000	200,000
<b>TOTAL GRANTS</b>	<b>50,000</b>	<b>200,000</b>
<b>OPERATING EXPENSES</b>		
Centre Based Care	729,457	1,929,006
OHSC	37,920	71,000
<b>TOTAL OPERATING EXPENSES</b>	<b>767,377</b>	<b>2,000,006</b>
<b>INCOME SUMMARY</b>		
User Fees	235,536	627,612
Other Income	659,581	1,124,216
	<b>895,117</b>	<b>1,751,829</b>
<b>Employee Benefits</b>		
Centre Based Care	594,767	1,691,964
OHSC	31,740	35,000
	<b>626,507</b>	<b>1,726,964</b>
<b>Materials &amp; Services</b>		
Centre Based Care	134,690	237,043
OHSC	6,180	36,000
	<b>140,870</b>	<b>273,043</b>



	2022/2023 BUDGET	2023/2024 BUDGET
<b>Development Services</b>		
<b>OPERATING REVENUE</b>		
<b>Development Services</b>		
Statutory Fees and Fines	405	-
Other Income	2,000	1,338
<b>Planning Services</b>		
Statutory Fees and Fines	299,545	265,268
<b>Building Services</b>		
Statutory Fees and Fines	129,883	90,261
Other Income	1,320	1,130
<b>Ranger Services</b>		
Statutory Fees and Fines	7,500	18,591
User Fees	87,913	92,563
Other Income	250	1,249
<b>Plumbing Services</b>		
Statutory Fees and Fines	180,524	133,864
<b>Health Services</b>		
Statutory Fees and Fines	18,250	25,519
User Fees	1,250	2,389
Other Income	750	597
<b>Customer Service</b>		
Statutory Fees and Fines	99,258	94,839
Other Income	100	-
<b>TOTAL OPERATING REVENUE</b>	<b>828,950</b>	<b>727,608</b>
<b>OPERATING EXPENSES</b>		
Development Services	372,449	291,821
Planning Services	453,786	448,190
Building Services	157,600	206,380
Ranger Services	226,696	231,179
Plumbing Services	156,357	121,021
Public Heath Services	115,830	86,862
Customer Service	562,917	686,976
<b>TOTAL OPERATING EXPENSES</b>	<b>2,045,635</b>	<b>2,072,429</b>
<b>REVENUE SUMMARY</b>		
Statutory Fees and Fines	735,366	628,342
User Fees	89,163	94,952
Other Income	4,420	4,314
	<b>828,950</b>	<b>727,608</b>

	2022/2023	2023/2024
Development Services	BUDGET	BUDGET
<b>Employee Benefits</b>		
Development Services	195,719	208,217
Planning Services	310,121	327,187
Building Services	117,968	160,664
Ranger Services	195,912	187,544
Plumbing Services	43,795	-
Public Heath Services	23,559	-
Customer Service	497,402	588,230
	<b>1,384,477</b>	<b>1,471,841</b>
<b>Materials &amp; Services</b>		
Development Services	176,730	83,604
Planning Services	143,665	121,003
Building Services	39,632	45,716
Ranger Services	30,784	43,635
Plumbing Services	112,562	121,021
Public Heath Services	92,271	86,862
Customer Service	65,515	98,747
	<b>661,158</b>	<b>600,587</b>

<b>Works Department</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>OPERATING REVENUE</b>		
<b>Infrastructure Management</b>		
User Fees	5,991	4,908
Other Income	-	-
<b>Parks, Reserves &amp; Rec. Facilities</b>		
User Fees	520,610	519,730
Reimbursements	8,500	8,500
Other Income	1,000	1,000
Public Open Space Receipts	-	-
<b>Swimming Pools</b>		
Other Income	-	-
<b>Roads, Bridges &amp; Footpaths</b>		
Reimbursements	80,336	68,968
<b>Stormwater Operations</b>		
Other Income	-	-
<b>Waste Management</b>		
User Fees	441,733	602,209
Other Income	1,417	1,303
<b>Buildings &amp; Property</b>		
User Fees	43,515	53,200
Reimbursements	9,052	14,855
Other Income	4,649	3,485
<b>Supervision &amp; Overheads</b>		
Physical Services Overheads	951,571	908,784
<b>Internal Inventory Sales</b>		
Inventory	26,205	-
<b>Cemeteries</b>		
User Fees	276,508	270,274
<b>Plant Operations</b>		
Reimbursements	2,735	2,735
Other Income	30,730	30,730
Profit /Loss on Sale of Assets	1,547	110,000
Plant Hire Recovered	462,443	438,827
<b>Physical Services Overheads</b>		
Reimbursements	1,000	1,000
<b>TOTAL OPERATING REVENUE</b>	<b>2,869,543</b>	<b>3,040,508</b>

<b>Works Department</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>OPERATING EXPENSES</b>		
Infrastructure Management	585,202	687,341
Parks, Reserves & Rec. Facilities	1,432,668	1,560,109
Swimming Pools	205,313	180,915
Roads, Bridges & Footpaths	872,981	998,523
Stormwater Operations	327,395	360,611
Waste Management	1,866,996	1,744,000
Buildings & Property	432,956	492,294
Supervision & Overheads	951,571	908,784
Internal Inventory Sales (previously Quarry operations)	137,585	5,410
Cemeteries	160,697	185,074
Plant Operations	495,907	438,827
Physical Services Overheads	951,571	908,784
<b>TOTAL OPERATING EXPENSES</b>	<b>8,420,842</b>	<b>8,470,673</b>
<b>INCOME SUMMARY</b>		
User Fees	1,288,357	1,450,321
Reimbursements	101,623	96,058
Other Income	37,796	36,518
	<b>1,427,776</b>	<b>1,582,897</b>
Public Open Space Receipts	-	-
Profit/Loss on Sale of Assets	1,547	110,000
Physical Services Overheads	951,571	908,784
Internal Inventory Sales	26,205	-
Plant Hire Recovered	462,443	438,827
	<b>1,441,766</b>	<b>1,457,611</b>
	<b>2,869,543</b>	<b>3,040,508</b>

<b>Works Department</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>Employee Benefits</b>		
Infrastructure Management	297,954	289,716
Parks, Reserves & Rec. Facilities	522,972	611,662
Swimming Pools	27,301	21,989
Roads, Bridges & Footpaths	301,411	361,754
Stormwater Operations	176,346	216,964
Waste Management	152,937	180,995
Buildings & Property	65,774	85,765
Cemeteries	79,224	101,753
Plant Operations	19,665	19,665
Physical Services Overheads	738,229	679,609
	<b>2,381,813</b>	<b>2,569,873</b>
<b>Materials &amp; Services</b>		
Infrastructure Management	287,248	397,625
Parks, Reserves & Rec. Facilities	909,696	948,446
Swimming Pools	178,012	158,926
Roads, Bridges & Footpaths	463,570	636,769
Stormwater Operations	151,049	143,647
Waste Management	1,714,059	1,563,006
Buildings & Property	282,682	322,029
Internal Inventory Sales	111,380	5,410
Cemeteries	81,473	83,321
Plant Operations	(462,443)	(438,827)
Physical Services Overheads	213,342	229,176
	<b>3,930,067</b>	<b>4,049,527</b>
<b>Other Expenses</b>		
Buildings & Property	84,500	84,500
<b>Finance Costs</b>		
Roads, Bridges & Footpaths	108,000	-

<b>Rates</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>RATES &amp; CHARGES REVENUE</b>		
General Rates	7,735,492	8,287,770
Waste Management Levy	516,990	526,775
State NN Volunteer Brig. Fire Levies	213,566	221,497
State General Land Fire Levies	124,293	136,107
Waste Management Charges	770,873	853,846
Statewide Waste Levy	130,009	136,462
<b>TOTAL RATES &amp; CHARGES</b>	<b>9,491,223</b>	<b>10,162,458</b>
<b>RATES &amp; CHARGES ADJUSTMENTS</b>		
Rates Interest Charged	35,000	35,000
Supplementary Rates Raised	100,000	118,000
Rates Remissions, Discounts and Credits	(18,000)	(18,000)
Rates Remissions, Discounts and Credits	-	-
COVID19 Relief Rebate	-	-
<b>TOTAL RATES &amp; CHARGES REVENUE</b>	<b>9,608,223</b>	<b>10,297,458</b>

<b>Grants</b>	<b>2022/2023 BUDGET</b>	<b>2023/2024 BUDGET</b>
<b>GRANT INCOME</b>		
Financial Assistance Grants	1,912,334	2,676,000
VCC Sustainability Support	-20,000	100,000
LRCI Phase 1 - Streetscape	37,881	0
LRCI Phase 2 - Esplanade	263,276	0
LRCI Phase 3	378,807	237,000
LRCI Phase 4		378,807
VCC Community Support	0	100,000
State Election Commitment - Tynwald Tynwald	100,000	0
Blackspot funding	127,935	255,870
Preparing Local Communities - Local Stream	238,000	238,000
Bridge funding Program	193,600	195,000
Tas Relief & Recovery arrangements	200,000	0
Roads to Recovery	378,807	378,807
Glenora Road election commitment		250,000
Safer Rural Roads Round 1 - Lower Swamp Road		320,000
State Growth DDA Bus Stop Program		59,895
NDRRGP 4 Lachlan River climate change adaption options		94,300
Disaster Ready Fund Sorell Creek & Glen Dhu flood resilience		301,000
Cricket Australia nets Boyer		35,000
Federal election commitment Boyer		500,000
Federal election commitment Tynwald		500,000
Lift Local		20,000
Heritage collection		11,000
<b>TOTAL GRANT INCOME</b>	<b>3,810,640</b>	<b>6,650,679</b>



Capital/Renewal Works	GRANT FUNDING	2023/2024 BUDGET
<b>ROADS AND BRIDGES</b>		
<b>Bridges</b>		
Back River Road (44)		
Lachlan Bridge (8)	50% Bridge Renewal funding	
Derwent River (77)		
<b>Roads</b>		
Plenty Valley Road	50% Blackspot	
LRCI Phase 4 - Willow Court	100% LRCI	
Carter Court/Back River Road	100% RTR	
Glenora Road	50% Election Commitment	
Lower Swamp Road	Safer Rural Roads RD 1 \$320K	
Cemetery Road	DVC Reserve \$57K	
Westerway Carpark		
<b>Footpath Program</b>		
DDA Bus Stops	50% State Growth DDA Bus Stop Program	
Footpath Program		
Lower Road - Corumbene to The Avenue		
Kerb & Channel		
<b>Gravel Road Resheeting Program</b>		
Gravel Road Resheeting		
<b>TOTAL ROADS AND BRIDGES PROGRAM</b>		<b>3,579,143</b>
<b>DRAINAGE</b>		
Lachlan River Infrastructure	Preparing Local Communities -\$238K	
Stephen Street Drainage		
Esplanade outfall		
Barracks drainage		
Lachlan River climate change adaption options	50% NDRRGF	
Sorell Creek & Glen Dhu Flood Resilience	Disaster ready fund \$301K	
<b>TOTAL DRAINAGE</b>		<b>1,229,100</b>

Capital/Renewal Works	GRANT FUNDING	2023/2024 BUDGET
<b>RECREATION</b>		
<b>Sportsgrounds</b>		
Cricket nets Boyer	\$35K Cricket Aust.	
Boyer Lights		
<b>Reserves</b>		
Granton Reserve trees and cells		
Playground		
<b>TOTAL RECREATION</b>		<b>370,000</b>
<b>BUILDINGS</b>		
New Norfolk Swimming Pool heater		
Depot Office		
Arthur's Square Toilet	100% LRCI 3	
Boyer election commitment	100% Federal election commit.	
Tynwald election commitment	100% Federal election commit.	
Ellis Dean - shed art		
Willow Court interpretation signage		
Malbina Wall		
<b>TOTAL BUILDINGS</b>		<b>1,412,000</b>
<b>INFORMATION TECHNOLOGY</b>		
Council Information Technology		
Mobile speakers for events		
Office furniture		
<b>TOTAL INFORMATION TECHNOLOGY</b>		<b>67,500</b>
<b>PLANT REPLACEMENT</b>		
SES Vehicle		
Grader 140 Joy		
Hilux 4x2 Workmate		
Hilux 4x4 Single Cab		
Hilux 4x4 Dual Cab		
<b>TOTAL PLANT REPLACEMENT</b>		<b>655,000</b>
<b>WASTE MANAGEMENT</b>		
Waste Bin Replacements (annual program)		
<b>TOTAL WASTE MANAGEMENT</b>		<b>35,000</b>
<b>TOTAL CAPITAL/RENEWAL WORKS</b>		<b>7,347,743</b>